Town of Hilton Head Island, South Carolina

Fiscal Year 2024 Consolidated Budget Executive Summary

TOWN OF HILTON HEAD ISLAND, SC FY 2024 CONSOLIDATED BUDGET

TOWN COUNCIL



Alan Perry, Mayor, At-Large



David Ames Mayor Pro-Tem / Ward 3



Tamara Becker Ward 4



Alex Brown Ward 1



Steve Alfred Ward 5



Patsy Brison Ward 2



Glenn Stanford Ward 6

TOWN STAFF

Executive

Marc Orlando, ICMA-CM, Town Manager Ben Brown, Senior Advisor to the Town Manager Joshua A. Gruber, JD, MPA, Deputy Town Manager Angie Stone, IPMA-SCP, Assistant Town Manager Shawn A. Colin, AICP, Assistant Town Manager-Community Development

Departments

Carolyn Grant, Communications Director Natalie Harvey, Director of Cultural Affairs Missy Luick, Assistant Community Development Director Bryan McIlwee, Assistant Community Development Director Zenos Morris, Assistant Community Development Director Jennifer B. Ray, Capital Program Manager Jeff Buckalew, Town Engineer Aaron Black, Facilities Manager Jeff Netzinger, Storm Water Manager Lisa Stauffer, Director of Human Resources Chris Blankenship, Fire Chief John Troyer, Finance Director Thomas Sunday, Technology & Innovation Director Bob Bromage, Public Safety Director

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TOWN COUNCIL CONSOLIDATED BUDGET CALENDAR FY2024

January 24 and 25, 2023: COMPLETE

• Strategic Plan Workshop

January 31, 2023: COMPLETE

• Budget requests are due to Finance Department by 4:30 pm.

February 3, 2023: COMPLETE

• Affiliated Agency funding applications due to Finance Department by 4:30 pm.

Early February 2023: COMPLETE

• Preliminary budget discussions with Town Council Members (Town Manager, Finance Director)

February 15, 2023: COMPLETE

• Planning Commission prioritization of FY 2024 CIP projects

February 21, 2023: COMPLETE

 Affiliated Agency funding applications are distributed to the Finance and Administrative Committee at its regular meeting

March 20 – March 31, 2023: COMPLETE

• Individual budget meetings with Town Council members (Town Manager, Finance Director)

March 21, 2023: COMPLETE

• Affiliated Agency funding applications are considered at Finance and Administrative Committee meeting

March 24, 2023: COMPLETE

• Due date for DMO Marketing Plan and Budget to be submitted to the Town Finance Department by 4:30 pm.

March 31, 2023: COMPLETE

• Due date for DMO Industry Metrics to be submitted to the Town Finance Department by 4:30 pm.

April 6, 2023: COMPLETE

• DMO presents the proposed Marketing Plan and Budget for consideration by the Accommodations Tax Committee (ATAC)

April 18, 2023: COMPLETE

- DMO presents to the Finance and Administrative Committee -- the proposed:
 - i) Marketing Plan
 - ii) Budget
 - iii) Industry Metrics

May 2, 2023: COMPLETE

• FY 2024 Proposed Town of Hilton Head Island Consolidated Budget Ordinance to Town Council for First Reading and Public Hearing

TOWN COUNCIL CONSOLIDATED BUDGET CALENDAR FY2024

May 9, 2023: COMPLETE

• Town Council Budget Workshop #1 (General Fund, Debt Service Fund, Stormwater Fund, GGHNCDC Fund, Housing Fund)

May 11, 2023: COMPLETE

• Town Council Budget Workshop #2 (CIP)

May 16, 2023: COMPLETE

• DMO presents to Town Council the proposed Marketing Plan and Budget for consideration.

June 6, 2023: COMPLETE

• FY 2024 Proposed Town of Hilton Head Island Consolidated Budget Ordinance to Town Council for Second and Final Reading and Public Hearing

July 1, 2023:

• Implement adopted budget for Fiscal Year 2024

TOWN OF HILTON HEAD ISLAND: OVERVIEW & STRATEGIC PLAN SUMMARY

Overview

Hilton Head Island, also referred to as simply Hilton Head, is a lowcountry resort town located on an island of the same name in Beaufort County, South Carolina, United States. It is 20 miles northeast of Savannah, Georgia, and 95 miles southwest of Charleston. According to the United States Census Bureau, the Island has a total area of 69.2 square miles, of which 41.4 square miles is land, and 27.8 square miles, or 40.17%, is water.

Hilton Head Island offers an unusual number of cultural opportunities for a community its size, including Broadway-quality plays at the Arts Center of Coastal Carolina, the 120-member full chorus of the Hilton Head

Choral Society, the highly rated Hilton Head Symphony Orchestra, the largest annual outdoor, tented wine tasting event on the east coast, the Concours d' Elegance Motoring Festival, and several other annual community festivals. It also hosts the RBC Heritage presented by Boeing, a stop on the PGA Tour which is played on the Harbour Town Golf Links in The Sea Pines Resort.

Strategic Action Plan

Our Plan



Annual Operating Budget



Strategic Management

Strategic Plan Summary

The goal of the Strategic Plan is to build an alignment of strategies, projects, and performance measures to address Town of Hilton Head Island focus areas and guiding principles. The Strategic Plan is a compass to continuously make proactive decisions on maintaining and improving the Town's core functions in the following Strategic Focus Areas:

- o Pursuit of Excellence
- o Environmental Sustainability
- Revitalize Economy
- Inclusive Community
- Connected Community
- Regional Focus
- Right Sized Infrastructure
- Parks and Recreation

The Strategic Plan Action Agenda establishes a road map for activities and initiatives that will achieve the vision for the Town and ensure that Hilton Head Island is poised to capitalize on opportunities to advance key initiatives. The Action Plan links to the Town's budget process, staff work plans and performance evaluations, Town-wide performance measures and Town Council agenda to ensure the day-to-day relevancy and effectiveness of the Plan.

TOWN OF HILTON HEAD ISLAND: VISION & MISSION STATEMENT

Town of Hilton Head Island Vision Statement

"To focus on revitalization and modernization, and to build an inclusive and diverse community."

Town of Hilton Head Island Mission Statement

"The Town of Hilton Head's mission is to promote the health and vitality of the community we serve through ethical and inclusive programs, policies and actions."

The Town organization is committed to:

- Providing world-class service, facilities, leisure and recreational opportunities for residents and guests;
- Providing financial stability and economic development by promoting services in the most cost-effective manner while protecting the high level of service quality the Town has become known for;
- Providing an open town government to make participation in local government activities possible for all residents;
- Providing enhanced customer service, innovation, and employee engagement;
- Investing in impactful capital projects and community infrastructure;
- Providing community and environmental vitality to preserve the Town's character while promoting a sense of pride for its citizens;
- Promoting unity while supporting diversity to honor the strength of diversity in our community; and
- o Using the consolidated budget as a catalyst to implement change and improvement

Why Does the Town Prepare a Budget?

- 1. Establishes priorities to determine how resources will be allocated among the Town's programs and services.
- 2. Identifies the costs of providing programs and services.
- 3. Establishes the amount of revenue projected to be available, and subsequently sets limitations on the amount of expenditures that can be supported.
- 4. Aligns allocated funding with Strategic Plan Action Agenda priorities established by Town Council.
- 5. Provides budgetary targets to compare with actual revenues and expenditures throughout the year.

The State of South Carolina requires Town Council to adopt an annual balanced budget ordinance prior to July 1. The Town's annual budget is developed in conjunction with feedback from citizens, various boards and commissions including the Town's Planning Commission, the Mayor and Council, the Town Manager, and each department within the Town. Town Council adopts the budget via two readings of the Consolidated Budget Ordinance as well as a public hearing. The first reading is held in May, and the second reading and associated public hearing is held in June. Town Council also holds one or two budget workshops to review projected revenues, expenditure requests, programs, services, and capital projects.



General Fund

This fund is used to account for all financial resources except those required to be accounted for in another fund. Its primary operating expenditures are general government, administrative services, sheriff/other public safety, fire, community services, and public projects and facilities. Principal sources of revenue are property taxes and licenses and permit fees.

Debt Service Fund

This fund is used for accumulating resources for the payment of interest and principal on general long-term obligation debt of the governmental funds. The primary sources of revenue are property tax, beach preservation fee, hospitality tax, TIF tax, and real estate transfer fees.





Capital Projects Fund (CIP)

This fund is used to account for and report financial resources that are restricted, committed or assigned for the acquisition, construction, or renovation of major capital facilities; ongoing major improvement projects; and major equipment or other capital asset acquisitions which are not financed by another fund. Primary sources of revenue include bond proceeds, hospitality tax fees, beach preservation fees, TIF taxes, road usage fees (now paused), electric franchise fees, and road/park impact fees. Capital Projects are

primarily non-recurring in nature. All capital categories require a cost threshold of greater than \$5,000 except for roads, buildings and computer software with a threshold of greater than \$50,000.

Stormwater Fund

This fund is used to account for and report the costs associated with the management, construction, maintenance, protections, control, regulation, use and enhancement of stormwater systems and programs within the Town limits. The primary source of revenue is stormwater utility fees.



TOWN OF HILTON HEAD ISLAND: MAJOR FUND TYPES, CON'T



Gullah Geechee Historic Neighborhoods Community Development Corporation Fund

This is a new fund as of mid Fiscal Year 2023. This fund is used to account for and report the costs associated with the actions of the Corporation to protect the Town's historic and culturally sensitive neighborhoods. The focus of the Corporation is to enhance the quality of life for community residents; encourage entrepreneurialism; prevent

gentrification; assist in business attraction, expansion, and retention; provide land planning and development assistance; pursue affordable housing opportunities; identify infrastructure needs; and provide critical financial opportunities. The primary sources of revenue are State and County Grants.

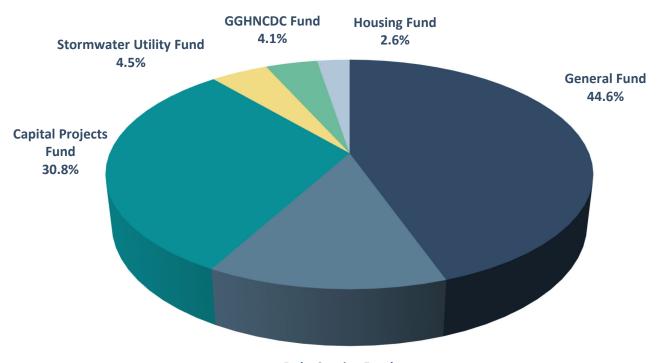
Housing Fund

This is a new fund as of Fiscal Year 2024. This fund is used to account for and report the costs associated with the development, implementation, and delivery of the strategies and tactics identified within the Town's adopted Workforce Housing Framework. The current sources of revenue are transfers from the General Fund and Capital Projects Fund, a portion of which is ARPA funding.



TOWN OF HILTON HEAD ISLAND: FY 2024 CONSOLIDATED BUDGET

Fund Percentages



Debt Service Fund 13.4%

								_	I	Compared Y23 Original	
Expenditures		2021 :ual*		FY 2022 Actual	FY 202 Origin Budge	al	FY 2024 Adopted Budget	l		\$ Change	% Change
General Fund	\$ 40,	959,948	\$ 4	43,641,527	\$ 48,621	,804	\$ 57,980,9	77	\$	9,359,173	19.2%
Debt Service Fund	19,	815,012		19,330,666	19,374	,081	17,397,2	33	\$	(1,976,848)	-10.2%
Capital Projects Fund	14,	061,999		7,554,151	45,671	,933	39,993,0	81	\$	(5,678,852)	-12.4%
Stormwater Utility Fund	4,	893,127		4,589,552	5,833	,296	5,885,8	17	\$	52,521	0.9%
Subtotal	79,	730,086	-	75,115,896	119,501	,114	121,257,1	.08		1,755,994	1.5%
GGHNCDC Fund		-		-		-	5,343,1	.85	\$	5,343,185	0.0%
Housing Fund		-		-		-	3,350,0	00	\$	3,350,000	0.0%
Consolidated Budget	\$79,	730,086	\$ 1	75,115,896	\$119,501	,114	\$129,950,2	93	\$	10,449,179	8.7%

*FY 2021 expenditures were intentionally reduced during the Covid-19 pandemic while the impacts on revenues were unknown.

Overall Highlights

	Со	nsolidated	l Bı	udget Reve	enu	es – All Bu	Idg	eted Funds		Compared to Original Bu			Compared t Revised Bu	
Revenues		FY 2022 Actual		FY 2023 Original Budget		FY 2023 Revised Budget		FY 2024 Adopted Budget		\$ Change	% Change		\$ Change	% Change
Property Taxes Business Licenses Franchise Fees Stormwater Utility Fees Local Accomodations Tax EMS Revenue Permits & Fees Intergovernmental Lease Grants Interest Income Misc Income* Total Revenues	\$ \$	21,972,298 14,110,311 1,136,607 5,081,075 7,026,531 2,016,643 2,001,046 633,244 - 323,047 85,181 1,233,945 55,619,928	\$ \$	21,425,825 10,600,393 996,752 5,044,000 4,779,690 1,838,000 2,468,323 915,878 7,742,473 3,606,111 67,750 3,563,433 63,048,628	\$ \$	21,425,825 10,600,393 996,752 5,044,000 4,779,690 1,838,000 2,552,457 915,878 7,742,473 8,217,256 67,750 3,558,358 67,738,832	\$ \$	22,412,300 12,421,015 1,020,402 5,104,075 7,034,520 2,117,000 4,100,225 926,755 7,944,420 6,409,043 719,315 3,622,271 73,831,341	\$ \$	986,475 1,820,622 23,650 60,075 2,254,830 279,000 1,631,902 10,877 201,947 2,802,932 651,565 58,838 10,782,713	4.6% 17.2% 2.4% 1.2% 47.2% 15.2% 66.1% 1.2% 2.6% 77.7% 961.7% 1.7% 17.1%	\$ \$	986,475 1,820,622 23,650 60,075 2,254,830 279,000 1,547,768 10,877 201,947 (1,808,213) 651,565 63,913 6,092,509	4.6% 17.2% 2.4% 1.2% 47.2% 15.2% 60.6% 1.2% 2.6% -22.0% 961.7% 1.8% 9.0%
Other Financing Sources Prior Year Funds	\$	-	\$	769,296	\$	3,020,611	\$	571,117	\$	(198,179)	-25.8%	\$	(2,449,494)	-81.1%
Transfers In: From General Fund-FY23 Housing From General Fund-FY24 Housing From General Fund-Land Acquisition		549,261 - -		-		-		1,000,000 1,000,000 1,000,000		1,000,000 1,000,000 1,000,000	0.0% 0.0% 0.0%		1,000,000 1,000,000 1,000,000	0.0% 0.0% 0.0%
From Beach Fee From Hospitality Tax From TIF Tax		5,057,760 2,326,712 5,561,934		8,785,883 13,492,587 8,267,799		9,085,883 13,455,421 8,028,556		12,987,883 9,359,558 8,420,759		4,202,000 (4,133,029) 152,960	47.8% -30.6% 1.9%		3,902,000 (4,095,863) 392,203	42.9% -30.4% 4.9%
From Road Usage Fee From State ATAX From Real Estate Transfer Fee		372,811 1,695,211 1,188,394		3,508,555 5,554,211 1,097,350		3,497,606 7,044,211 1,097,350		3,600,000 6,515,021 1,995,850		91,445 960,810 898,500	2.6% 17.3% 81.9%		102,394 (529,190) 898,500	2.9% -7.5% 81.9%
From Electric Franchise Fee From Short Term Rental Fee From Capital Projects Fund		2,013,224		9,283,922 1,200,118		10,033,171 830,138		8,333,764 - 350,000		(950,158) (1,200,118) 350,000	-10.2% -100.0% 0.0%		(1,699,407) (830,138) 350,000	-16.9% -100.0% 0.0%
From Sale of Equipment/Vehicles From Natural Disaster Fund From Stormwater Fee		90,171 3,535,665 2,159,613		- 3,537,765 955,000		- 3,537,765 955,000		- - 985,000		(3,537,765) 30,000	0.0% -100.0% 3.1%		(3,537,765) 30,000	0.0% -100.0% 3.1%
Total Transfers In Total Other Financing Sources	\$	24,550,756 24,550,756	\$	55,683,190 56,452,486	\$	57,565,101 60,585,712	\$	55,547,835 56,118,952	\$	(135,355)	-0.2% -0.6%	\$	(2,017,266) (4,466,760)	-3.5% -7.4%
Total Revenues and Other Financing Sources	\$	80,170,684	\$	119,501,114	\$	128,324,544	\$	129,950,293	\$	10,449,179	8.7%	\$	1,625,749	1.3%

*Misc. Income in the General Fund includes Beach Services and Other Revenue

*Misc. Income in the CIP Fund includes Sunday Liquor Permit Fees, Impact Fees, Capital, and Sale of Land / Equipment

Overall Highlights

- The current millage rate is 23.1 mills; however, it is expected to be lowered to offset the updated values from the reappraisal process for a revenue neutral outcome. Until this happens, we are presenting the tax rate at the same rate.
- Priority-based budget that is funding the Town's Strategic Plan. Town Council's Top 15 Priorities are:
 - **Establish a Growth Management Strategy** (in Community Development budget)
 - Implement the Workforce Housing Framework Finding Home (Established a new Housing Fund)
 - Adopt Major Corridor/Street Enhancement Policies (Funded in Community Development/CIP budgets)
 - Develop William Hilton Parkway Gateway Corridor Plan (Funded in Community Development/CIP budgets)
 - Commence Operations of the Gullah Geechee Historic Neighborhoods Community Development Corporation (The proposed budget contains a new fund for these initiatives and activities)
 - Identify Strengths, Weaknesses, Opportunities & Threats (SWOT) of Hilton Head Island Resiliency and Establish an Island Resiliency Plan (Community Development and Stormwater budgets)
 - Implement the Capital Improvement Program (CIP) (Community Development/CIP budgets)
 - **Update the Town's Land Acquisition Manual** (Community Development budget)
 - Conduct a Strengths, Weaknesses, Opportunities & Threats (SWOT) of Hilton Head Island Solid Waste
 & Recycling (Funded in the Community Development budget)
 - Implement the Destination Marketing Organization (DMO) Marketing Plan & Measure Performance (ATAX funding)
 - Assess Alternative Revenue Sources and Funding Opportunities (General Fund and Stormwater budgets)
 - Short-Term Rental Assessment and Program Implementation (Program is funded in Technology & Innovation, Public Safety, and other General Fund budgets)
 - **Complete Implementation of the Gullah Geechee Task Force Work Plan** (Funded in the Community Development budgets)
 - Assist with St. James Baptist Church Mitigation/Relocation Plan (Funded by the FAA, South Carolina, Beaufort County and the Town of Hilton Head Island)
 - Implement Beach Park Enhancements (Funded in the CIP budget)
- Increased Fund Balances due to prior year unspent funds, as well as Fund Balance Policy improvements to continue Fund Balance growth percentage.
- Enhanced revenues through growth related application fee enhancements:
 - Addition of Residential Plan Review Fees (increase of \$280,000)
 - Addition of Stormwater Plan Review and Inspection Fees (increase of \$371,025)
 - Continued improved collections of our economic based revenues
 - First full year of the new EMS ambulance rate structure based on federal reimbursement rates
- State ATAX Funding to increase support of both the General Fund and investments in the Island via the Capital Projects Fund.

Overall Highlights

- Continued funding for the Sewer Connection (\$100,000) and Home Safety and Repair (\$200,000) Programs
- Funds provided for Housing (\$2.0m) and Land Acquisition (\$1.0m) without taking funding away from employees or operations.
- Addition of two new Funds Housing and Gullah Geechee Historic Neighborhoods Community Development Corporation (GGHNCDC):
 - The Housing Fund will demonstrate the Island's commitment to being a part of the solution by facilitating the deployment of funds previously designated by Town Council to this important issue.
 - The Gullah Geechee Historic Neighborhoods Community Development Corporation Fund will deploy the SC grant and the County grant (ARPA funds) received in FY23 into FY24 via a newly selected Executive Director and Board of Directors.

Overall Highlights

Consolidated Budget Expenditures – All Budgeted Funds

et
%
inge
L6.3%
LO.2%
12.4%
14.9%
-0.5%
-2.9%
0.0%
2.1%
a 1 -1 -1

- Sources of Funds Two years of strong collections are now being reflected in the budget. Revenues as compared to the FY2023 Original Budget:
 - **Property Taxes** Increased \$986k (4.6%) to reflect collection rates.
 - **Business Licenses** Increased \$1.8m (17.2%) to be in line with actuals.
 - Franchise Fees Increased \$23k (2.4%) to match expected revenue.
 - **Stormwater Utility Fees** Slight increase of \$60k (1.2%) to reflect actual collection.
 - Local Accommodations Tax Increased \$2.2m (47.2%) to mirror actuals.
 - **EMS Revenue** Increased \$279k (15.2%) to reflect the rate increases and call volume increase.
 - **Permits & Fees** Increased \$1.6m (66.1%) to reflect new plan review and Stormwater permit fee adjustments, and the first full year of Short-Term Rental Permit fees.
 - Intergovernmental Increased \$10k (1.2%) to reflect the amount we expect from the State.
 - Lease Increased \$201k (2.6%) to reflect the lease expected for the Fire Truck replacements.
 - Grants Increased \$2.8m (77.7%), mostly attributed to the start-up of the GGHNCDC / Housing Funds, and ARPA funds for Northpoint.
 - Interest Income Increased \$651k (961.7%) to reflect all time high levels.
 - Miscellaneous Includes Beach Services and Other Revenue in the General Fund, which decreased by \$55k (-9.6%), and Sunday Liquor Permit Fees, Impact Fees, Capital, and Sale of Land/Equipment in the CIP, which increased by \$114k (3.8%).
 - Transfers In Decreased by \$135k (-0.2%) across all funds.
 - **Prior Year Unspent Funds** Decreased by \$198k (-25.8%) and includes funds to continue LMO Code amendments and district planning, as well as prior year Stormwater Fees.

Overall Highlights

- Uses of Funds:
 - **Personnel and Benefits** Increased \$5.3m (17.0%) and includes 14 new full-time positions, plus parttime employees, seasonal Beach Ambassadors, and GGHNCDC personnel.
 - Operating Increased \$4.1m (30.7%) and includes all Departmental, Stormwater and GGHNCDC operating costs.
 - Contracted Public Safety Decreased \$30k (-1.1%) as some security services shifted to the Town's Public Safety Department.
 - Affiliated Agency Partnerships Funding requests increased \$72k (3.2%), not including Habitat for Humanity.
 - Transfers Out Increased \$3.0m (317.3%) due to the Transfers from the General Fund to the Housing Fund and Land Acquisition Fund.
 - **Debt Service** Decreased \$2.0m (10.0%) due to debt reduction.
 - Beach Projects Increased \$1.7m (59.9%). Major projects include Islanders Beach Park Improvements, Driessen Beach Park Improvements, Other Beach Park Maintenance & Improvements, Harbour Town Dredging, and Beach Renourishment preparations.
 - Pathway Projects Increased \$86k (1.8%). Major projects include Shelter Cove Lane, William Hilton Parkway EB (Shelter Cove Ln. to Mathews Dr./Folly Field Rd. and Arrow Rd. to Wexford), Jonesville Rd., Dunnagan's Alley (Wexford to Arrow Rd.), and Cordillo Parkway at Pope Ave.
 - Roadway Projects Decreased \$1.9m (-23.9%). Major projects include Dirt Road Acquisition & Paving, William Hilton Parkway Enhancements, Pope Ave., Palmetto Bay Rd., Arrow Rd., and New Orleans Rd. Enhancements, Main Street Enhancements, and Squire Pope Crosswalks.
 - Park Projects Decreased \$4.6m (-33.8%). Major projects include Mid-Island, Chaplin, Crossings, Chaplin Linear, Patterson, Taylor, Barker and Ford Shell Ring parks.
 - Facility and Equipment Projects Increased \$261k (4.1%). Includes Town Facility enhancements & assessments, SCDOT Toll Plaza demolition, Coastal Discovery Museum, Mitchelville Freedom Park, IT Equipment & Software, Security Cameras & Connectivity, Fire/Medical Systems & Replacement, and Stormwater capital projects.
 - Fleet Projects Increased \$162k (2.0%).
 - Land Acquisition Administration Increased \$2.6m (866.7%) due to funds for land acquisition and public infrastructure in the GGHNCDC budget. Funds for other land purchases will be brought forth separately for approval via budget amendments. \$1.0 million is reserved in Land Acquisition Fund Balance.
 - Housing Increased \$2.0m (142.9%), with a \$2m transfer from the General Fund to a new Housing Fund, a \$350k transfer from CIP for Impact Fee / Down Payment assistance, and \$1m ARPA funding previously in CIP for the Northpoint Housing Partnership.
 - Stormwater Corrective & Routine Maintenance Increased \$140k (6.7%).
 - Stormwater Modeling, Analysis, Monitoring Decreased \$241k (-34.3%).
 - Allows for Town staff to locate in leased space at approximately \$8,500 per month / Town Manager requests to execute lease in FY24.
 - Town Council must provide direction on bond financing strategy at this time.

General Fund Highlights

Revenues

- After two years of record high level of revenue collections our projections moderate for FY24
 - Beach Preservation Fee, Hospitality Tax, State ATAX, and Local ATAX have all recorded revenue records in the past two years.
- State ATAX Funding is all-inclusive of the state's required formula portions and Town grant amount. In the General Fund, \$3.5 million State ATAX funds, increased \$1.1 million (43.8%), will be used toward:
 - Cultural Affairs Marketing and Community Celebrations and Events
 - Communications Social Media and Marketing
 - o Public Safety Fire Rescue, Code Enforcement and Beach Services
 - Facilities Management Roadside, Pathway and Public Park Maintenance
- Local ATAX \$7.0 million, increased \$2.2 million (47.2%), and will be used toward:
 - o Cultural Affairs
 - Code Enforcement
 - Revenue Collection
 - Facilities Maintenance of public spaces and roads
 - Fire Rescue emergency services
- Business Licenses \$12.4 million, increased \$1.8 million (17.2%), and will be used for:
 - o Business License Operating Costs
 - Website Enhancements and Support
 - Online portal payment program
 - Office of Cultural Affairs programming
 - General maintenance of Island pathways, open space, and roadways
- Short-Term Rental Fee FY24 is the first full year \$1.75 million, increased \$950k (118.8%), and will be used for:
 - Software Hosting
 - o Administrative, Code Enforcement and Legal support
 - Operational Costs
- Hospitality Tax \$5.0 million (same as FY23 budget) will fund the lease of new Fire Trucks and enhanced Fire Rescue operations.
- EMS Services \$2.1 million, increased \$279k (15.2%) due to FY23 rate increase and increase in call volume.
- Investment income is expected to increase by \$549k (over 1,500%)!
- New Community Development Residential Plan Review Fee adds \$280k to the Revenue budget.

General Fund Highlights

Personnel

- Commitment to recruiting and retaining employees with benefit package enhancements including:
 - Up to 4% performance-based salary increases effective July 2023 (\$881,767)
 - Tuition Reimbursement Increase from \$3,000 to \$5,000 per employee per year
 - \circ $\;$ New Wellness Reimbursement of \$300 per employee per year
 - Continuation of enhancements introduced in FY23 including:
 - 401k retirement plan contribution increase
 - Medflex reimbursement increase
 - Vacation buy-back option
 - Coverage of SC unfunded mandates for health insurance and F/R retirement premium increases
 - BCSO Island resident stipend increase from \$350 to \$550 per month for 16 employees
 - Town Staff class & compensation calibration
 - Fire Rescue compensation adjustments and overtime policy enhancements
- Addition of 12 new full-time positions in the General Fund, and 2 in the Stormwater Fund:
 - Assistant Finance Director
 - Marketing & Engagement Director
 - Beach Facilities Technician (1) & Grounds Crew (1)
 - o (2) Construction Project Managers: (1) effective July 2023 and (1) effective January 2024
 - o (2) Firefighters
 - Fire Rescue Communications & Marketing Administrator
 - Fire Inspector
 - \circ Mechanic
 - o EMS Lieutenant
 - o Stormwater Maintenance Administrator (Funded in the Stormwater Fund)
 - Stormwater Inspector (Funded in the Stormwater Fund)
- Includes several part-time and seasonal employees:
 - o 12 Part-time employees to assist the following departments with special projects and initiatives
 - Fire Rescue Operations & Dispatch
 - Office of Cultural Affairs
 - Communications
 - Community Development
 - Technology & Innovation
 - o 5 seasonal beach ambassadors to provide an enhanced island experience for residents and visitors
- Town Council salary processing proposal:
 - Current Town Council member salary is \$12,800 plus a stipend of \$50 per meeting, not to exceed a total of \$20,300.
 - Current Mayor salary is \$25,000 plus a stipend of \$50 per meeting, not to exceed a total of \$32,500.
 - Proposed is a set salary of \$20,300 for Town Council members, and \$32,500 for the Mayor.

General Fund Highlights

Operations

- Lean operating budget to allow for thoughtful and sustainable growth.
- Comprehensive LMO Code amendments.
- Planning for Island-Wide Illustrative Master Plan, Conditions and Trends Completion, District Planning, Future Land Use Map, and Comp Plan amendments.
- Permitting & Plan Review Process Improvements including proposed fee adjustments.
- Addition of leased office space to provide our growing workforce with an environment for productivity and collaboration.
- Professional Video production for Fire Rescue and Town Staff recruitment and retention purposes.
- Prioritization on communications including expanding social media, marketing, and communications for Fire Rescue.
- Funding for enhanced services to reach our citizens with on-demand translation services (in-person, virtual, written, and via phone).
- Continued Public Safety enhancements, including the addition of Flock safety cameras and trail cameras.
- 360/40 and Music Festival Celebration of the 360th anniversary of the sighting of Hilton Head Island and the Town's 40th anniversary – to be funded by ATAX.
- Enhancements to the development of community events such as Crescendo, Lantern Parade, Earth Day, Tree and Menorah Lighting.
- Continued expansion of Christmas and holiday lighting throughout the Island.
- Funding for continuing professional development, employee training and certification programs.

General Fund Highlights

Operations, cont.

- Increased funding for Park Maintenance, Road Maintenance, Landscape Maintenance and Corridor Safety Enhancements to provide more attention and care to these areas.
- Detailed plan for improvements and repairs around the island, including playgrounds, decking and boardwalks, parking lots, town owned buildings, mobi-mats, etc.
- Focus on Beach Operations, including additional beach facility staff and resources, to enhance the beach appearance and experience.
- Transition of several Town software applications to the Cloud for ease of access and enhanced IT Staff support.
- Growth in the Bank Charge budget tied to the growth in Town revenue collections.
- Increased funding for Shore Beach Services to account for higher fuel prices, and labor costs due to additional beach matting / expanded trash pickup.
- Continuation of the \$2.0 million accrual per year for Beaufort County Sheriff's Office while the case is pending. At the end of FY24, the total accrued will be \$8.0 million.

Affiliated Agencies:

- The Town Council priority-based application process is now in place. The funding requests received from our Community Partners are:
 - Island Recreation Association \$1,123,766 (Increased \$24,462)
 - Mitchelville Preservation Project \$105,000 (No change) Based on Town Council approved MOU
 - Coastal Discovery Museum \$102,432* (Increased \$9,657)
 - USCB Event Management and Hospitality Program \$238,985 (Increased \$48,891) Based on Town Code – 5% of Local 1% ATAX
 - LRTA / Palmetto Breeze \$277,842** (Decreased \$4,562)
 - Solicitor's Office Career Criminal Program and Multidisciplinary Court \$168,500 (No change)
 - Heritage Classic Foundation \$307,469 (Increased \$8,956) Based on Town Council approved contract
 - Beaufort County EDC \$40,000* (Increased \$15,000)
 - Habitat for Humanity \$500,000 (First time application, not currently in FY24 budget)
 - Total Affiliated Agency Support: \$2,393,994 (Equals approximately 2.4 Mils)

*Applications were not submitted by the application deadline

**Application for \$249,911 was submitted timely, with a request to increase funding to \$277,842 after the deadline

Debt Service Fund Highlights

- \$15 million debt reduction in FY21 and FY22, \$16 million debt reduction in FY23, plus \$15.8 million debt reduction in FY24.
- Without a bond issue, FY24 would be the 6th year in a row the Town's net debt declined FY19, 20, 21, 22, 23 and now FY24.
- Bonds issued after Hurricane Matthew to reinstate the Disaster Fund have been fully repaid.
- Budget includes both General Obligation (GO) and Special Revenue bonds.
- No change in the millage for Debt Service (pending reappraisal).
- The Town will continue to seek out refunding opportunities.
- The Town continues to improve its financial position and capacity by steadily decreasing debt, increasing reserves, and increasing assessed values.
- The Town will issue a lease for the Fire Trucks the lease payments are built into the General Fund Fire Rescue budget as a signal that regular replacement is a priority and is expected.
- Stormwater bonds are paid through the Stormwater Fund.
- We are in the early stages of possibly planning a new bond issue this year.
- Total Budget \$17,397,233 a decrease of \$1,9 million (-10.2%):
 - **Principal** \$12.9 million Decrease of \$3.0 million
 - o Interest \$2.8 million Decrease of \$479k
 - **Administrative** \$92.5k Increase of \$62.5k
 - New Debt \$1.5 million
- Bonds are paid for by Property Taxes, Transfers In and Investment Income:
 - **Property Tax** \$5.4 million 31.5% of the budget
 - Beach Preservation Fee Transfer In \$4.4 million 25.6% of the budget
 - Hospitality Fee Transfer In \$1.9 million 11.2% of the budget
 - **TIF Transfer In** \$3.9 million 22.6% of the budget
 - **Real Estate Transfer Fee Transfer In** \$1.6 million 9.2% of the budget
 - **Investment Income** \$14k < 1% of the budget

Capital Projects Fund Highlights

- The Capital Improvement Program supports the Town's Right Sized Infrastructure Strategic Plan.
- A 5-Year Capital Plan has been developed for FY24 through FY28; the first year is funded the budget proposal requests appropriations for FY24 and provides initial draft plans for years two through five.
- The FY24 CIP contains several existing projects currently under way, as well as funding for new projects, for a full, impactful, and attainable CIP program.
- Two Construction Project Managers (one effective July and one effective January) have been added to the Capital Projects team to assist with the execution and delivery of the Capital Plan.
- Project timelines are scheduled to balance stages and create coordination between projects planning / design / permitting / construction.
- Safety along the William Hilton Parkway Corridor is prioritized.
- Funds for tree planting and landscape enhancements (\$500k) have been earmarked for FY24.
- Delivery of the new Fire Trucks is expected mid FY24.
- New / replacement vehicles will be electric when possible and practical.
- State ATAX funding has been included again this year and is planned to help fund our tourism-related projects.
- The current FY24 CIP includes projects for:

		Carry Forward	New Funds	Total Budget
0	Beaches	\$ 1,556,000	\$ 3,000,000	\$ 4,556,000
0	Pathways	\$ 2,385,000	\$ 2,425,000	\$ 4,810,000
0	Parks	\$ 5,350,000	\$ 3,779,500	\$ 9,129,500
0	Facilities & Equipment	\$ 950,000	\$ 5,613,696	\$ 6,563,696
0	Fleet	\$ 7,518,420	\$ 811,000	\$ 8,329,420
0	Roadways	\$ 3,892,020	\$ 2,312,445	\$ 6,204,465
0	Land Acquisition Admin	\$ 290,000	\$ 110,000	\$ 400,000*
0	Total CIP	\$ 21,941,440	\$ 18,051,641	\$ 39,993,081

*Land Acquisition budget is only for soft costs including ROW, Survey, Appraisals, Legal Fees, etc. Land Purchases are expected and funding for those will be brought forth separately for approval via budget amendments. In the FY24 budget, \$1.0 million has been set aside in the Land Acquisition Fund Balance.

Stormwater Fund Highlights

- New Fee Schedule to support the enforcement of unfunded Federal and State water quality regulations per the terms of our current State-issued NPDES Permit.
- A Stormwater Rate Study is planned for FY24.
- Two new FTEs a Stormwater Maintenance Administrator and a Stormwater Inspector, to assist with corrective maintenance, capital projects, plan reviews and inspections.
- The majority of funds are programmed for routine maintenance, corrective maintenance, and capital projects.
- Lean operating budget within the current rate structure.
- More transparency in project development.
- Emphasis on Corrective Maintenance of systems:
 - Public systems \$360,000
 - POA Agreement systems \$500,000
- Funding included for Routine Maintenance:
 - Channel Maintenance \$320,000
 - Street Sweeping \$160,000
 - Pond Maintenance \$10,000
- Planned funding for other expected maintenance:
 - Pump Stations \$390,000
 - Maintenance Contingency \$500,000
- Funding included for Monitoring, Modeling and Analysis:
 - Water Quality Monitoring & Tide Monitoring \$113,180
 - Inventory & Modeling, Sea Pines \$350,000
 - Stormwater Rate Study \$50,000
- Transfer of \$860,000 to the CIP for the following Stormwater Capital Projects:
 - Cordillo Courts Improvements permit and construct \$70,000
 - Moonshell permit and construct \$92,000
 - Gum Tree Road project permit and construct \$80,000
 - Jarvis Outfall construct \$100,000
 - Wexford Debris System design \$123,000
 - Lawton Pump Station install new pumps \$350,000
 - Pump Station Security Cameras install \$45,000

Gullah Geechee Historic Neighborhoods Community Development Corporation Fund Highlights

- A Board of Directors has been appointed by Town Council to oversee and guide the development of the Corporation and its organizational objectives.
- An Executive Director will be hired through coordination between the Town Manager and the appointed Board in the coming months.
- Funding for the Corporation's start up provided by a \$5 million South Carolina earmark, and the remainder of the \$500k Beaufort County Grant (\$343,185 funds derived from ARPA) received in FY23.
- Planned expenses include the below, which will be refined by the Executive Director and Board of Directors upon placement:
 - Personnel for an Executive Director who will report to the Town Manager
 - Operating expenses, including Office Space, Computers and Software, Marketing, Promotion and Hospitality, etc.
 - Professional Services, including start-up Legal Services, Planning Services, Public Education/Outreach, etc.
 - Grants, Incentives and Loans for Small Business Development, and Attraction, Retention, and Investment
 - Capital Outlay for Land/Easement Acquisition and Public Infrastructure
 - Miscellaneous Project Expenses and Contingency

Housing Fund Highlights

- In November 2022, Town Council voted to allocate \$1 million from the General Fund budget to the implementation of the Workforce Housing Framework. In February 2023, a budget amendment was passed which directed these funds to be set aside in a specially designated portion of the General Fund balance for this purpose. In FY24, it is proposed to move these funds from the General Fund balance to the Housing Fund for future Housing projects.
- In the FY24 Budget, an additional \$1 million will be transferred from the General Fund to the new Housing Fund to support the Workforce Housing Framework.
- For the Northpoint Housing Partnership, \$1 million in ARPA funding will be transferred from the CIP to the Housing Fund. This project is currently underway with support for road, water, sewer, and/or utility infrastructure necessary to facilitate the creation of workforce housing through a public-private partnership.
- \$350k will also be transferred from the CIP to the Housing Fund. These funds were initially set aside in the General Fund from a legal settlement, then were transferred to the CIP.
- New Housing Initiatives to be identified by Town Council in the coming Fiscal Year.

Y	ear Sum	Beaufort County	Hilton Head Island	Bluffton	Port Royal	City of Beaufort	Jasper County	Hardeeville	Yemassee
Y1*	\$2,035,058	\$1,119,523	\$156,815	\$59,474	\$197,669	\$200,671	\$175,240	\$108,699	\$16,967
*Year	1 = 3% of Am	erican Rescu	e Plan funds	5					
Y2	\$515,000	\$228,605	\$86,559	\$63,702	\$32,683	\$31,274	\$57,117	\$12,579	\$2,482
Y3	\$530,750	\$235,596	\$89,206	\$65,650	\$33,682	\$32,230	\$58,864	\$12,964	\$2,558
Y4	\$546,672	\$242,664	\$91,882	\$67,619	\$34,693	\$33,197	\$60,629	\$13,353	\$2,635
Y5	\$563,072	\$249,944	\$94,639	\$69,648	\$35,734	\$34,193	\$62,448	\$13,753	\$2,714
Y6	\$579,965	\$257,442	\$97,478	\$71,737	\$36,806	\$35,219	\$64,322	\$14,166	\$2,795
Y7	\$597,363	\$265,165	\$100,402	\$73,889	\$37,910	\$36,275	\$66,251	\$14,591	\$2,879
Y8	\$615,284	\$273,120	\$103,414	\$76,106	\$39,047	\$37,364	\$68,239	\$15,028	\$2,966
Y9	\$633,743	\$281,314	\$106,517	\$78,389	\$40,218	\$38,485	\$70,286	\$15,479	\$3,055
Y10	\$652,755	\$289,753	\$109,712	\$80,741	\$41,425	\$39,639	\$72,395	\$15,944	\$3,146
Sum	\$7,269,662	\$3,443,127	\$1,036,623	\$706,955	\$529,866	\$518,548	\$755,791	\$236,555	\$42,197

• Regional Housing Trust Fund Dues will be paid by the Housing Fund. FY24 contribution \$86,559.



BUDGET SNAPSHOT 2 NEW FUNDS ADDED! CONSOLIDATED BUDGET

-GULLAH GEECHEE HISTORIC NEIGHBORHOODS COMMUNITY DEVELOPMENT CORPORATION FUND -HOUSING FUND



\$129,950,293

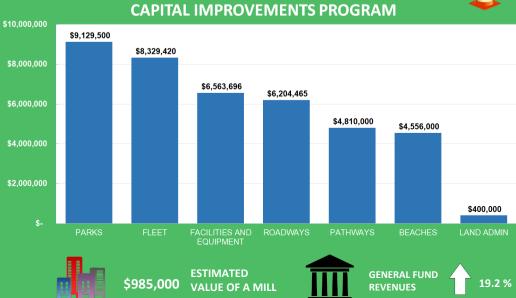
GENERAL FUND CAPITAL PROJECTS FUND STORMWATER UTILITY FUND DEBT SERVICE FUND GGHNCDC FUND HOUSING FUND

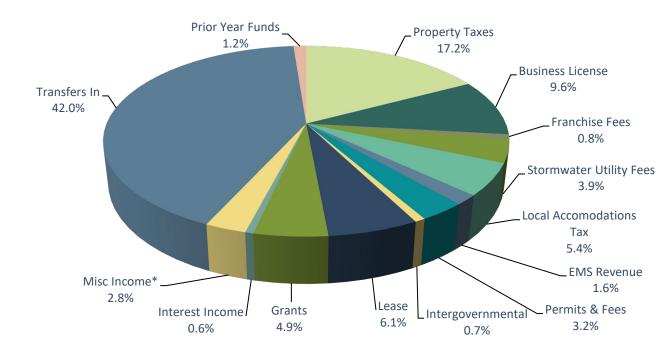
\$ 57,980,977 39,993,081 5,885,817 17,397,233 5,343,185 3,350,000

GENERAL FUND EXPENDITURES

- TOWNWIDE & TRANSFERS OUT
- ■PUBLIC SAFETY
- GENERAL GOVERNMENT
- MANAGEMENT SERVICES
- COMMUNITY DEVELOPMENT
- ■INFRASTRUCTURE SERVICES
- FIRE RESCUE







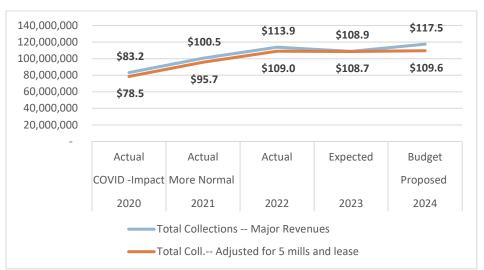
Sources of Funds: General, Debt, CIP, Stormwater, GGHNCDC and Housing Funds

Fiscal Year 2024 Consolidated Budget - \$129,950,293

Revenues		FY 2022 Actual		FY 2023 Original Budget		FY 2024 Adopted Budget		\$ Change FY 2023 Original	% Change FY 2023 Original
Property Taxes	Ś	21,972,298	Ś	21,425,825	Ś	22,412,300	\$	986,475	4.6%
Business License	ڔ	14,110,311	Ļ	10,600,393	Ļ	12,421,015	\$	1,820,622	4.0%
Franchise Fees		1,136,607		996,752		1,020,402	ې S	23,650	2.4%
Stormwater Utility Fees		5,081,075		5,044,000		5,104,075	ې \$	60,075	1.2%
Local Accomodations Tax		7,026,531		4,779,690		7,034,520	Ś	2,254,830	47.2%
EMS Revenue		2,016,643		1,838,000		2,117,000	\$	2,234,830	15.2%
Permits & Fees		2,010,045		2,468,323		4,100,225	Ś	1,631,902	66.1%
Intergovernmental		633,244		915,878		926,755	\$	10,877	1.2%
Lease				7,742,473		7,944,420	Ś	201,947	2.6%
Grants		323,047		3,606,111		6,409,043	ې S	2,802,932	77.7%
Interest Income		85,181		67,750		719,315	ې S	651,565	961.7%
Misc Income*		1,233,945		3,563,433		3,622,271	Ś	58,838	1.7%
Total Revenues	Ś	55,619,928	Ś	63,048,628	Ś	73,831,341	ې \$	10,782,713	17.1%
Total Revenues	Ļ	55,015,528	ڔ	03,040,020	Ļ	75,051,541	ڔ	10,782,715	17.170
Other Financing Sources									
Transfers In (See pages 13 & 30 for details)		24,550,756		55,683,190		54,547,835	\$	(1,135,355)	-2.0%
Prior Year Funds		-		769,296		1,571,117	\$	801,821	104.2%
Total Other Financing Sources		24,550,756		56,452,486		56,118,952	\$	(333,534)	-0.6%
-				* *		* *		, , ,	
Total Revenues and Other Financing Sources	\$	80,170,684	\$	119,501,114	\$	129,950,293	\$	10,449,179	8.7%

*Misc. Income in the General Fund includes Beach Services and Other Revenue (see page 61 for details)

*Misc. Income in the CIP Fund includes Sunday Liquor Permit Fees, Impact Fees, Capital, and Sale of Land / Equipment (see page 75 for details)

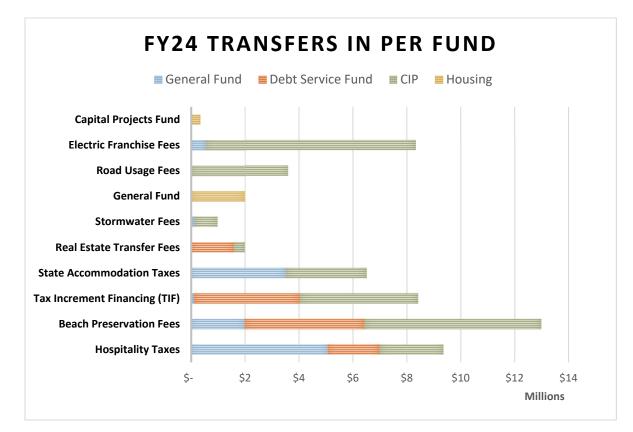


Sources of Funds: Schedule of Major Revenue Trends

	2020	2021	2022	2023	2024 Decessed	% Change
	COVID -Impact	More Normal			Proposed	to FY23
Revenue Item:	Actual	Actual	Actual	Expected	Budget	Expected
General Fund Property Taxes	15,423,223	15,925,355	16,372,284	17,197,577	16,942,000	-1.5%
Local ATAX	3,541,615	5,561,900	7,026,531	7,034,042	7,034,520	0.0%
Business License	8,688,469	10,455,636	14,110,311	12,451,401	12,421,015	-0.2%
Franchise Fees	1,007,149	809,823	1,136,607	958,970	1,020,402	6.4%
Permit Revenue	1,619,639	2,125,382	2,001,046	2,649,603	3,729,200	40.7%
Intergovernmental	879,859	896,909	633,244	885,074	926,755	4.7%
EMS ambulance fees	1,487,823	1,776,344	2,016,643	2,145,129	2,117,000	-1.3%
General Fund Grants	330,734	78,831	129,860	91,736	65,858	-28.2%
Beach Services	266,392	298,401	218,193	176,125	243,000	38.0%
Other General Fund	438,997	358,325	335,802	341,293	279,271	-18.2%
Investments General Fund	271,185	22,815	39,184	1,008,086	585,000	-42.0%
Prior Year Unspent Funds	-	-	-	-	1,280,400	0.0%
General Fund Subtotal	33,955,085	38,309,721	44,019,705	44,939,036	46,644,421	3.8%
Debt Service Fund Property Taxes	5,378,472	5,448,437	5,600,014	5,402,336	5,470,300	1.3%
Investments DS	302,536	18,964	19,270	250,000	14,315	-94.3%
Natural Disaster Fund Property Taxes (A)	4,654,612	4,777,234	4,925,232	137,591	-	-100.0%
HTAX Lease (A)	-	-	-	-	7,944,420	0.0%
All other CIP revenues	1,797,684	1,175,347	930,304	696,900	1,900,000	172.6%
Stormwater fees	4,928,623	5,043,167	5,081,075	5,233,507	5,104,075	-2.5%
Tax Increment Financing Property Tax	5,031,311	5,361,090	5,792,527	6,363,452	6,427,087	1.0%
State ATAX	6,490,407	10,183,479	13,569,287	13,828,654	13,828,654	0.0%
Real Estate Transfer Fees	3,552,965	7,127,885	6,957,245	5,217,934	4,435,244	-15.0%
Hospitality Taxes	6,284,461	8,051,256	9,907,025	10,006,095	10,106,156	1.0%
Beach Preservation Fees	7,083,230	11,123,801	14,053,062	14,088,195	14,088,195	0.0%
Electric Franchise Fees	2,706,003	2,811,144	2,707,124	2,690,000	2,743,800	2.0%
Road Usage Fee (now paused)	1,015,865	1,055,675	357,960	7,500	-	-100.0%
Total Collections Major Revenues	83,181,254	100,487,200	113,919,830	108,861,200	118,706,666	9.0%
Total Coll Adjusted for 5 mills and lease	78,526,642	95,709,966	108,994,598	108,723,609	110,762,246	1.9%
YTY change without the effect of 5 mills	-1,856,163	17,183,324	13,284,632	-270,989	2,038,637	
YTY change without the effect of 5 mills	-2.2%	20.7%	13.2%	-0.2%	1.9%	

(A) The 5 mills for Disaster Recovery expired in FY 22. The lease for the Fire Apparatus only shows in FY 24 on this schedule.

Sources of Funds: Transfers In

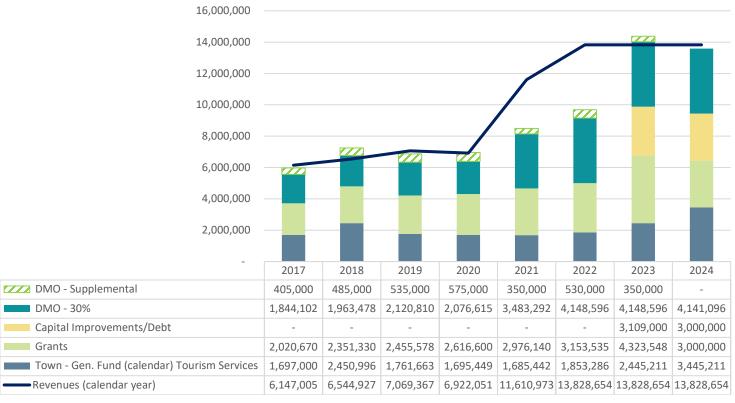


Transfers In	General Fund		Debt Service Fund		CIP		Housing		Total
Hospitality Taxes	\$	5,062,424	\$	1,937,134	\$	2,360,000	\$	-	\$ 9,359,558
Beach Preservation Fees		1,983,508		4,448,375		6,556,000		-	12,987,883
Tax Increment Financing (TIF)		110,000		3,931,259		4,379,500		-	8,420,759
State Accommodation Taxes		3,515,021		-		3,000,000		-	6,515,021
Real Estate Transfer Fees		-		1,595,850		400,000		-	1,995,850
Stormwater Fees		125,000		-		860,000		-	985,000
General Fund		-		-		-		2,000,000	2,000,000
Road Usage Fees		-		-		3,600,000		-	3,600,000
Electric Franchise Fees		540,603		-		7,793,161		-	8,333,764
Short Term Rental Fees (1)		-		-		-		-	-
Natural Disaster Fund (2)		-		-		-		-	-
Capital Projects Fund		-		-		-		350,000	350,000
Total	\$	11,336,556	\$	11,912,618	\$	28,948,661	\$	2,350,000	\$ 54,547,835

(1) In FY24 Short Term Rental Fees are included in the General Fund Permits & Fees. The budget is \$1,750,000.

(2) The 5 mills dedicated to the Natural Disaster Fund has expired. FY 2023 was the first year after the expiration.

Note: The Land Acquisition Fund will also receive a \$1 million Transfer-In of General Fund revenues and will be set aside in fund balance for future initiatives.



Sources of Funds: 2% State Accommodations Tax Distribution

	2017	2018	2019	2020	2021	2022	Increase	2023	Increase
							in %		in %
Revenues (calendar year)	6,147,005	6,544,927	7,069,367	6,922,051	11,610,973	13,828,654	19.1%	13,828,654 (1)	0.0%
	2017	2018	2019	2020	2021	2022	Increase	2023	Increase
							in %		in %
Required Expenditures:									
First \$25,000 to General Fund	25,000	25,000	25,000	25,000	25,000	25,000	0.0%	25,000	0.0%
5% to General Fund	307,350	327,246	353,468	346,103	580,549	691,433	19.1%	691,433	0.0%
Required DMO 30%	1,844,102	1,963,478	2,120,810	2,076,615	3,483,292	4,148,596	19.1%	4,148,596	0.0%
Required Expenditures	2,176,452	2,315,724	2,499,278	2,447,718	4,088,841	4,865,029	19.0%	4,865,029	0.0%
Available for other purposes	3,970,553	4,229,202	4,570,088	4,474,333	7,522,133	8,963,625	19.2%	8,963,625	0.0%
Town Appropriations:									
Town Appr. Ops (calendar)	1,364,650	2,098,750	1,383,195	1,324,346	1,079,893	1,136,853	5.3%	1,728,778	52.1%
Capital Improvements Plan (CIP)	-	-	-	-	-	-	n/a	3,109,000	n/a
Total Town Appropriations	1,364,650	2,098,750	1,383,195	1,324,346	1,079,893	1,136,853	5.3%	4,837,778	325.5%
Amounts available for other uses:	2,605,903	2,130,452	3,186,893	3,149,986	6,442,239	7,826,772	21.5%	4,125,847	-47.3%
ATAX Grants:									
Supplemental Grant DMO	405,000	485,000	535,000	575,000	350,000	530,000	51.4%	350,000	-34.0%
All other Grants	2,020,670	2,351,330	2,455,578	2,616,600	2,640,910	3,153,535	19.4%	4,323,548 (1)	37.1%
Out of Cycle Grants	-	-	-	-	335,230	-	-100.0%	-	n/a
Total ATAX Grants	2,425,670	2,836,330	2,990,578	3,191,600	3,326,140	3,683,535	10.7%	4,673,548	26.9%
Available	180,233	(705,878)	196,315	(41,614)	3,116,099	4,143,237	33.0%	(547,701)	-113.2%

The local ATAX is used 100% for General Fund operations.

(1) The 2024 revenues are projected at a 0% growth.

Accommodations Tax Overview

Local Accommodation Taxes

Local ATAX is used in the General Fund, which helps avoid putting a burden on the property taxpayers from the activities of visitors and tourists. The Local ATAX budget for FY24 is **\$7,034,520** and will be used for:

- Collection of the Local ATAX
- Codes Enforcement
- Facilities maintenance of public spaces
- Fire Rescue emergency response capability
- Road maintenance
- Cultural Arts for visitors, residents, and tourists

State Accommodation Taxes

State ATAX is used in the General Fund as well as the Capital Projects Fund for FY24. State ATAX funds must be used to support tourism-related expenditures. The State ATAX revenue budget is **\$3,515,021** in the General Fund and **\$3,000,000** in the Capital Projects Fund, and will be used for:

General Fund

- Public Safety
 - Fire Rescue services
 - $\circ~$ Code enforcement services
 - Police services
 - Beach services
- Facilities Management
 - Roadside maintenance
 - o Pathway maintenance
 - Public Park maintenance
- Cultural Arts

Capital Projects Fund

- Pathway Management
 - New pathway segments
 - Pathway maintenance and improvements

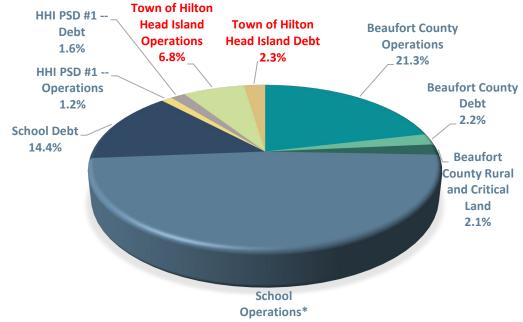
Short Term Rental Permit Fee Overview

Fiscal Year 2023-2024

Budgeted Receipts Short Term Rental Permit Fee Estimate of number of units requesting a permit	\$ 250 7,000	_
Estimated Revenues		1,750,000
Spending Category		Budgeted Spending
General Fund Outsource to third party for administration Public Safety Fire Inspections and legal support Community Development customer service IT and Finance support Facilities and Operations support	239,700 634,530 154,217 140,202 290,286 291,065	
Total General Fund		1,750,000
Total First Full Year Estimated Costs		1,750,000

Property Tax Overview

Tax Year 2023 and Fiscal Year 2024



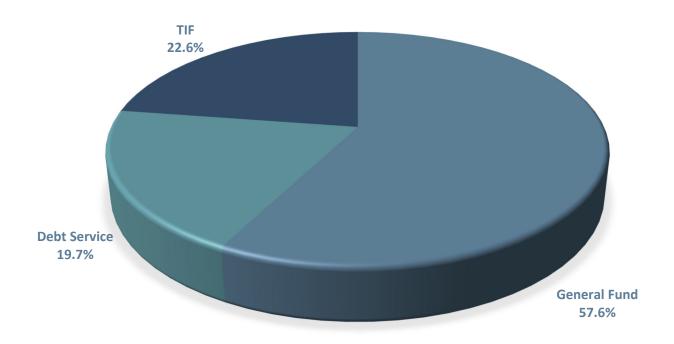
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	_1	Tax Rate	Sample	e Tax	Bill	
Та	ax Year	2023	\$ 500,000.00	\$	750,000.00	Home Value
Fisc	al Year	2024	\$ 20,000.00	\$	30,000.00	4% Assessment
Beaufort County Operations		53.90	\$ 1,078.00	\$	1,617.00	
Beaufort County Debt		5.60	\$ 112.00	\$	168.00	
Beaufort County Rural and Critical Land		5.30	\$ 106.00	\$	159.00	
School Operations*		121.60 *	\$ -	\$	-	*
School Debt		36.30	\$ 726.00	\$	1,089.00	
HHI PSD #1 Operations		3.00	\$ 60.00	\$	90.00	
HHI PSD #1 Debt		4.10	\$ 82.00	\$	123.00	
Town of Hilton Head Island Operations		17.20 **	\$ 344.00	\$	516.00	**
Town of Hilton Head Island Debt		5.90 **	\$ 118.00	\$	177.00	**
Town of Hilton Head Island Disaster Recovery		0.00 **	\$ -	\$	-	**
Total	_	252.9	\$ 2,626.00	\$	3,939.00	-

This is a sample tax rate for a property in the PSD #1 district. There are other districts. FY24 Millage Rates for Beaufort County and the PSD #1 district are not yet available. There are additional fees, such as the HHI Police Fee and Stormwater.

*School operations are applicable to non-resident and commercial taxpayers.

**The Town of Hilton Head Island tax rate was reduced by 5.00 mills in Fiscal Year 2023 as the 5.00 mills for disaster recovery expired.



Property Taxes - General, Debt and Other Funds

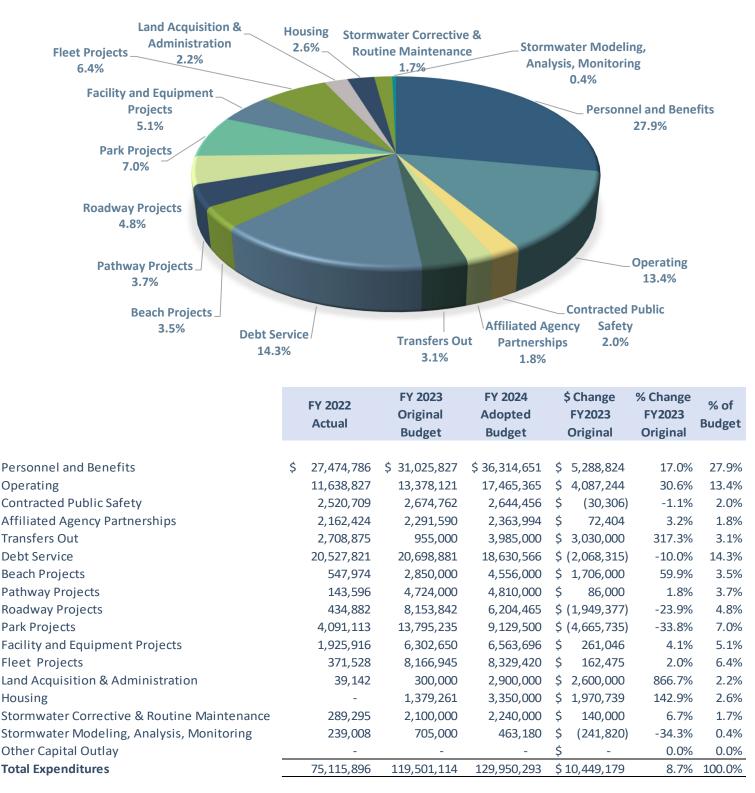
	FY 2021 Actual	FY 2022 Actual	FY 2023 Budget	March 2023 YTD Actual	March 2023 as a % of Budget	Adopted FY 2024 Budget	FY24 as a % of YTD Mar 2023
Budgeted Funds							
General Fund	\$15,925,355	\$16,372,284	\$16,023,489	\$16,037,858	100.1%	\$16,942,000	105.6%
Debt Service	5,448,437	5,600,014	5,402,336	5,492,516	101.7%	5,470,300	99.6%
Total Budgeted Funds	21,373,792	21,972,298	21,425,825	21,530,374	100.5%	22,412,300	104.1%
Other Funds							
Natural Disasters Fund (1)	4,777,234	4,925,232	-	137,591	n/a	-	n/a
TIF (2)	5,361,090	5,792,527	-	6,299,812	n/a	-	n/a
Total Property Taxes	31,512,116	32,690,057	21,425,825	27,967,777	n/a	\$22,412,300	n/a

(1) The 5 mills expired that was dedicated to the Natural Disaster Fund. FY 2023 was the first year after the expiration.

(2) Tax Increment Financing (TIF) revenues are only budgeted as they are used - primarily in TIF district capital improvements

Uses of Funds: General, Debt, CIP, Stormwater, GGHNCDC and Housing Funds

Fiscal Year 2024 Consolidated Budget - \$129,950,293



Emergency Preparedness

Possible Costs of an Emergency

	Costs
Cost of Hurricane Matthew	57,000,000
Eventual Federal and State reimbursements	42,000,000

The Town has received intermittent reimbursements from Hurricane Matthew over the last six years. The Town incurred the initial costs and submitted for reimbursements from State and Federal agencies.

Adjusted for inflation, this amount would be greater.

The Town's two primary contractors for Hurricane responses have increased prices. Crowder Gulf prices have increased 11.4% and Tetra Tech prices have increased 3.2%. The Town's personnel costs have increased as well.

Funds Available

	Amounts
Natural Disaster Fund at June 30, 2022	36,356,182
Bond Capacity Reserved for Emergencies	20,000,000
Funds Available for a Natural Disaster*	56,356,182

Other Funding Options

The dedicated Natural Disaster Fund could be supplemented temporarily from fund balances of Beach Fees and Hospitality Tax for tourist-related disaster response costs.

Additional considerations: the next storm could be worse.

The Natural Disaster Fund

The Natural Disaster Fund was established in 2016 to capture the costs and reimbursements related to the Town's response to Hurricane Matthew. Since then, the Natural Disaster Fund has served to continue to receive reimbursements from state and federal agencies but more importantly continues to be a significant part of the Town's demonstration of its Hurricane readiness. Funds are reserved for declared emergencies.

The General Fund

The General Fund Balance is the primary repository of funds for Town operations, emergencies and seasonality of its revenues. The Town recently raised its policy for General Fund reserves from a minimum of 35% to 40%, and a maximum of 40% to 55% of next year's budget. The policies signify the Town's commitment to financial stability and preparedness to keep Town operations running smoothly and prevent disruptions whether natural, economic or other reasons. The Town has a long history of financial prudence and preparedness.

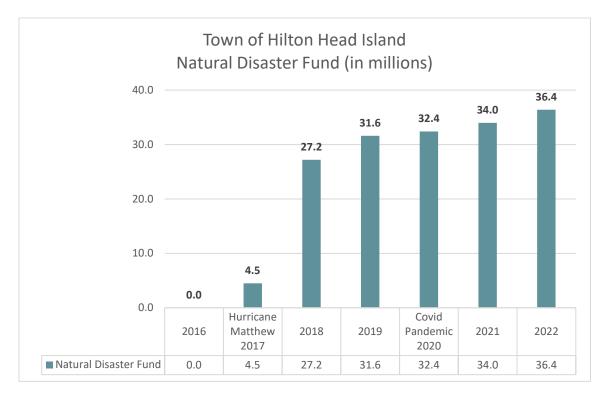
Emergency Preparedness

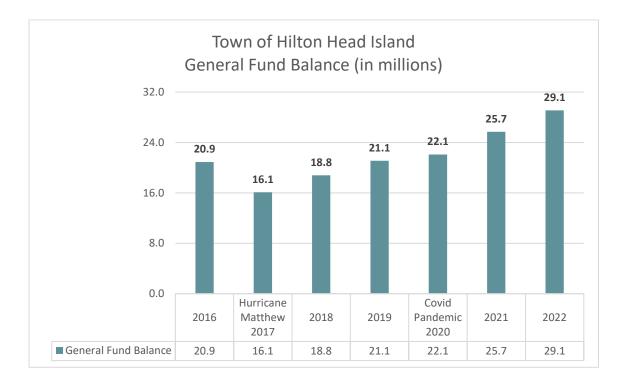
Fund Balances

Town of Hilton Head Island Fund Balances by Year From the 2022 Annual Comprehensive Financial Report pages 36, 37, 112 and 113

	Actual	
Funds	2022	Notes
General	29,062,865	For temporary cash flow and to keep operations open in an emergency
TIF	4,217,187	To be spent in the capital plan
State ATAX	10,387,797	To be spent in operations, grants and CIP
RETF	16,722,324	Held until Town Council approves a project or purchase
Beach Fees	27,582,261	For beach renourishment and CIP also temporary funding for an emergency
HTAX	19,568,949	To be spent in the capital plan and HTAX debt
Debt Service	11,239,657	To be held for future debt payments in an emergency natural or economic
Capital Projects	8,796,482	To be spent in the capital plan
Natural Disasters	36,356,182	To be held for a declared emergency
Electric Franchise Fees	10,890,321	To be spent in the capital plan
Operating Grants	542,558	For temporary cash flow and match requirements of Town grants
Home Grants	9,008	To be spent on grant purposes
Road Usage Fee	3,608,181	To be spent in the capital plan
Firemens Fund	95,444	This is the Firemen's 1% fund
Subtotal Governmental	179,079,216	
Stormwater	3,536,776	To be spent on Stormwater CIP and for temporary cash flows of Stormwater operations
—		
Total	182,615,992	
		-

Emergency Preparedness







TOWN OF HILTON HEAD ISLAND

Staff Memo

TO:	Marc Orlando, Town Manager
FROM:	Marcy Benson, Senior Grants Administrator
VIA:	Jeff Herriman, Treasurer
CC:	John Troyer, Finance Director
DATE:	April 25, 2023
SUBJECT:	Monthly Grant Activity Report

Attached is the Fiscal Year 2023 monthly grant activity report as of April 25, 2023. Below is a report summary:

- The Town is actively pursuing all eligible grant opportunities.
- This monthly grant activity report includes information on grants that were submitted which are pending award notification, grants awarded which are pending reimbursement, grants that have been reimbursed, grants submitted but not awarded, and grant research activities.
- 5 grants totaling \$3,889,728 were submitted and pending award notification.
- 8 grants totaling \$2,258,635 were awarded and pending reimbursement.
- 5 grants totaling \$6,504,500 were awarded and have been reimbursed, this includes the \$5 million grant from the SC Dept. of Commerce and \$500,000 from the Beaufort County Good Neighbor Funds, both for the Gullah Geechee Historic Neighborhoods Community Development Corporation.
- 8 grants submitted were not selected for award, these notifications arrived in FY23, for 6 applications submitted in FY22 and two in FY23.
- Additionally, 31 grant opportunities have been researched since the start of FY23.

Grant Applications Submitted Pending Award Notification

Funding		Amount	Date
Source	Project	Applied For	Application Submitted
	Submitted in FY23		
SC Rural Infrastructure Authority	Wexford Stormwater Pump Station	\$3,362,735.00	09/07/2022
SC Infrastructure Investment Program (SCIIP)			
Palmetto Electric	Automobile Place/Moderan Classic Motors	\$182,300.00	10/13/2022
Utility Tax Credit	Site Enhancements		
SC-DNR/FEMA	Residential Structure Elevation	\$152,700.00	01/10/2023
Flood Mitigation Assistance	at 22 Audubon Pond Road		
Firehouse Subs Public Safety Foundation	Fire in the Streets, After the Fire and Fire	\$6,743.25	04/06/2023
	Extinguisher Training programs		
2023 HUD CDBG - Entitlement	Ford Shell Ring Park	\$185,250.00	PENDING
			signed resolution
FY23 TOTAL		\$3,889,728.25	
GRAND TOTAL			
APPLIED FOR		\$3,889,728.25	

Grant Applications Awarded Pending Reimbursement

Funding		Application	Amount	Award
Source	Project	Submittal Date	Awarded	Notification Date
2020 HUD-CDBG-CV	Public Services for Covid Response and Relief and Admin. Services	08/19/2022	\$102,899.00	08/26/2022
(Reallocation)				
2021 HUD-CDBG	Patterson Property Park	05/21/2021	\$351,357.11	07/29/2021
Entitlement				
SC Forestry Commission	Canopy Mapping	11/19/2021	\$0.00	12/22/2021
	(Technical Assistance)	(Self-Assessment/Pre-App)		
2022 HUD-CDBG	Taylor Family Neighborhood Park	06/28/2022	\$204,430.00	08/17/2022
Entitlement				
SCDLLR/DFLS	One-time funding of \$1M starting Oct. 1, 2022 to be utilized		\$1,000,000.00	08/25/2022
Non-recurring SC State Buget Item	to replace equipment/enhance response capabilities for			
	regional/state team response			
SC-DNR/FEMA	Residential Structure Elevation	01/04/2021	\$150,000.00	09/24/2022
Flood Mitigation Assistance	at 17 Bay Pines Dr.			
DHS/FEMA - FY21	Paramedic Training for 10 Students	12/16/2021	\$393,699.81	02/24/2023
Assistance to Firefighters Grant				
SC-EMD/FEMA	Climate Adaptation Study	11/16/2021	\$56,250.00	03/15/2023
Building Resilient Infrastructure and				
Communities (BRIC)				
GRAND TOTAL				
PENDING REIMBURSEMENT			\$2,258,635.92	

Funding		Amount	Amount	Amount	Date
Source	Project	Awarded	Reimbursed	Remaining	Reimbursed
Walmart Foundation	Fire Rescue Addressing				
	Signage Program	\$2,000.00	\$2,000.00	\$0.00	01/10/2023
SC Humanities	Island Culture Project	\$2,500.00	\$2,500.00	\$0.00	02/08/2023
Good Neighbor	Beaufort County ARPA				
Funds/Beaufort County	SLFRF allocation to				
ARPA	muncipalities	\$500,000.00	\$500,000.00	\$0.00	02/16/2023
SCDLLR/DFLS	One-time funding of \$1M				
Non-recurring SC State	starting Oct. 1, 2022 to be				
Buget Item	utilized				
	to replace				
	equipment/enhance				
	response capabilities for				
	regional/state team				
	response				
		\$1,000,000.00	\$96,910.61	\$903,089.39	
SC Dept. of Commerce -	Gullah-Geechee Historic				
FY22-23	Neighborhoods				
Appropriations Act	Community Development				
	Corporation				
		\$5,000,000.00	\$5,000,000.00	\$0.00	03/28/2023
					<u> </u>
TOTAL		\$6,504,500.00	\$5,601,410.61	\$903,089.39	

Funding		Amount	Application	Notification
Sources	Project	Applied For	Submittal Date	Date
SC-EMD/FEMA		\$1,925,166.75	11/16/2021	08/10/2022
Building Resilient	Wexford Stormwater Pump Station			
Infrastructure and	wextord storn water Pump station			
Communities (BRIC)				
SC-EMD/FEMA		\$340 <i>,</i> 500.00	11/16/2021	08/10/2022
Building Resilient	In win Crock Sustan Outfall			
Infrastructure and	Jarvis Creek System Outfall			
Communities (BRIC)				
SC-DNR/FEMA	14 Sea Olive Road	\$157,050.00	01/07/2022	08/31/2022
Flood Mitigation Assistance	Residential Structure Elevation			
(FMA)	Residential Structure Elevation			
SC-EMD/FEMA		\$56,250.00	01/31/2022	09/01/2022
Hazard Mitigation Grant	Climate Adaptation Study			
Program (HMGP-4492)				
USDOT Rural Surface	Road Resurfacing US 278 (Bus)	\$6,687,479.00	05/19/2022	12/27/2022
Transportation Grant	Kodu Resultacing OS 278 (Bus)			
USDOT Rural Surface	Adaptiva Traffia Managament System	\$2,000,000.00	05/19/2022	12/27/2022
Transportation Grant	Adaptive Traffic Management System			
SCDOT - Transportation		\$1,840,000.00	12/09/2022	03/20/2023
Alternative Program (TAP) -	Main Street Enhancements Project		(LOI)	
FY2023				
NEA	2023 Cresendo Free Symphony Concert in	\$20,000.00	07/17/2022	04/13/2023
Grants for Arts Projects	the Park			
TOTAL DENIED/DECLINED		\$13,026,445.75		

Date	Staff Contact	Granting Agency	Grant Program	Notes	Application Submitted
07/12/2022	Jeff Netzinger	SC Rural Infrastructure Authority	SC Infrastructure Investment Program	Reviewed grant announcment. Sent email to Jeff B. notifying of grant opportunity with brief program outline and attached fact sheet and application form. Advised if he is interested in submitting an application the Go/No Go forms must be sent to me by Friday, July 15th.	YES 09/07/2022
07/25/2022		USDA	Rural Placemaking Innovation Challenge	Researched opportunity. Town is not eligible entity. Applicant must be the technical assistance provider.	NO
08/02/2022	Jeff Netzinger	SC Office of Resilience	ARPA-funded Stormwater Infrastructure Program	Reviewed grant announcment. Sent email to Jeff N. with Go/No Go forms and he returned signed forms to forward to MO.	NO
08/04/2022	Jeff Buckalew	USDOT	Reconnecting Communities Pilot Program	Reviewed NOFO. Sent email to Jeff B. with summary of grant opportunity and attached NOFO for his review. Advised if he is interested in submitting an application the Go/No Go forms must be sent to me by Monday, Aug. 8th.	NO

Date	Staff Contact	Granting Agency	Grant Program	Notes	Application Submitted
08/10/2022		Ben and Jerry's	Ben and Jerry's Grassroots Organizing Program	Reviewed program information. Town is not an eligible applicant.	NO
08/29/2022	Jennifer Ray	MASC	Hometown Economic Development Grant Program	Reviewed grant announcement. Sent summary to Jennifer Ray for review and consideration.	NO
08/31/2022	Jennifer Ray	SC-PRT	Recreational Trails Program (RTP)	Reviewed program announcement. Sent summary to Jennifer Ray for review and consideration. Letter of Intent due: 10/1/2022	NO
10/18/2022	Jeff Buckalew	USDOT	SMART Grants	Reviewed grant NOFO. Sent summary of program to Jeff B. for review. Advised he has no project to submit for this opportunity.	NO
10/27/2022		National Endowment for the Humanities	Cultural and Community Resilience Grant	Reviewed grant NOFO.	NO
11/02/2022	Ben Brown	HUD	HOPE VI Main Street Grant Program	Reviewed grant NOFO. Sent summary of program to Ben Brown for review. 11/17/22: Met w/Ben Brown and discussed grant program and possible projects. Determined this program is not a fit with Northpoint project, but will monitor annual program NOFO for future projects.	NO

	Staff	Granting	Grant		Application
Date	Contact	Agency	Program	Notes	Submitted
	Jennifer Ray/ Jeff Buckalew	SCDOT	2022 Transportation Alternatives Program (TAP)	Reviewed email from SCDOT staff/application information.	YES LOI: 12/8/2022
				Sent summary to Jennifer Ray and Jeff Buckalew.	
				Will attend 11/9/22 virtual applicant workshop.	
				11/16/22: Rec'd Go/No Go form from Karla and forwarded to John Troyer for signature.	
	April Akins/ Chief Blankenship	SC Opioid Recovery Fund Board	SC Opioid Recovery Funds	11/03/22: Reviewed SC Opioid Recovery Board website and application eligibility and requirements.	NO
				11/04/22: Sent email to Chief Blankenship advising of opportunity and if interested to send Go/No Go forms to me be 11/9/22.	
11/15/2022	Joheida Fister	Firehouse Subs Public Safety Foundation	Public Safety Grant Program	11/15/22: Reviewed Firehouse Subs Public Safety Foundation grant application website.	YES 04/06/2023
				Sent email to Joheida with program FAQs, sample application and application checklist for her review. Also sent Go/No Go and BCA forms with direction to complete if interested in submitting applicaiton.	

	Staff	Granting	Grant		Application
Date	Contact	Agency	Program	Notes	Submitted
11/15/2022	Joheida Fister	Wal-Mart Foundation	Community Grant Program	11/15/22: Reviewed Wal-Mart Foundation grant website and CyberFrontDoor website fro grant opportunity information.	YES 12/15/2022
				11/16/22: Sent email to Joheida with program information and request for Go/No Go forms if interested in submitting an application.	
				12/07/22: Rec'd Go/No Go form from FR staff for signatures.	
11/18/2022	Brian Eber	EPA		Waste Infrastructure for Recycling Grant Program webpage. Sent email to Brian Eber advising of program and if there is any interest.	NO
				Application deadline is 02/15/23.	
11/18/2022	Brian Eber	EPA	Recyling Education and Outreach Grant Program	11/18/22: Reviewed EPA Recycling Education and Outreach Grant Program webpage. Sent email to Brian Eber advising of program and if there is any interest.	NO
				Application deadline is 02/15/23.	

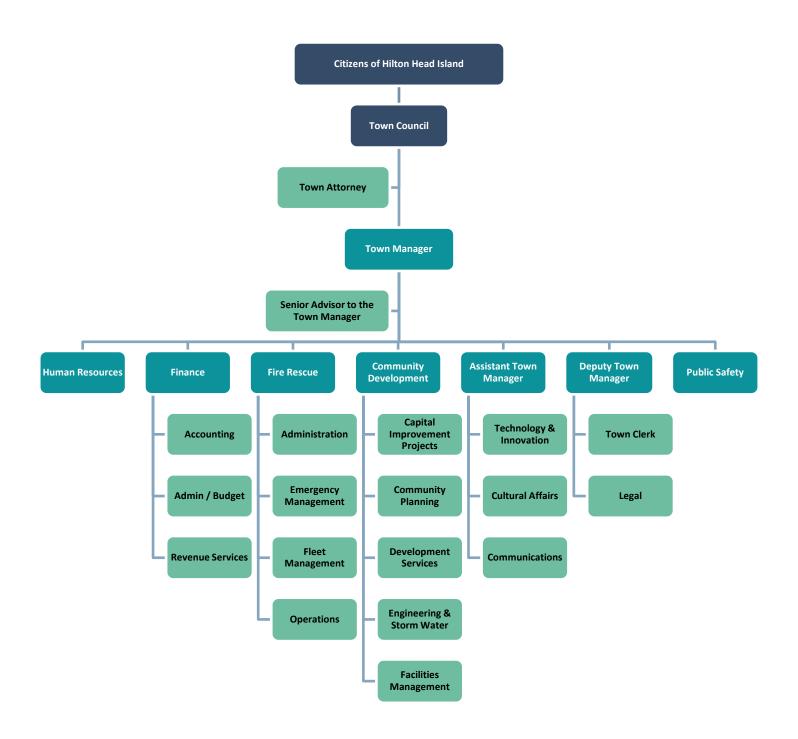
Data	Staff	Granting	Grant	Neter	Application
Date	Contact	Agency	Program	Notes	Submitted
	Marc Orlando/ Missy Luick	USDOT	Thriving Communities Program (TCP)	11/21/22: Rec'd emails from Missy Luick and Marc Orlando requesting review and response to USDOT Thriving Communities Program. Reviewed and highlighted program information sheet/FAQs	NO
				11/22/22: Sent MO email with program summary and recommendation	
11/28/2022	Jennifer Ray/Missy Luick	SC Dept. of Archives & History	Historic Preservation State Grant Fund	11/28/22: Reviewed program information page. Forwarded program summary and website link to JR and ML for consideration. Application deadline is 01/31/23. 02/09/23: No response from Town staff	NO
11/29/2022	Natalie Harvey	SC Humanities	Mini Grant Program	12/02/22: Discussed grant process with Natalie.	GO
12/07/2022	Shawn Colin	Smart Growth America	State Legislator Champions Institute	12/8/22: Reviewed program information page. Sent program summary to SC. Applications due by 12/22/22. 02/09/23: No response from	NO
12/09/2022	Natalie Harvey	National Endowment for the Arts	Grants for Arts Projects	Town staff. 12/9/22: Reviewed program information website. Sent summary to Natalie. 12/12/22: Per Natalie, hold for the July 2023 submisson deadline	PENDING

Date	Staff Contact	Granting Agency	Grant Program	Notes	Application Submitted
	Jeff B/Jennfer Ray/Shawn Colin/Bryan Mcllwee	USDOT	FY23 RAISE grant		GO
				12/16/22: Completed reviewed of full NOFO and sent review comments to appropriate staff.	
				01/06/23: Rec'd signed Go/No Go form from Town Manager.	
				02/23/23: Discussed application submittal with J. Ray and based on USDOT debrief for the Rural grant application it was determined the benefit cost analysis for the RAISE grant would not meet USDOT statutory requirements. 02/24/23: Sent email update to concerned staff advising recommendation is to not submit	
				application because likelihood of award selection is low due to BCA requirements.	
01/05/2023	Jeff B/Shari Mendrick/ Marcy Benson	National Ocean Service, National Oceanic and Atmospheric Administration, U.S. Dept. of Commerce	Effects of Sea Level Rise (ESLR) Technical Assistance	01/05/23: Reviewed NOFO and determined eligiblity requirement for the lead investigator of proposal to be have been previously or currently funded by the ESLR could not be met.	NO

01/10/2023 Chief FEMA/DHS Assistance to Firefighters Grant (AFG) 01/10/23: Sent AFG Blankenship 01/10/23: Application 01/10/23: Application 01/10/23: Application 01/20/2023 AARP Community Challenge Grant Program 01/13/23: No response rec'd. 01/20/2023 AARP Community Challenge Grant Program 01/20/23: Reviewed grant announcement and program details and forwarded summary to JR for consideration. Application deadline is 03/15/23 03/15/23	pplication
Blankenship	Submitted
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Program (EECBG) 01/26/23: Viewed DOE webinar on EECBG progam. 02/02/23: Sent program summary email to John Troyer and Jeff	PENDING
on EECBG progam. 02/02/23: Sent program summary email to John Troyer and Jeff	
email to John Troyer and Jeff	
email to John Troyer and Jeff	
with Town Manager.	
03/02/23: Sent Pre-Award Info	
Sheet to Town Manager for	
signature	
Pre-Award Info Sheet due	
04/28/23.	

	Staff	Granting	Grant		Application
Date	Contact	Agency	Program	Notes	Submitted
01/31/2023	Bryan Mcllwee	SC- DHEC	Solid Waste Reduction and Recycling Grant		PENDING
			Program	01/31/23: Rec'd request from BM	
				to confirm Town's eligibility in the	
				program. Confirmed with SC-	
				DHEC staff Town is eligible. Sent	
				BM the Go/No forms to complete	
				is interested in applying.	
				Applications accepted 02/06/23 -	
				04/07/23	
02/22/2023	Chief	FEMA/DHS	Assistance to Firefighters Grant (AFG)		PENDING
	Blankenship		Fire Prevention & Safety Program	02/22/23: Rec'd notification	
	-			NOFO for FP&S is available and	
				began reviewing	
				02/27/23: Completed review of	
				NOFO and sent summary email to	
				Chief Blankenship requesting	
				Go/No Go forms to be sent to me	
				by 3/3/23 if he is interested in	
				submitting application.	
03/02/2023	Bryan McIlwee	SCDHEC	Clean Water Act (CWA) Section 319 Grant		NO
	/Jeff Netzinger				
				03/02/23: Completed review of	
				DHEC Request for Proposals and	
				sent summary to Bryan McIlwee	
				and Jeff Netzinger. Per Jeff Town	
				does not qualify because Town	
				does not have a waterbody on the	
				303(d) list or approved TMDL.	
03/21/2023	Jennifer Ray/	SCEMD/FEMA	Hazard Mitigation Grant Program (HMGP-	03/21/23: Rec'd notice of funding	PENDING
,	Tom Dunn		Hurricane Ian) - 2023	opportunity and forwarded to JR	
				and TD.	
				03/27/23: Attended SCEMD	
				program webinar.	
				03/28/23: Requested Go/No Go	
				forms from JR and TD be returned	
				to me by 4/4/23	

TOWN ORGANIZATION CHART



TOWN COUNCIL SALARY COMPARISON

		•						
		Total						
Municipality	Population	FTE's	FY2	FY21 Annual Budget		ncil Member	Mayor	
North Augusta	21,348	245	\$	44,674,199.00	\$	6,396.41	\$ 12,792.56	
Anderson	26,686	494	\$	74,585,699.00	\$	10,000.12	\$ 15,000.12	
Greer	25,515	239	\$	30,109,154.00	\$	10,500.00	\$ 16,800.00	
Bluffton	27,716	143	\$	40,132,070.00	\$	11,000.00	\$ 16,500.00	
Beaufort	12,361	182	\$	22,921,263.00	\$	12,000.00	\$ 15,000.00	•
Aiken	29,524	387	\$	61,726,610.00	\$	12,121.62	\$ 15,017.60	
Hilton Head Island	39,000	251	\$	75,979,448.00	\$	12,800.00	\$ 25,000.00	
Mount Pleasant	91,700	600	\$	213,479,616.00	\$	15,000.00	\$ 42,000.00	
Greenville	58,409	910	\$	215,786,214.00	\$	15,000.00	\$ 24,000.00	
Florence	37,056	470	\$	92,848,000.00	\$	15,810.00	\$ 18,266.00	
Rock Hill	66,154	953	\$	255,870,494.00	\$	17,844.32	\$ 28,023.84	
North Charleston	97,471	985	\$	127,380,280.00	\$	20,657.00		
Savannah	145,862	2414	\$	412,978,965.00	\$	25,000.00	\$ 57,000.00	

Comparison of Councilmember Salaries (as of 4-13-22)

•eff 1/1/23

Town Council – Salary & Meeting Stipend Summary – FY2022

Council person	Salary	Meeting Stipends	Total FY2022 Compensation	Cap per Sec. 2-3-60
Ames, David	12,800	3,050	15,850	20,300
Brown, Alexander	12,800	3,250	16,050	20,300
Becker, Tamara	12,800	7,500	20,300	20,300
Harkins, William	12,800	5,750	18,550	20,300
Lennox, Thomas	12,800	6,800	19,600	20,300
McCann, John	25,000	7,500	32,500	32,500
Stanford, Glenn	12,800	5,800	18,600	20,300
Total	101,800	39,650	141,450	154,300

TOWN COUNCIL PAY PER THE MUNICIPAL CODE

Sec. 2-3-60. – Compensation and expenses.

SHARE LINK TO SECTIONPRINT SECTIONDOWNLOAD (DOCX) OF SECTIONSEMAIL SECTIONCOMPARE VERSIONS

(a) The mayor and council members shall receive salaries as determined by the council; provided, no increase in such salaries shall become effective until the commencement date of the terms of two (2) or more members of council elected at the next general election following the adoption of the ordinance setting the salaries, at which time it will become effective for all members of council whether or not they were elected in such election.

(b) The salary to be received by the mayor shall be twenty-five thousand dollars (\$25,000.00) per year and by the mayor pro tem and by each council member shall be twelve thousand eight hundred dollars (\$12,800.00) per year. These salaries shall be paid in monthly installments in arrears to each appropriate individual during his or her service to the town.

(c) In addition to the base annual pay received for service on council, members and the mayor may be paid an attendance fee of fifty dollars (\$50.00) per meeting for their attendance at any council committee meeting (except regularly scheduled town council meetings) and other council-related business meetings; mileage reimbursement shall be paid for all meetings except those held on Hilton Head Island.

(d) Maximum amount of payment. Payment for the council attendance fee shall be allowed up to the maximum amount authorized per fiscal year, as follows:

(1) Council members. Payment of base annual pay plus attendance fee shall not exceed twenty thousand three hundred dollars (\$20,300.00) per fiscal year.

(2) Mayor. Payment of base annual pay plus attendance fee shall not exceed thirty-two thousand five hundred dollars (\$32,500.00) per fiscal year.

(3) Mayor pro tem. Payment of base annual pay plus attendance fee shall not exceed twenty thousand three hundred dollars (\$20,300.00) per fiscal year.

(e) Other meetings. The council attendance fee shall be paid for the following types of meetings:

(1) A specially called meeting of the town council;

(2) A specially called work session of the town council; and

(3) Any other business at which the council member (at the discretion of the mayor or town council) is in attendance in their official capacity as a member of council, e.g., an official meeting with another governmental entity, a meeting with a town public body, a meeting of a town council subcommittee, town task force, or standing committee.

(f) Duplicate payments shall not be permitted. If a member accepts payment from another body for attendance, then that member shall not be entitled to compensation from the town.

TOWN COUNCIL PAY PER THE MUNICIPAL CODE

(g) Method of payment. Payment of the attendance fee shall be made within ten (10) working days from submission.

(h) Required documentation. An affidavit of attendance form must be completed and signed by the council member, and submitted to the finance department by the last day of each month in order for payment of the attendance fee to be made. The affidavit provides for the recording of the date, time spent, location and the purpose of the meeting.

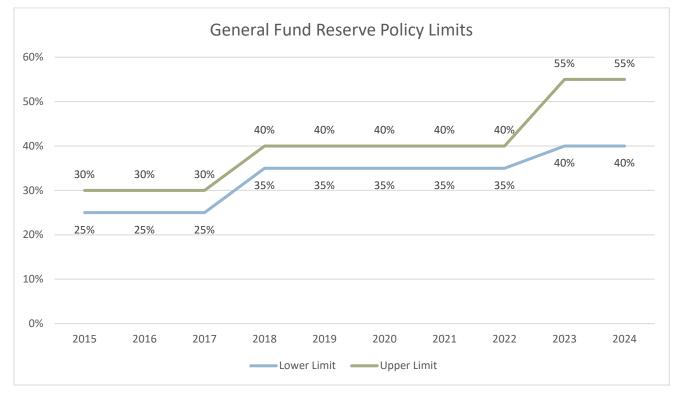
(i) Expenses. Members may also be reimbursed for actual expenses incurred in the conduct of their official duties.

(Ord. No. 83-5, 9-26-83; Ord. No. 85-18, § 1, 10-7-85; Ord. No. 89-13, § 1, 6-19-89; Ord. No. 96-37, § 1, 10-1-96; Ord. No. 2008-20, § 1, 8-5-08; Ord. No. 2012-30, § 1, 10-31-12; Ord. No. 2016-05, § 1, 4-19-16; Ord. No. 2016-27, § 1, 11-1-16)

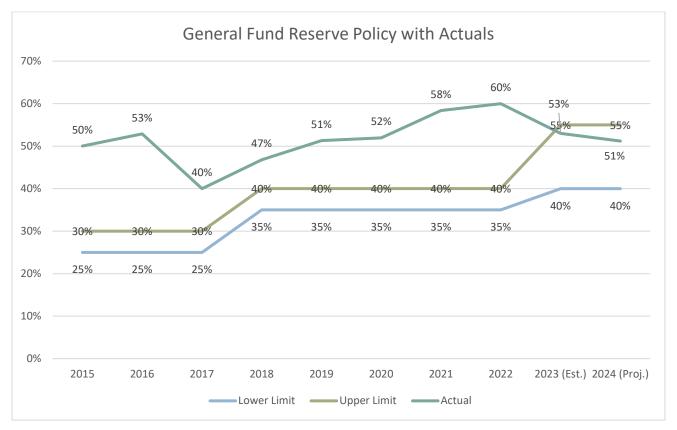
State Law reference— Authority to establish compensation, S.C. Code 1976, § 5-7-170.

TOWN EMPLOYEES LIVING ON ISLAND (as of 02/28/2023)

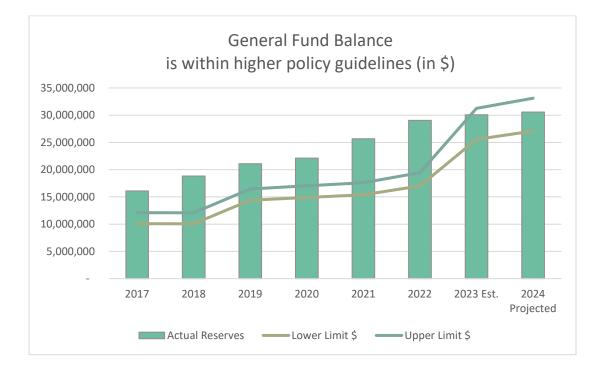
	# of Employees	
Town Employees	258	
Living on Hilton Head Island	94	36%
Fire Rescue	143	
Living on Hilton Head Island	40	28%
Fire Rescue Line	110	
Living on Hilton Head Island	26	24%
Fire Rescue		
Dispatch	12	
Living on Hilton Head Island	3	25%
	24	
Fire Rescue Administration	21	F 20/
Living on Hilton Head Island	11	52%
Community Development	54	
Living on Hilton Head Island	25	46%
Finance	22	
Living on Hilton Head Island	12	55%
Administration / Executive	39	
Living on Hilton Head Island	17	44%
Staff (Not Line or Dispatch)	136	
Living on Hilton Head Island	65	48%



GENERAL FUND RESERVE POLICY



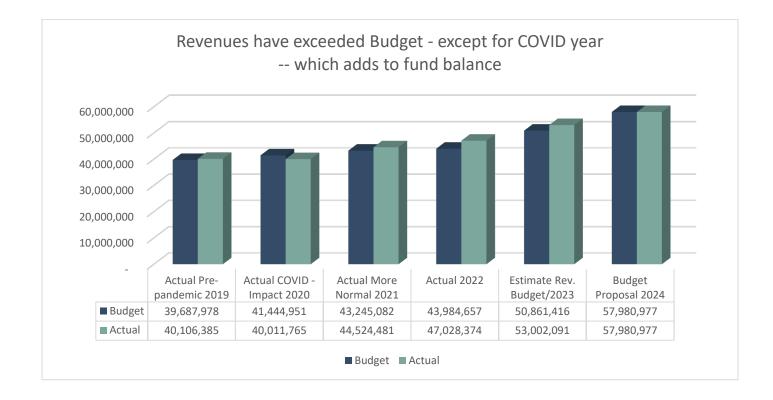
GENERAL FUND RESERVE POLICY

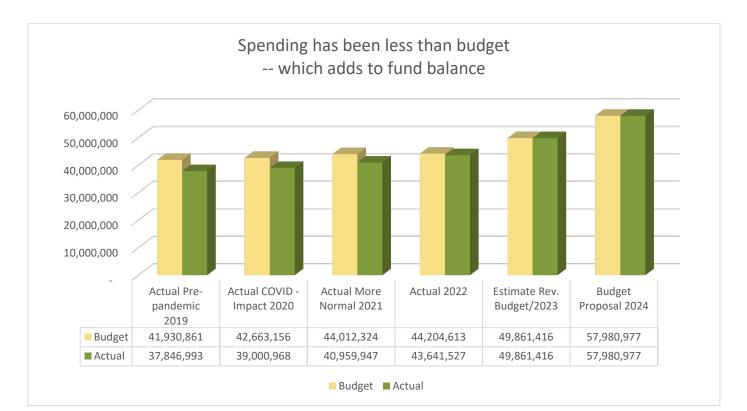


-	2017	2018	2019	2020	2021	2022	2023 Est.	2024 Projected
Lower Limit	25%	25%	35%	35% 40%	35%	35%	45% 55%	
Upper Limit Actual % (Next budget) Budget	30% 40% 39,613,643	30% 47% 40,319,036	40% 51% 40,257,829	40% 52% 41,108,317	40% 58% 42,558,448	40% 60% 43,984,657	52% 52% 48,621,804	
Lower Limit \$	10,079,759	10,064,457	14,387,911	14,895,457	15,394,630	17,017,631	26,091,440	26,091,440
Upper Limit \$ Actual (Proj.)Reserves	12,095,711 16,103,222	12,077,349 18,841,295	16,443,327 21,100,688	17,023,379 22,111,484	17,593,863 25,676,018	19,448,722 29,062,865	31,889,537 30,062,865	31,889,537 30,562,865

The General Fund is operating within the higher policy guidelines for both estimated FY 2023 and FY 2024.

GENERAL FUND BUDGET TO ACTUAL FY 2019 – FY 2024

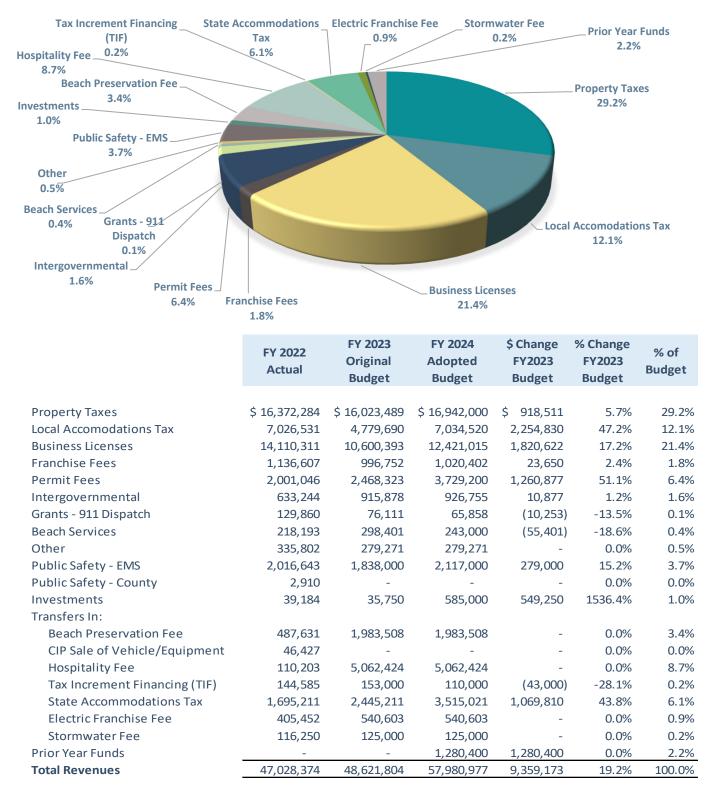




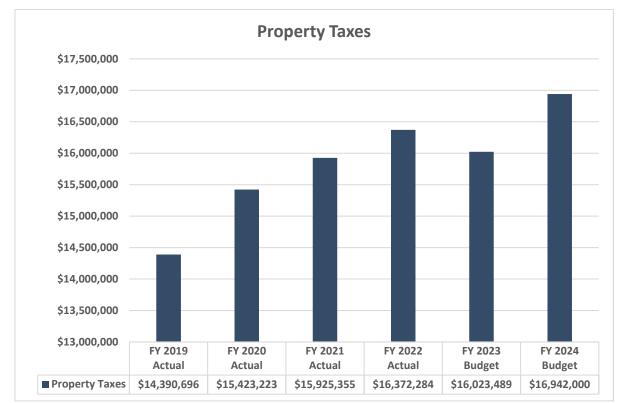
FY 2024 GENERAL FUND BUDGET

Sources of Funds

Fiscal Year 2024 General Fund - \$57,980,977



General Fund Revenue Trends



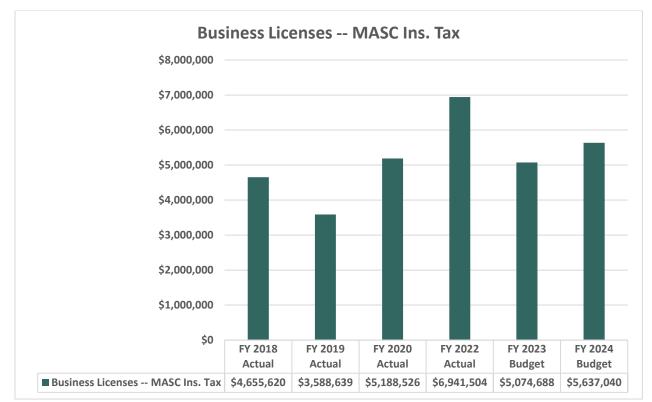
FY23 Property Tax collections have surpassed the FY23 budget as of March. The FY24 Budget is 1.5% less than the expected total collection for FY23.



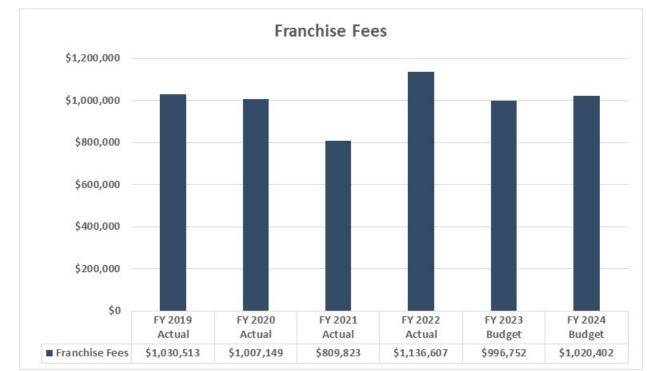
Local ATAX collections in FY23 are expected to be similar to FY22. The FY24 Budget is consistent with both years.



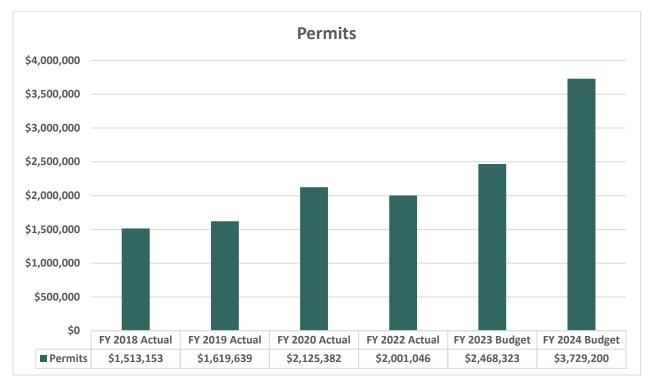
FY23 collections are outpacing the FY22 collections through February. Business Licenses are due April 30.



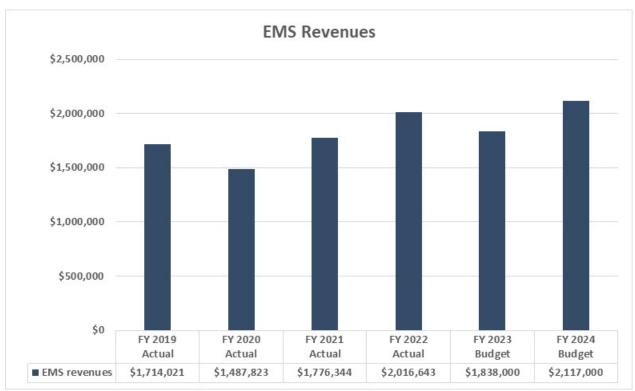
A delay in the MASC payment schedule pushed \$1 million of collections from FY 2020 to FY 2021 and FY 2021 to FY2022.



A franchise fee payment for the last quarter of FY21 was received in FY22, adding \$160k to the FY22 revenue. Besides this offset, Franchise Fees are consistent year over year.



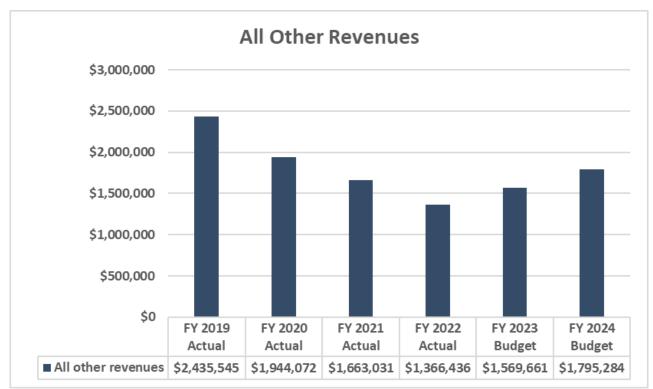
The FY 2024 budget includes a new Plan Review Fee (\$280k) and the first full year of Short Term Rental Permit Fees (\$1.75m).



A rate increase went into effect in FY23.



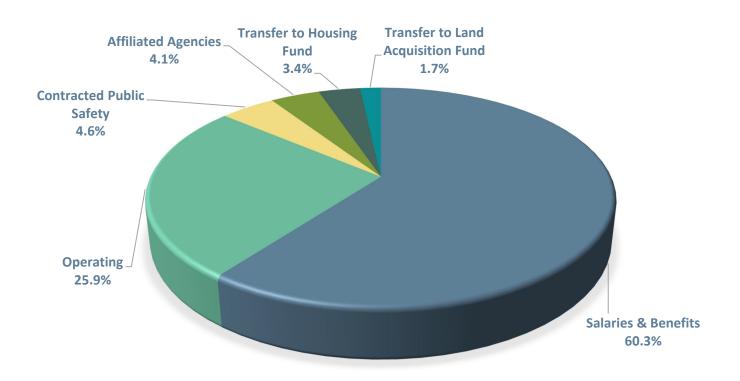
FY23 Investment Earnings are expected to be an all time record high. The FY24 budget is about 58% of FY23 year end projection.



"All Other" revenue includes Intergovernmental, Grants, Beach Services, and Miscellaneous Revenue.

Uses of Funds

Fiscal Year 2024 General Fund - \$57,980,977



Expenditures by Category	FY 2022 Actual	FY 2023 Original Budget	FY 2024 Adopted Budget	\$ Chang FY 202 Origina	Change FY 2023	% of Budget
Salaries & Benefits	\$26,958,602	\$30,416,831	\$34,948,562	\$ 4,531,	731 14.9%	60.3%
Operating	11,450,531	13,238,621	15,023,965	1,785,	344 13.5%	25.9%
Contracted Public Safety	2,520,709	2,674,762	2,644,456	(30,	306) -1.1%	4.6%
Affiliated Agencies	2,162,424	2,291,590	2,363,994	72,	404 3.2%	4.1%
Total	43,092,266	48,621,804	54,980,977	6,359,	173 13.1%	94.8%
Transfer to CIP	549,261	-	-		- 0.0%	0.0%
Transfer to Housing Fund (1)	-	-	2,000,000	2,000,	000 0.0%	3.4%
Transfer to Land Acquisition Fund (2)	-	-	1,000,000	1,000,	000 0.0%	1.7%
Total Expenditures & Transfers Out	43,641,527	48,621,804	57,980,977	9,359,	173 19.2%	100.0%

(1) \$1 million in transfer to Housing Fund for FY24 – in addition to the designated funds from the FY23 Budget.

(2) \$1 million in transfer to the Land Acquisition Fund for future land purchases

Department / Division Expenditure Overview

\$74,946 \$487,805 \$762,108 \$598,484	\$0 \$429,918 \$1.206.654	\$0		
\$487,805 \$762,108 \$598,484	\$429,918		1-	
\$487,805 \$762,108 \$598,484	\$429,918		1-	
\$487,805 \$762,108 \$598,484	\$429,918			
\$762,108 \$598,484			\$0	0.0%
\$598,484	C1 20C CEA	\$548,112	\$450,842	-17.7%
	\$1,296,654	\$1,524,062	\$1,698,127	11.4%
	\$0	\$0	\$0	0.0%
\$1,923,343	\$1,726,572	\$2,072,174	\$2,148,969	3.7%
\$1,923,343	\$1,726,572	\$2,072,174	\$2,148,969	3.7%
¢2 026 225	\$2.016.66E	\$2,100,100	¢2 667 700	21.3%
				21.3% 21.3%
<i>Ş2,020,335</i>	\$2,010,005	\$2,199,100	\$2,007,700	21.3%
\$529 104	\$539 434	\$1 101 078	\$672 288	-38.9%
. ,				4.4%
				21.4%
				-100.0%
			•	17.6%
•				28.3%
				5.1%
\$5,919,560	\$7,080,012	\$8,245,502	\$9,023,700	9.4%
\$244,379	\$150,403	\$0	\$0	
\$834,793	\$683,911	\$699,660	\$513,437	-26.6%
\$4,388,534	\$6,057,702	\$5,925,951	\$7,434,416	25.5%
\$0	\$394,782	\$595,467	\$822,625	38.2%
\$5,467,706	\$7,286,800	\$7,221,078	\$8,770,478	21.5%
				88.3%
				15.7%
. ,				9.4%
			. ,	-16.7%
. ,				-13.5%
				14.0%
\$9,064,280	\$10,399,645	\$11,507,536	\$13,656,490	18.7%
\$12.050.675	\$12 15 <i>4 944</i>	\$13 559 539	\$15 112 206	13.9%
				13.9%
				15.1%
	\$244,379 \$834,793 \$4,388,534 \$0	\$2,026,335 \$2,016,665 \$529,104 \$539,434 \$233,272 \$258,399 \$2,505,295 \$3,269,353 \$271,394 \$71,183 \$0 \$667,427 \$354,161 \$257,551 \$3,893,225 \$5,063,347 \$5,919,560 \$7,080,012 \$5,919,560 \$7,080,012 \$244,379 \$150,403 \$834,793 \$683,911 \$4,388,534 \$6,057,702 \$0 \$394,782 \$5,467,706 \$7,286,800 \$668,141 \$44,388,534 \$666,787 \$1,066,885 \$666,787 \$3,482,116 \$1,109,875 \$1,066,885 \$666,787 \$624,443 \$462,984 \$497,681 \$688,788 \$575,719 \$3,596,575 \$3,112,845 \$9,064,280 \$10,399,645	\$2,026,335 \$2,016,665 \$2,199,100 \$22,505,295 \$3,269,353 \$3,487,242 \$271,394 \$71,183 \$222,122 \$0 \$667,427 \$354,161 \$257,551 \$348,115 \$3,893,225 \$5,063,347 \$6,046,402 \$5,919,560 \$7,080,012 \$8,245,502 \$5,919,560 \$7,080,012 \$8,245,502 \$5,919,560 \$4,388,534 \$668,911 \$699,660 \$4,388,534 \$6,057,702 \$5,925,951 \$0 \$394,782 \$595,467,706 \$7,286,800 \$7,221,078 \$5,467,706 \$1,109,875 \$1,066,885 \$1,176,712 \$666,787 \$624,443 \$713,162 \$462,984 \$497,681 \$635,775 \$688,788 \$575,719 \$1,081,703 \$3,596,575 \$3,112,845 \$4,286,458 \$9,064,280 \$10,399,645 \$11,507,536 \$13,154,844 \$13,558,528 \$3,971,036 \$3,575,784 \$4,821,718	\$2,026,335 \$2,016,665 \$2,199,100 \$529,104 \$539,434 \$1,101,078 \$672,288 \$233,272 \$258,399 \$300,095 \$313,313 \$2,505,295 \$3,269,353 \$3,487,242 \$4,232,573 \$271,394 \$71,183 \$222,122 \$0 \$0 \$667,427 \$587,750 \$691,111 \$354,161 \$257,551 \$348,115 \$446,715 \$3,893,225 \$5,063,347 \$6,046,402 \$6,356,000 \$5,919,560 \$7,080,012 \$8,244,379 \$150,403 \$0 \$834,793 \$683,911 \$699,660 \$513,437 \$4,388,534 \$6,057,702 \$5,925,951 \$7,434,416 \$0 \$394,782 \$595,467 \$822,625 \$5,467,706 \$7,286,800 \$7,221,078 \$8,770,478 \$666,181 \$462,984 \$497,681 \$635,775 \$529,604 \$668,788 \$575,719 \$1,081,703 \$936,193 \$3,596,575 \$3,112,845 \$4,286,458 \$4,286,458 \$4,886,012 \$9,064,280 \$10,399,645 \$11,507,536 \$15,443,206 \$3,971,036 \$3,575,784 \$4,821,718 \$5,703,784

Department / Division Expenditure Overview

N a m e	2021 Actual	2022 Actual	2023 Adopted Budget	FY2024 Adopted Budget	FY23 Adopted Budget vs. FY24 Adopted (% Change)
Public Safety					
Town Public Safety & Contracted Services	\$3,135,099	\$2,520,710	\$2,674,762	\$1,490,215	-44.3%
Total Public Safety:	\$3,135,099	\$2,520,710	\$2,674,762	\$1,490,215	-44.3%
Total Fire Rescue & Public Safety:	\$19,156,810	\$19,251,338	\$21,055,008	\$22,637,205	7.5%
Non Function					
Non Department					
Non Division (Transfers Out)	\$0	\$549,261	\$0	\$3,000,000	100.0%
Townwide	\$4,895,954	\$4,634,700	\$5,741,584	\$7,514,613	30.9%
Total Non Department:	\$4,895,954	\$5,183,961	\$5,741,584	\$10,514,613	83.1%
Total Non Function:	\$4,895,954	\$5,183,961	\$5,741,584	\$10,514,613	83.1%
Total Expenditures:	\$40,959,948	\$43,641,527	\$48,621,804	\$57,980,977	19.2%

Added positions in FY 2024:

- Assistant Finance Director
- Marketing & Engagement Director
- o (1) Beach Facilities Technician & (1) Grounds Crew
- o (2) Construction Project Managers (1 effective July and 1 effective January)
- o (2) Firefighters
- Fire Rescue Communications & Marketing Administrator
- Fire Inspector
- \circ Mechanic
- o EMS Lieutenant
- Stormwater Inspector (budgeted in the Stormwater Fund)
- o Stormwater Maintenance Administrator (budgeted in the Stormwater Fund)

Police Services Contract

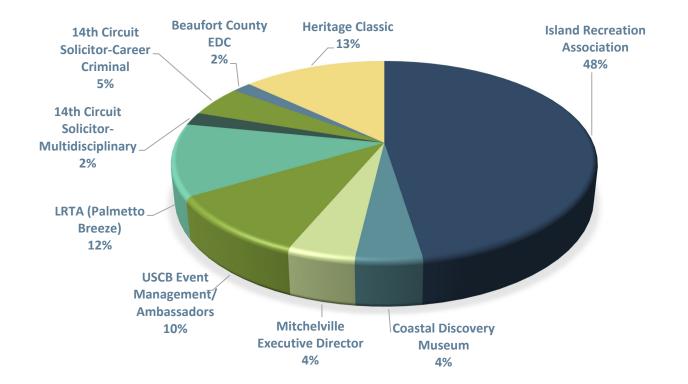
The Town has traditionally had a contractual relationship with the Beaufort County Sheriff's Office to provide police services on the Island.

For Fiscal Year 2021, negotiations with Beaufort County were unsuccessful in finding an acceptable price for these services. As a response, the County implemented a Police services fee on property taxpayers in Hilton Head Island. The Town provided through the budget \$2 million as the Town's final good faith offer. The Town challenged the County's implementation of the Police services fee, and the challenge is still in the court system.

In the meantime, the Town set aside the \$2 million in Fiscal 2021, 2022 and 2023 while the case works its way through the court system.

The Fiscal 2024 Budget continues to provide this "set aside" while the case is unresolved. The budget in FY24 has been moved from the Public Safety department to Townwide.

Affiliated Agencies Funding Requests



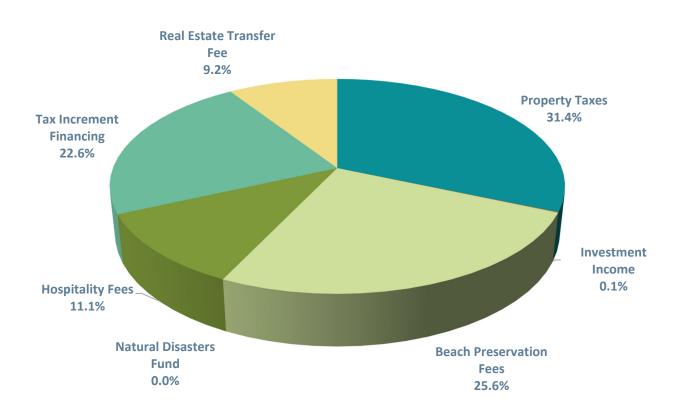
	FY 2021	FY 2022	FY 2023	FY 2023	FY 2024	FY 2024
	Actual	Actual	Request	Budget	Request	Budget
Island Recreation Association	1,060,706	1,087,578	1,099,304	1,099,304	1,123,766	1,123,766
Coastal Discovery Museum	75,000	75,000	92,775	92,775	102,432	102,432
Mitchelville Executive Director	105,000	105,000	105,000	105,000	105,000	105,000
USCB Event Management/Ambassadors	110,663	186,367	190,094	190,094	238,985	238,985
LRTA (Palmetto Breeze)	200,000	225,165	283,478	282,404	277,842	277,842
14th Circuit Solicitor-Multidisciplinary	50,000	50,000	50,000	50,000	50,000	50,000
14th Circuit Solicitor-Career Criminal	118,500	118,500	118,500	118,500	118,500	118,500
Beaufort County EDC	25,000	25,000	25,000	25,000	40,000	40,000
Heritage Classic	-	289,815	298,513	298,513	307,469	307,469
Habitat for Humanity*	-	-	-	-	500,000	-
Grant Matching Funds	-	-	30,000	30,000	-	-
LEPC/Beaufort County	4,246	-	-	-	-	-
Concours D'Elegance	150,000	-	-	-	-	-
Arts Center	200,000	-	-	-	-	-
Total	2,099,115	2,162,425	2,292,664	2,291,590	2,863,994	2,363,994

*Habitat for Humanity submitted a request of \$500,000, however, staff believed it was more appropriate to be included in upcoming Housing Fund discussions rather than in the General Fund Affiliated Agency budget.

TOWN OF HILTON HEAD ISLAND: FY2024 DEBT SERVICE FUND BUDGET

Sources of Funds

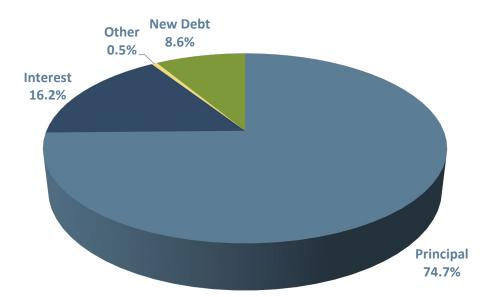
Fiscal Year 2024 Debt Service Fund - \$17,397,233



	FY 2022 Actual		FY 2023 Original Budget		FY 2024 Adopted Budget		% Change FY 2023 Budget	% of Budget
Property Taxes	\$	5,600,014	\$	5,402,336	\$	5,470,300	1.3%	31.4%
Investment Income		19,270		12,000		14,315	19.3%	0.1%
Transfers In:								
Beach Preservation Fees		3,959,125		3,952,375		4,448,375	12.5%	25.6%
Natural Disasters Fund		3,535,665		3,537,765		-	-100.0%	0.0%
Hospitality Fees		1,446,406		1,444,691		1,937,134	34.1%	11.1%
Tax Increment Financing		3,927,712		3,927,564		3,931,259	0.1%	22.6%
Real Estate Transfer Fee		986,500		1,097,350		1,595,850	45.4%	9.2%
Total Revenues		19,474,692		19,374,081		17,397,233	-10.2%	100.0%

Uses of Funds

Fiscal Year 2024 Debt Service Fund - \$17,397,233



	FY 2022 Actual			FY 2023 Original Budget		FY 2024 Adopted Budget	% Change FY 2023 Budget	% of Budget
Principal	\$	15,655,000	\$	16,055,000	\$	12,995,000	-19.1%	74.7%
Interest		4,138,637		3,289,081		2,809,733	-14.6%	16.2%
Other		21,375		30,000		92,500	208.3%	0.5%
New Debt		-		-		1,500,000	0.0%	8.6%
Total Expenditures		19,815,012		19,374,081		17,397,233	-10.2%	100.0%

Debt Service Fund Highlights

- \$15m debt reduction in FY21 and 22, \$16m reduction in FY23, plus \$15.8m reduction in FY24
- This is the 6th year in a row the Town's net debt declined FY 2019 2024
- The bonds issued after Hurricane Matthew to reinstate the Disaster Funds have been fully repaid
- The budget includes both General Obligation (GO) and Special Revenue bonds
- The Town will continue to seek out refunding opportunities
- No change in the millage (pending reappraisal)
- The Town continues to improve its financial position and capacity by steadily decreasing debt
- The Town will issue a lease for the Fire Trucks the lease payments are built into the General Fund under Fire Rescue budget as a signal that regular replacement is a priority and expected
- Stormwater bonds are paid through the Stormwater fund

• We are in the early stages of possibly planning a new bond issue this year. Further action by Town Council will be required to move forward.

Uses of Funds

Debt Service Payments

	FY 2024 Payments										
Debt Service Payments - (without Stormwater Bonds)	Interest	Principal	Total	Balance After FY24 Pmts	Final Payment FY						
General Obligation Bonds (Original Issue Amount)											
Series 2016A GO Referendum Refunding Bonds (\$13,080,000)	\$ 18,788	\$ 825,000	\$ 843,788	\$ 840,000	2025						
Series 2016C GO Referendum Refunding Bonds (\$9,035,000)	168,238	635,000	803,238	5,705,000	2035						
Series 2009 GO Non-Referendum Refunding Bonds (\$5,005,000)	24,850	460,000	484,850	480,000	2025						
Series 2016B GO Referendum Bonds (\$5,770,000)	10,850	1,085,000	1,095,850	-	2024						
Series 2020A GO Referendum Refunding Bonds (\$5,830,000)- to 202	211,350	670,000	881,350	3,890,000	2028						
Series 2017A GO Non-Referendum Bonds (\$27,310,000)	865,569	605,000	1,470,569	25,495,000	2047						
Series 2020B GO Referendum Bonds (\$6,285,000)	96,670	460,000	556,670	5,575,000	2035						
Series 2019 GO Obligation Bonds (\$5,000,000)	156,650	195,000	351,650	4,140,000	2039						
Total General Obligation Bonds	\$1,552,965	\$ 4,935,000	\$ 6,487,965	46,125,000							
Revenue / Special Obligation Bonds (Original Issue Amount)											
Series 2019 Special Bonds (Hospitality Tax) (\$16,520,000)	\$ 327,134	\$ 1,110,000	\$ 1,437,134	\$ 10,925,000	2036						
Series 2017C Special USCB Tax Increment Bonds (\$28,530,000)	136,259	3,795,000	3,931,259	3,860,000	2025						
Series 2017B Special Bonds (Beach Preservation Fee) (\$30,075,000)	793,375	3,155,000	3,948,375	14,290,000	2028						
Total Revenue / Special Obligation Bonds	\$1,256,768	\$ 8,060,000	\$ 9,316,768	29,075,000							
Grand Total - Existing Debt (a)	\$2,809,733	\$12,995,000	\$15,804,733	75,200,000							

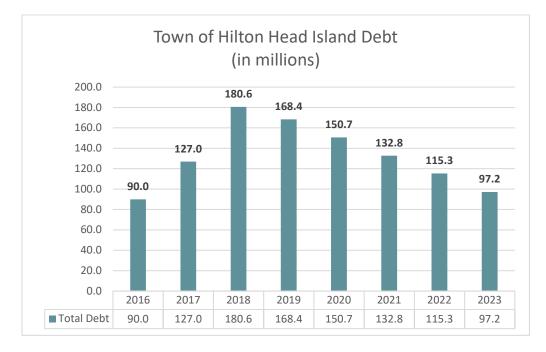
Stormwater Bonds (Original Issue Amount)					
Series 2021 Special Bonds (Stormwater) (\$5,630,000)	\$ 23,157	\$ 920,000	\$ 943,157	\$ 1,870,000	2026
Series 2018 Special Bonds (Stormwater) (\$3,200,000)	 45,664	320,000	365,664	1,365,000	2028
Total Stormwater Special Obligation Bonds	\$ 68,821	\$ 1,240,000	\$ 1,308,821	\$ 3,235,000	

Note: Some new bonds are provided for in FY24 – unless we see a refunding opportunity – which will be brought for consideration separately. A lease purchase option will be executed for the purchase of the new fire trucks from HTAX revenues in early calendar year 2024. Payments on the fire trucks will be budgeted in the Fire Rescue budget so that the expectation is replacement when the lease is fulfilled. This keeps the fleet renewed to maximize efficiency and effectiveness.

(a) © omparable amounts for FY 2023 are \$3,289,081 interest and \$16,055,000 principal payments – indicating the Town's relatively fast payout schedule and significant progress toward reducing outstanding balances.

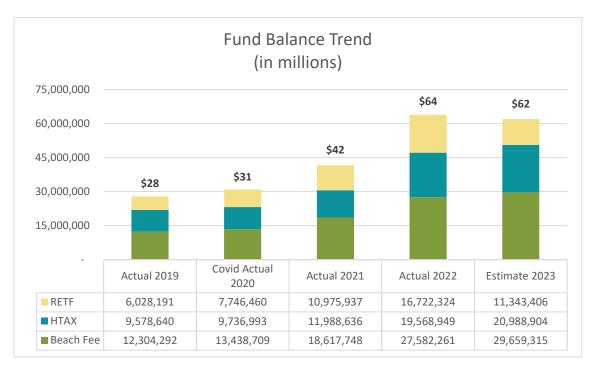
(b)The interest line item includes \$1.5 million for possible new debt

Town of Hilton Head Island Debt



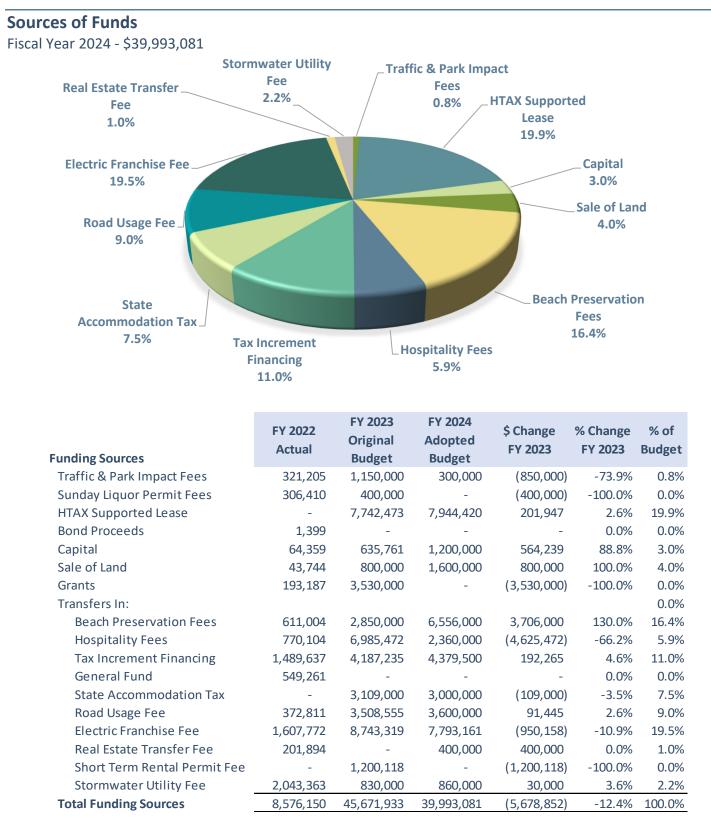
The Town's debt has decreased in each of the last 5 years.

Town of Hilton Head Island Fund Balance Trends



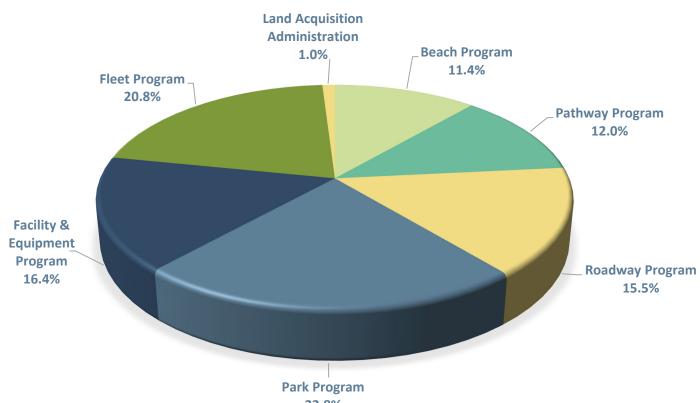
The fund balances for the primary revenues for new debt have grown significantly.

TOWN OF HILTON HEAD ISLAND: FY 2024 CAPITAL PROJECTS FUND BUDGET



Uses of Funds

Fiscal Year 2024 Capital Projects Fund - \$39,993,081



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Use of Funds	FY 2022 Actual		FY 2023 Original Budget		FY 2024 Adopted Budget		Change Y 2023	% Change FY 2023	% of Budget
Beach Program	\$	547,974	\$ 2,850,000	\$	4,556,000	\$	1,706,000	59.9%	11.4%
Pathway Program		143,596	4,724,000		4,810,000	\$	86,000	1.8%	12.0%
Roadway Program		434,882	8,153,842		6,204,465	\$(1,949,377)	-23.9%	15.5%
Park Program		4,091,113	13,795,235		9,129,500	\$ (4,665,735)	-33.8%	22.8%
Facility & Equipment Program		1,925,916	6,302,650		6,563,696	\$	261,046	4.1%	16.4%
Fleet Program		371,528	8,166,945		8,329,420	\$	162,475	2.0%	20.8%
Land Acquisition Administration		39,142	300,000		400,000	\$	100,000	33.3%	1.0%
Housing		-	1,379,261		-	\$(1,379,261)	-100.0%	0.0%
Total Use of Funds		7,554,151	45,671,933		39,993,081	(5,678,852)	-12.4%	100.0%

Proposed FY24 Projects

Beach

- C Driessen Beach Park Improvements
- D Fish Haul Beach Park Improvements

Pathways

- G William Hilton Parkway EB
- H Marshland Road

Roadways

- J Palmetto Bay Road Streetscape Enhancements
- L Fish Haul Road/Baygall Road Corridor

Parks

- M Ford Shell Ring
- O Island Recreation Association CIP
- Q Greenshell Park Enhancements
- R Old Schoolhouse Park Enhancements
- S Bristol Sports Arena
- T Rowing & Sailing Center Kayak Storage

Facilities & Equipment

- U Town Hall Facility Enhancements
- V Training Center Facility Upgrades
- W Dispatch Center Workstation Chairs
- X Jarvis Pump Station Roof Replacement
- Y Facilities Maintenance Building Mezzanine
- AA SCDOT Toll Plaza Building Demolition
- CC Coastal Discovery Museum CIP
- DD Historic Mitchelville Freedom Park CIP
- MM Palmetto Hall Outfall Improvements

Atlantic Ocean

Calibogue Sound

ENE



Map Legend



Skull Creek

William Hilton Parkwa

Gross Island Parkway

oad Creek

Th

Town-Owned Land

Upland

- 🧱 Marsh
- Water

Capital Improvements Program (CIP) Summary of FY 2024 Projects

Summary	FY 2023 Carry Forward	FY 2024 New Funding	FY 2024 Total Funding	Funding Sources
Beach Management	\$1,556,000	\$3,000,000	\$4,556,000	Beach Fee
Pathway Management	2,385,000	2,425,000	\$4,810,000	State ATAX & HTAX
Roadway Management	3,892,020	2,312,445	\$6,204,465	Impact Fee, Road Usage Fee, Electric Franchise Fee, & Sale of Land
Park Management	5,350,000	3,779,500	\$9,129,500	HTAX, TIF, Beach Fee, Real Estate Transfer Fee, Capital & Sale of Land
Facility & Equipment Management	950,000	5,613,696	\$6,563,696	Electric Franchise Fee & Stormwater Fees
Fleet Management	7,518,420	811,000	\$8,329,420	Electric Franchise Fee & Lease
Land Acquisition Admin.	290,000	110,000	\$ 400,000	Sale of Land
Total Use of Funds	21,941,440	18,051,641	39,993,081	

Capital Improvements Program (CIP)

Summary of FY 2024 Projects

Projects	FY 2023 Carry Forward	FY 2024 New Funding	FY 2024 Total Funding	Funding Sources
Beach Management				
Beach Management & Monitoring	-	450,000	450,000	Beach Fee
Beach Renourishment	-	700,000	700,000	Beach Fee
Beach Park Improvements	956,000	1,750,000	2,706,000	Beach Fee
Harbour Town Dredge	600,000	-	600,000	Beach Fee
Contingency	-	100,000	100,000	Beach Fee
Beach Management Total	1,556,000	3,000,000	4,556,000	
Pathway Management				
Pathway Maintenance & Improvements	345,000	-	345,000	HTAX
New Pathway Segments	2,040,000	2,325,000	4,365,000	State ATAX & HTAX
Contingency	-	100,000	100,000	HTAX
Pathway Management Total	2,385,000	2,425,000	4,810,000	
Roadway Management				
Dirt Road Acquisition & Paving Program	1,128,465	300,000	1,428,465	Road Usage Fee & Sale of Land
William Hilton Parkway Enhancements	1,945,000	505,000	2,450,000	Road Usage Fee
Pope Ave, Palmetto Bay Rd., New	275,000	500,000	775,000	Electric Franchise Fee
Orleans Rd. Streetscap Enhancements	275,000	500,000	775,000	Licenterranenseree
Main Street Enhancements	75,000	175,000	250,000	Electric Franchise Fee
Squire Pope Road Crosswalks	135,000	-	135,000	Electric Franchise Fee
Roadway Maintenance & Improvements	333,555	352,445	686,000	Road Usage Fee & Electric Franchise Fee
Closed Loop Traffic Signal Maintenance	-	230,000	230,000	Impact Fee
Wayfinding & Signage Master Plan	-	150,000	150,000	Road Usage Fee
Contingency	-	100,000	100,000	Impact Fee & Road Usage Fee
Roadway Management Total	3,892,020	2,312,445	6,204,465	
Park Management				
				HTAX, TIF, Beach Fee, Real
Parks & Recreation	5,145,000	2,455,000	7,600,000	Estate Transfer Fee, & Sale of
				Land
Island Recreation Association	-	509,500	509,500	Capital
Public Art Program	5,000	30,000	35,000	HTAX
General Park Enhancements	200,000	685,000	885,000	Capital & HTAX
Contingency	-	100,000	100,000	HTAX
Park Management Total	5,350,000	3,779,500	9,129,500	

Capital Improvements Program (CIP)

Summary of FY 2024 Projects

Projects	FY 2023 Carry Forward	FY 2024 New Funding	FY 2024 Total Funding	Funding Sources
Facility & Equipment Management				
Town Hall Facility Enhancements	180,000	1,250,000	1,430,000	Electric Franchise Fee
Fire Rescue Training Center Upgrades	-	250,000	250,000	Electric Franchise Fee
Jarvis Pump Station Roof Replacement	-	30,000	30,000	Electric Franchise Fee
SCDOT Toll Plaza Building Demolition	-	200,000	200,000	Electric Franchise Fee
Electric Vehicle Charging Stations	-	30,000	30,000	Electric Franchise Fee
Parking Master Plan Implementation	200,000	-	200,000	Electric Franchise Fee
Emergency Access Gates	-	150,000	150,000	Electric Franchise Fee
Coastal Discovery Museum	60,000	518,000	578,000	Electric Franchise Fee
Historic Mitchelville Freedom Park	75,000	675,000	750,000	Electric Franchise Fee
IT Equipment & Software	100,000	1,045,000	1,145,000	Electric Franchise Fee
Security Cameras & Connectivity	-	390,696	390,696	Electric Franchise Fee
Fire/Medical Systems & Equipment	-	375,000	375,000	Electric Franchise Fee
Fire Hydrant Expansion	-	50,000	50,000	Electric Franchise Fee
Arts Campus Feasibility Study	25,000	-	25,000	Electric Franchise Fee
Stormwater Projects	310,000	550,000	860,000	Stormwater Fees
Contingency	-	100,000	100,000	Electric Franchise Fee
Facility & Equipment Management Total	950,000	5,613,696	6,563,696	
Fleet Management				
Town Vehicle Replacement	-	541,000	541,000	Electric Franchise Fee
F/R Apparatus & Vehicle Replacement	7,518,420	170,000	7,688,420	Electric Franchise Fee & Lease
Contingency	-	100,000	100,000	Electric Franchise Fee
Fleet Management Total	7,518,420	811,000	8,329,420	
Land Acquisition Administration Total	290,000	110,000	400,000	Sale of Land
Total FY 2024 Capital Program	\$ 21,941,440	\$ 18,051,641	\$ 39,993,081	

MAP KEY	PROJECTS	FY23 ADOPTED/ AMENDED BUDGET	FY23 BALANCE AVAILABLE	REALLOCATION	FY23 CARRY FORWARD	FY24 BUDGET (NEW FUNDS)	FY24 TOTAL	FY25 TOTAL	FY26 TOTAL	FY27 TOTAL	FY28 TOTAL	FY24 PROJECT SCOPE	PC RANKING
	BEACH PROGRAM												
В1	Beach Management & Monitoring	\$ 300,000	\$-	\$ -	\$-	\$ 450,000	\$ 450,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	Ongoing activities as to manage the beach including SLR/Resiliency, endangered species monitoring, Beach Program Economic Sustainability Analysis, etc.	1A
B2	Beach Renourishment	\$ 600,000	\$-	\$-	\$-	\$ 700,000	\$ 700,000	\$ 35,000,000	\$ 500,000	\$ 500,000	\$ 500,000	Activities related to the next Renourishment Project, including permitting, bidding, etc. Construction of Renourishment Project anticipated in FY25	1A
	BEACH PARK IMPROVEMENTS												
	Beach Park Maintenance & Improvements	\$ 350,000	\$ -	\$ -	\$-	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	Maintenance and general improvements to 7 beach parks such as paving, landscaping, lighting, and site furnishings, etc. Includes replacement of roof on restroom building at Folly Field Beach Park	1.4
B3	Driessen Beach Park Boardwalk Replacement	\$ 600,000	\$ 556,000	\$ -	\$ 556,000	\$ 250,000	\$ 806,000	\$ -	\$ -	\$-	\$-	Replacement of boardwalk and construction of overlook pavilion at Driessen Beach Park	1A
B4	Folly Field Beach Park Boardwalk Replacement	\$ 100,000	\$-	\$-	\$ -	\$ -	\$-	\$ -	\$ -	\$-	\$ -	Complete by end of FY23	1A
B5	Islanders Beach Park Improvements	\$ 500,000	\$ 400,000	\$-	\$ 400,000	\$ 1,250,000	\$ 1,650,000	\$ 1,650,000	\$-	\$-	\$-	Design (Final) & Permitting of improvements at existing Beach Park including parking for beach passholders, pathways, and playground amenity area improvements. Start Construction in FY24 and finish in FY25.	1A
B6	Coligny Beach Park/Parking	\$ 100,000	\$ -	\$-	\$ -	\$-	\$-	\$ 500,000	\$-	\$-	\$ -	Improvements to existing decking and substructure	1A
	Driessen Beach Park Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000	\$ 2,500,000	Future enhancements to vehicular/pedestrian circulation including accessibility, improved beach access, new site furnishings/lighting, playground, landscape enhancements	1B
	Fish Haul Beach Park Improvements	\$-	\$ -	\$-	\$-	\$ -	\$ -	\$-	\$-	\$-	\$ 350,000	Future enhancements to vehicular/pedestrian circulation including accessibility, improved beach access, new site furnishings/lighting, playground, landscape enhancements	1B
	Folly Field Beach Park Improvements	\$-	\$ -	\$-	\$-	\$ -	\$ -	\$-	\$-	\$ -	\$ -	Future enhancements to vehicular/pedestrian circulation including accessibility, improved beach access, new site furnishings/lighting, playground, landscape enhancements	x
	Total BEACH PARK IMPROVEMENTS	\$ 1,650,000	\$ 956,000	\$ -	\$ 956,000	\$ 1,750,000	\$ 2,706,000	\$ 2,400,000	\$ 250,000	\$ 600,000	\$ 3,100,000		
B7	Harbour Town Dredge	\$ 600,000	\$ 600,000	\$ -	\$ 600,000	\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ -	Agreement with South Island Dredging Association to assist with funding for dredging of Harbour Town Yacht Basin and Braddock Cove Creek; Funding approved in FY19, 20, and 21 budgets	A/A b
	Beach Project Management and Contingency	\$ -	\$-	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	Miscellaneous unexpected project expenses	N/A
	TOTAL BEACH PROGRAM	\$ 3,150,000	\$ 1,556,000	ş -	\$ 1,556,000	\$ 3,000,000	\$ 4,556,000	\$ 37,800,000	\$ 1,150,000	\$ 1,500,000	\$ 4,000,000		

MAP KEY	PROJECTS	FY23 ADOPTED AMENDED BUDGET	FY23 BALANCE	REALLOCATION	FY23 CARRY FORWARD	FY24 BUDGET (NEW FUNDS)	FY24 TOTAL	FY25 TOTAL	FY26 TOTAL	FY27 TOTAL	FY28 TOTAL	FY24 PROJECT SCOPE	PC RANKING
	PATHWAY PROGRAM								•			·	
	Pathway Maintenance & Improvements	\$ 807,67	0 \$ 345,000	\$-	\$ 345,000	\$-	\$ 345,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	Maintenance and Improvements to existing pathways including Repair, Rejuvenation, and Striping plus Safety and Enhancements aimed at improving consistency and uniformity of all pathway signs, landings, crosswalks, pavement markings, ADA compliance, etc. May include Preliminary Planning, Design (Conceptual & Final), Permitting, and/or Construction depending on specific project. Includes replacement of pathway boardwalk decking on Spanish Wells and Assessment/repair of all pathway boardwalks.	1B
Pa5	Pathway Improvement Master Plan	\$ -	\$-	\$-	\$ -	\$-	\$-	\$ 150,000	\$ -	\$ -	\$-	Island-wide pathway and connectivity plan based on recommendations from Corridors Plan and Pathway Assessment Report. Project will identify existing pathways, gaps/improvement areas, and new pathway segments. Project will include well-defined standards for pathway design and maintenance.	18
	NEW PATHWAY SEGMENTS												
Pa1	Shelter Cove Lane	\$ 304,84	1 \$ 260,000	\$ -	\$ 260,000	\$ 150,000	\$ 410,000	\$ -	\$ -	\$ -	\$ -	Construction of +/- 900 LF pathway from William Hilton Parkway to Shelter Cove Park	1A
Pa2	Woodhaven Drive/Lane	\$ 349,31	2 \$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	Complete by end of FY23	N/A
Pa3	William Hilton Parkway EB (Mathews Drive/Folly Field Road to Shelter Cove Lane)	\$ 1,337,17	7 \$ 1,280,000		\$ 1,280,000	\$-	\$ 1,280,000	\$ 1,220,000	\$ -	\$ -	\$-	Easement Acquisition & Construction of Phase 1 of +/- 6,000 LF of pathway from Shelter Cove Lane (at BCSO) to Mathews Drive at Folly Field Road. Phase 2 Construction planned for FY25.	1A
Pa4	Jonesville Road	\$ 2,125,00	0 \$ 1,970,000	\$ 1,470,000	\$ 500,000		1	-		\$ -	\$-	Design (Final), Permitting, & significant Easement Acquisition of +/- 1.2 miles of pathway along Jonesville Road. Construction starting in FY25. Permitting, Easement Acquisition, and Construction of	1A
	William Hilton Parkway EB (Wexford to Arrow Road)	\$ -	\$ -	\$ -	\$ -	\$ 1,925,000	\$ 1,925,000	\$ -	\$ -	\$ -	\$ -	pathway from Village at Wexford to Arrow Road	1B
	William Hilton Parkway EB (Port Royal Plaza to Mathews Drive/Folly Field Road)	\$-	\$-	\$-	\$ -	\$-	\$-	\$-	\$ 150,000	\$ 2,500,000	\$-	Future Preliminary Planning, Design (Conceptual & Final), Permitting, Easement Acquisition, and Construction of +/- 1 mile of pathway from Folly Field Road to Port Royal Plaza	1B
	William Hilton Parkway at Sea Pines Circle	\$-	\$-	\$-	\$-	\$-	\$ -	\$ -	\$ -	\$ -	\$ 150,000	Future Preliminary Planning, Design (Conceptual & Final), Permitting, Easement Acquisition, and Construction of pathway around perimeter of Sea Pines Circle	1B
	William Hilton Parkway EB (Gum Tree Road to Gardner Drive)	\$-	\$ -	\$-	\$-	\$-	\$ -	\$-	\$ -	\$ -	\$-	Future Preliminary Planning, Design (Conceptual & Final), Permitting, Easement Acquisition, and Construction of pathway from Gardner Drive to Gum Tree Road	3
	William Hilton Parkway EB (Squire Pope Road to Gum Tree Road)	\$-	\$ -	\$-	\$ -	\$-	\$ -	\$-	\$ -	\$ -	\$-	Future Preliminary Planning, Design (Conceptual & Final), Permitting, Easement Acquisition, and Construction of pathway from Gum Tree Road to Squire Pope Road	3
	William Hilton Parkway WB (Bridge to Jenkins Road to Squire Pope Road)	\$-	\$-	\$ -	\$-	\$-	\$-	\$ -	\$-	\$ -	\$ -	Future Preliminary Planning, Design (Conceptual & Final), Permitting, Easement Acquisition, and Construction of pathway from Bridge to Squire Pope Road	3
	Dunnagans Alley (Wexford Drive to Arrow Road)	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ 200,000	\$ 2,200,000	\$ -	\$-	\$ -	Preliminary Planning, Design (Conceptual & Final), & Permitting of streetscape improvements from Wexford Drive to Arrow Road. Easement Acquisition & Construction planned for FY25 & FY26.	×
	Cross Island Parkway (Coastal Discovery Museum Access) to Spanish Wells Road	\$-	\$ -	\$ -	\$-	\$ -	\$-	\$-	\$-	\$ -	\$ -	Future Preliminary Planning, Design (Conceptual & Final), Permitting, Easement Acquisition, and Construction of pathway from Cross Island Parkway access to Spanish Wells Road	1A

MAF KEY	PROJECTS	FY23 ADOPTED, AMENDED BUDGET	FY23 BALANCE AVAILABLE	REALLOCATION	FY23 CARRY FORWARD	FY24 BUDGET (NEW FUNDS)	FY24 TOTAL	FY25 TOTAL	FY26 TOTAL	FY27 TOTAL	FY28 TOTAL	FY24 PROJECT SCOPE	PC RANKING
	Shelter Cove Towne Centre to Shelter Cove Marina	\$-	\$-	\$-	\$-	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 3,000,000	Future Preliminary Planning, Design (Conceptual & Final), Permitting, Easement Acquisition, and Construction of +/- 2000 LF of pathway from Shelter Cove Marina to Shelter Cove Community Park	1B
	South Forest Beach (from HAWK Signal to Marriott Hotel)	\$ -	\$-	\$-	\$ -	\$ -	\$ -	\$ -	\$ -	\$-		Future Preliminary Planning, Design (Conceptual & Final), Permitting, Easement Acquisition, and Construction of pathway on South Forest Beach Drive	1
	Lagoon Road (Avocet Road to North Forest Beach Drive)	\$ -	\$-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$-	\$ -	Future Preliminary Planning, Design (Conceptual & Final), Permitting, Easement Acquisition, and Construction of pathway on Lagoon Road	1
Pa6	Cordillo Parkway at Pope Avenue	\$-	\$-	\$-	\$-	\$ 50,000	\$ 50,000	\$ 550,000	\$-	\$-	\$-	Preliminary Planning, Design (Conceptual & Final), & Permitting of pathway connection from Pope Avenue to Shipyard along Cordillo Parkway. Construction planned for FY25.	r X
	Total NEW PATHWAY SEGMENTS	\$ 4,116,330	\$ 3,510,000	\$ 1,470,000	\$ 2,040,000	\$ 2,325,000	\$ 4,365,000	\$ 5,470,000	\$ 3,150,000	\$ 2,750,000	\$ 3,150,000		
	Pathway Project Management and Contingency	\$-	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	Miscellaneous unexpected project expenses	N/A
	TOTAL PATHWAY PROGRAM	\$ 4,924,000	\$ 3,855,000	\$ 1,470,000	\$ 2,385,000	\$ 2,425,000	\$ 4,810,000	\$ 6,070,000	\$ 3,600,000	\$ 3,200,000	\$ 3,600,000		

MAP KEY	PROJECTS	FY23 ADOPTE AMENDED BUDGET	D/ FY23 BALANC AVAILABLE		FY23 CARRY FORWARD	FY24 BUDGET (NEW FUNDS)	FY24 TOTAL	FY25 TOTAL	FY26 TOTAL	FY27 TOTAL	FY28 TOTAL	FY24 PROJECT SCOPE	PC RANKING
	ROADWAY PROGRAM						•					• •	
	DIRT ROAD ACQUISITION & PAVING PROGRAM											Program to accept dedications of private, unpaved roads to become public rights of way and then pave the roads and install storm drainage infrastructure.	
R1	Mitchelville Lane	\$ 678,5	83 \$ 647,90	55 \$ -	\$ 647,965	\$-	\$ 647,965	\$ -	\$-	\$-	\$-	Permitting & Construction of +/- 1300 LF paved road, pending 100% ROW Acquisition.	1A
R2	Pine Field Road	\$ 550,0	00 \$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$-	\$ -	\$-	Complete by end of FY23	N/A
R3	Horse Sugar Lane & Alice Perry Drive	\$ 150,0	00 \$ 89,00	- 00 \$	\$ 89,000	\$ 300,000	\$ 389,000	\$-	\$-	\$-	\$-	Design (Final), Permitting, & Construction of +/- 925 LF of paved road, pending 100% ROW Acquisition.	1A
R4	Freddie's Way	\$ 400,0	00 \$ 343,00	- 00 \$	\$ 343,000	\$ -	\$ 343,000	\$-	\$ -	\$-	\$-	Design (Final), Permitting, & Construction of +/-500 LF paved road, pending 100% ROW Acquisition.	AI IA
R5	Alfred Lane	\$ 150,0	00 \$ 135,00	00 \$ 86,500	\$ 48,500	\$-	\$ 48,500	\$ 500,000	\$ -	\$ -	\$-	Preliminary Planning, Design (Conceptual & Final), & Permitting +/- 900 LF of paved road, pending 100% ROW Acquisition. Construction planned for FY25.	1A
	Aranda's Way	\$	\$-	\$ -	\$-	\$ -	\$ -	\$ 26,250	\$ 255,000		\$ -	Preliminary Planning, Design (Conceptual & Final), & Permitting +/- 350 LF of paved road, pending 100% ROW Acquisition. Construction planned for FY25.	2
	Christopher Drive	\$	\$ -	\$ -	\$-	\$ -	\$ -	\$ 71,250	\$ 525,000	\$ -	\$ -	Preliminary Planning, Design (Conceptual & Final), & Permitting +/- 950 LF of paved road, pending 100% ROW Acquisition. Construction planned for FY25.	2
	Darling Road	\$	\$-	\$ -	\$-	\$ -	\$ -	\$ 41,250	\$ 345,000	\$ -	\$ -	Preliminary Planning, Design (Conceptual & Final), & Permitting +/- 550 LF of paved road, pending 100% ROW Acquisition. Construction planned for FY25.	2
	Manatee Way	\$	\$-	\$ -	\$-	\$ -	\$ -	\$ 60,000	\$ 477,000	\$ -	\$ -	Preliminary Planning, Design (Conceptual & Final), & Permitting +/- 850 LF of paved road, pending 100% ROW Acquisition. Construction planned for FY25.	2
	Other Dirt Roads To Be Determined	\$	\$ -	\$ -	\$ -	\$ -	\$-	\$-	\$-	\$-	\$-	Future paving of existing dirt roads	2
	Total DIRT ROAD ACQUISITION & PAVING PROGRAM	\$ 1,928,5	83 \$ 1,214,90	55 \$ 86,500	\$ 1,128,465	\$ 300,000	\$ 1,428,465	\$ 698,750	\$ 1,602,000	\$ -	\$-		
	WILLIAM HILTON PARKWAY ENHANCEMENTS											Improvements to William Hilton Parkway from Sea Pines Circle to Spanish Wells Road (SCDOT Gateway project) targeting safety, beautification and consistency to include landscaping, signage, pavement markings, curbing etc.	
R10	William Hilton Parkway Gateway Corridor	\$ 300,0	00 \$ -	\$ -	\$ -	\$ 50,000	\$ 50,000	\$-	\$ -	\$-	\$-	Additional planning on recommendations not included in SCDOT project	1
R6	Crosswalk Uniformity - Spot Intersection Improvements	\$ 200,0	00 \$ 150,00	00 \$ -	\$ 150,000	\$-	\$ 150,000	\$ -	\$ 150,000	\$ -	\$ -	Installation of consistent and uniform pathway signs, pavement markings, lighting, landscaping, and related traffic signs, etc. based on Corridors Plan	1
R7	Crosswalk Lighting - Northridge/Palmetto Parkway Safety Improvements	\$ 295,0	00 \$ 295,00	00 \$ -	\$ 295,000	\$ 455,000	\$ 750,000	\$ -	\$ -	\$ -	\$ -	Design (Final), Permitting & Construction of improvements including lighting, crosswalk markings, and signage to enhance pedestrian safety.	1
R8	Turn Lane Extensions / Curb and Gutter	\$ 135,0	00 \$ 135,00	00 \$ 135,000	\$ -	\$ -	\$ -	\$ 135,000	\$ 1,200,000	\$-	\$-	Future addition of curb and gutter and extend turn lanes a necessary to prevent rutting and driving into the medians at William Hilton Parkway intersections with Wilborn Rd, Pembroke Dr, and Mathews Drive.	s 1
R9	Pedestrian and Vehicular Enhancements	\$ 1,142,0	51 \$ 550,00	00 \$ 50,000	\$ 500,000	\$ -	\$ 500,000	\$ -	\$ 360,000	\$ 3,000,000	\$ 3,000,000	removal, enhancement, and/or rejuvenation pruning of existing landscape.	1
R11	Adaptive Traffic Signal Management - all signalized intersections on William Hilton Parkway	\$ 2,065,2	24 \$ 1,000,00		\$ 1,000,000	\$-	\$ 1,000,000	\$-	\$-	\$-	\$-	Installation for 26 signals including Spanish Wells and Squire Pope	N/A
R12	Dillon Road at William Hilton Parkway - Right Turn Lane	\$ 150,0	00 \$ 150,00	\$ 150,000	\$-	\$-	\$-	\$ 150,000	\$ 300,000	\$-	\$-	Future Right Turn lane from Dillon Road onto William Hilton Parkway	1
	Total WILLIAM HILTON PARKWAY ENHANCEMENTS	\$ 4,287,2	75 \$ 2,280,00	335,000	\$ 1,945,000	\$ 505,000	\$ 2,450,000	\$ 285,000	\$ 2,010,000	\$ 3,000,000	\$ 3,000,000		
	POPE AVE., PALMETTO BAY ROAD, ARROW ROAD, & NEW ORLEANS ROAD STREETSCAPE ENHANCEMENTS												
R13	Pope Avenue Streetscape Enhancements	\$ 443,0	00 \$ -	\$-	\$-	\$ 500,000	\$ 500,000	\$ 3,000,000	\$ 3,000,000	\$-	\$-	Implementation of recommendations from the Corridors Planning project	1A

MAP KEY	PROJECTS	FY23 ADOPTED/ AMENDED BUDGET	FY23 BALANCE AVAILABLE	REALLOCATION	FY23 CARRY FORWARD	FY24 BUDGET (NEW FUNDS)	FY24 TOTAL	FY25 TOTAL	FY26 TOTAL	FY27 TOTAL	FY28 TOTAL	FY24 PROJECT SCOPE	PC RANKING
R14	Adaptive Traffic Signal Management - all signalized intersections on Palmetto Bay Road & Pope Avenue	\$ 543,480	\$ 275,000	\$ -	\$ 275,000	\$-	\$ 275,000	\$ -	\$-	\$-	\$ -	Installation for signals on Palmetto Bay Road & Pope Avenue	N/A
	Palmetto Bay Road Streetscape Enhancements	\$ -	\$-	\$ -	\$ -	\$-	\$ -	ş -	\$ -	\$ 150,000	\$ 5,000,000	Future streetscape improvements to Palmetto Bay Road Corridor from Cross Island Parkway to Sea Pines Circle including landscaping, pathways, signage, etc.	18
	Arrow Road Streetscape Enhancements	\$ -	\$-	\$ -	\$-	\$-	\$ -	\$ -	\$-	\$	\$ 150,000	Future streetscape improvements to Arrow Road including landscaping, pathways, signage, etc.	2
	New Orleans Road Streetscape Enhancements	\$-	\$-	\$ -	\$ -	\$-	\$-	\$ -	\$-	\$-	\$ 150,000	Future streetscape improvements to New Orleans Road including landscaping, pathways, signage, etc.	2
	Total POPE AVE., PALMETTO BAY ROAD, ARROW ROAD, & NEW ORI FANS ROAD STREETSCAPE ENHANCEMENTS	\$ 986,480	\$ 275,000	\$ -	\$ 275,000	\$ 500,000	\$ 775,000	\$ 3,000,000	\$ 3,000,000	\$ 150,000	\$ 5,300,000		
R15	Main Street Enhancements	\$ 225,000	\$ 75,000	\$ -	\$ 75,000	\$ 175,000	\$ 250,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	streetscape, and drainage improvements. Construction planned for FY25 & FY26. Construction of a new roundabout at Wilborn Road is planned for FY27 and a new roundabout at Hospital Center Boulevard is planned for FY28.	1
R16	Squire Pope Road Crosswalks	\$ 150,000	\$ 150,000	\$ 15,000	\$ 135,000	\$-	\$ 135,000	\$-	\$ 150,000	\$-	\$-	Preliminary Planning, Design-Conceptual, & Design-Final for 3 crosswalks to access Town parks (Greens Shell Park, Rowing & Sailing Center at Squire Pope Community Park, Fords Shell Ring)	1
	Roadway Maintenance & Improvements	\$ 565,555	\$ 333,555	\$-	\$ 333,555	\$ 352,445	\$ 686,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	Maintenance of and Improvements to existing roadways including general maintenance such as repair of potholes, curbing, and shoulders; pavement markings; permanent traffic signs; surveying, testing, and analysis; etc. Including Hospital Center Boulevard and Dune Lane (Town-owned portion, Jacana to Sandpiper).	1
	Closed Loop Traffic Signal Maintenance	\$-	\$ -	\$ -	\$ -	\$ 230,000	\$ 230,000	\$ -	\$-	\$-	\$-	On-call contract for maintenance of closed loop signals	1
	Marshland Road (Mathews Drive to Leg O' Mutton)	\$ -	\$ -	\$ -	\$ -	\$ -	\$-	\$ -	\$-	\$ -	\$ 250,000	Future streetscape improvements from the Mathews- Marshland Round-a-bout to Leg O' Mutton	Х
	Fish Haul Road/Baygall Road Corridor	\$ -	\$-	\$ -	\$ -	\$ -	\$ -		\$ -	\$-	\$-	Future streetscape improvements to include traffic calming landscaping, pathways, signage, etc. Project to be coordinated with Barker Field Park Master Plan.	1
R17	Wayfinding & Signage Master Plan	\$ -	\$-	\$ -	\$-	\$ 150,000	\$ 150,000	\$ -	\$ -	\$-	\$ -	Island wide branding and style design guide based on recommendations from Corridor Study Project will identify new design standards, materials, implementation, etc.	N/A
	Roadway Project Management and Contingency	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	Miscellaneous unexpected project expenses	N/A
	TOTAL ROADWAY PROGRAM	\$ 8,142,893	\$ 4,328,520	\$ 436,500	\$ 3,892,020	\$ 2,312,445	\$ 6,204,465	\$ 6,483,750	\$ 9,262,000	\$ 5,650,000	\$ 11,050,000		

MAP KEY	PROJECTS	AM	ADOPTED/ AENDED UDGET	FY23 BALANCE AVAILABLE	REALLOCATIO	N FY23 CARRY FORWARD	FY24 BUDGET (NEW FUNDS)	FY24 TOTAL	FY25 TOTAL	FY26 TOTAL	FY27 TOTAL	FY28 TOTAL	FY24 PROJECT SCOPE	PC RANKING
	PARK PROGRAM													
	PARKS & RECREATION													
PR1	Mid-Island Tract Park	\$	5,200,830	\$ 3,900,000	\$ 3,000,0	900,000	\$ -	\$ 900,000	\$ 4,500,000	\$ 4,500,000	\$ 9,000,000	\$ -	Deign (Final) and Permitting of phase 1 of new community park. Construction starting in FY25.	1A
PR2	Chaplin Community Park Renovation	\$	1,910,925	\$ 1,550,000	\$	\$ 1,550,000	\$ 450,000	\$ 2,000,000	\$ 600,000	\$ 600,000	\$ 5,000,000	\$ 600,000	Design (Final), Permitting and Construction of phase 1 renovation of existing Community Park.	1A
PR3	Crossings Park Renovation	\$	1,829,586	\$ 1,550,000	\$ 1,000,0	00 \$ 550,000	\$ -	\$ 550,000	\$ 2,000,000	\$ 5,000,000	\$ 600,000	\$ 5,000,000	Design (Final) and Permitting of phase 1 renovation of existing Community Park. Phase 1 Construction in FY25.	1A
PR4	Shelter Cove Community Park Expansion	\$	940,000	\$ 750,000	\$ 750,0	- \$ 00	\$ -	\$-	\$ 560,000	\$ 4,000,000	\$ -	\$ -	Future expansion of existing Community Park	1A
PR5	Chaplin Linear Park with Treehouse	\$	478,238	\$ 478,238	\$ 128,2	38 \$ 350,000	\$ -	\$ 350,000	\$ 2,500,000	\$ -	\$ -	\$-	Design (Conceptual & Final) and Permitting of Phase 1 of Linear Park including trail head up-fit, pedestrian bridge at Broad Creek inlet, tree house, and marsh-side trail connection to Singleton Beach Road	1A
PR6	Patterson Family Property Park	\$	1,385,656	\$ 1,300,000	\$	\$ 1,300,000	\$ 900,000	\$ 2,200,000	\$ -	\$ -	\$-	\$-	Permitting & Construction for new Neighborhood Park; FY22 CDBG Project included in Parks & Recreation Maser Plan	2 1A
PR7	Taylor Family Property Park	\$	125,000	\$ 95,000	\$	\$ 95,000	\$ 905,000	\$ 1,000,000	\$-	\$ -	\$-	\$-	Permitting & Construction for new Mini Park on +/- 4.9 acre Town-owned parcel at 252 Wild Horse Road; FY23 CDBG Project included in Parks & Recreation Master Plan	1A
PR8	Barker Field	\$	500,000	\$ 400,000	\$	\$ 400,000	\$ 100,000	\$ 500,000	\$ 1,500,000	\$ 600,000	\$ 5,000,000	\$-	Improvements to existing park including demolition and clean-up; Design (Conceptual & Final) & Permitting of Phase 1 improvements. Phase 1 Construction in FY25.	1A
PR14	Ford Shell Ring	\$	-	\$ -	\$	\$ -	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	CDBG project; Preliminary Planning for improvements to supplement Beaufort's County's construction project	1B
	Marshland Road Racquet Facility	\$	-	\$ -	\$	\$ -	\$ -	\$ -	\$ 150,000	\$ 300,000	\$ 10,000,000	\$ -	Future racquet facility	
	Total PARKS & RECREATION	\$	12,370,235	\$ 10,023,238	\$ 4,878,2	38 \$ 5,145,000	\$ 2,455,000	\$ 7,600,000	\$ 11,810,000	\$ 15,000,000	\$ 29,600,000	\$ 5,600,000		
PR9	sland Recreation Association - Capital Projects												Island Recreation Center seeks funds to improve the buildings, pool and grounds, as well as manage events	
	Rec Center Building Enhancements	\$	256,500	\$ -	\$	\$ -	\$ 354,500	\$ 354,500	\$ 172,500	\$ 104,000	\$ 162,500	\$ 137,500	Building enhancements including educational equipment, floor replacement, HVAC equipment, basketball court lines, climbing wall, etc.	1B
	Rec Center Pool Enhancements	\$	101,000	\$-	\$	\$ -	\$ 110,000	\$ 110,000	\$ 139,500	\$ 259,000	\$ 161,500	\$ 95,000	Pool enhancements including dome equipment and pool equipment updates, windscreens, pool covers, etc.	1B
	Parks/Event Enhancements	\$	42,500	\$ -	\$	\$ -	\$ 45,000	\$ 45,000	\$ 65,000	\$ 57,500	\$ 247,500	\$ 47,500		1B
	Outdoor Recreation	\$	-	\$-	\$	\$-	\$-	\$-	\$ 30,000	\$-	\$ 30,000	\$-	Redevelop/resurface existing basketball courts and update soccer goals and benches at Island Recreation Center	B 1B
	Total Island Recreation Association - Capital Projects		\$400,000	\$0		\$0 \$0	\$509,500	\$509,500	\$407,000	\$420,500	\$601,500	\$280,000		
PR10	Public Art Program	\$	25,000	\$ 5,000	\$	\$ 5,000	\$ 30,000	\$ 35,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	Funding to accommodate installation of public art pieces donated to or curated by the Town.	1B
PR11	general park enhancements	\$	759,243	\$ 200,000	\$	\$ 200,000	\$ 110,000	\$ 310,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	Includes various identified facility and service improvements at existing parks including restroom partition replacement, restroom floor re-tiling, restroom building roof replacement, etc.	
PR12	Jarvis Creek Park Enhancements	\$	-	\$ -	\$	\$ -	\$ -	\$-	\$-	\$-	\$-	\$ -	Complete by end of FY23	
PR13	Cordillo Tennis Courts Restroom Building	\$	-	\$-	\$	\$ -	\$-	\$-	\$-	\$ -	\$-	\$-	Complete	
PR15	Greens Shell Park Enhancements	\$	-	\$ -	\$	\$ -	\$ 250,000	\$ 250,000	\$ 200,000	\$ 150,000	\$-	\$ -	Replacement of property line fencing, curb, playground equipment, and observation decks	1B
PR16	Old Schoolhouse Park Enhancements	\$	-	\$ -	\$	\$ -	\$ 250,000	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -	Renovation of existing pickleball courts and basketball courts and site improvements	1B
PR17	Bristol Sports Arena	\$	-	\$ -	\$	\$ -	\$ 75,000	\$ 75,000	\$ -	\$ -	\$ -	\$ -	Replace existing metal halide lights with LED lights	1B
	Park Project Management and Contingency	\$	-	\$ -	\$	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	Miscellaneous unexpected project expenses	1B
	TOTAL PARK PROGRAM	\$	13,554,478	\$ 10,228,238	\$ 4,878,2	\$\$ \$,350,000	\$ 3,779,500	\$ 9,129,500	\$ 13,292,000	\$ 16,195,500	\$ 30,826,500	\$ 6,505,000		

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	FACILITIES AND EQUIPMENT PROGRAM	•					•	•				• •	
FE1	Town Hall Facility Enhancements	\$ 1,081,556	\$-	\$-	\$-	\$ 750,000	\$ 750,000	\$ 600,000	\$ 400,000	\$-	\$-	Installation of upgrades to building including structural and flooring repairs	1A
FE26	Town Facilities Improvements Planning	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ -	\$ 250,000	\$ -	\$ -	Planning for improvements to Town Hall, Fire Rescue Headquarters/EOC/Dispatch based on results of Assessment	
FE3	Sprinkler Head Replacement	\$ 180,000	\$ 180,000	\$-	\$ 180,000	\$ 100,000	\$ 280,000	\$-	\$-	\$ -	\$ -	Replacement of sprinkler heads at Town Hall, Fire Rescue HQ, & Shelter Cove	
	Awning Replacement	\$-	\$ -	\$ -	\$-	\$ -	\$-	\$-	\$-	\$ 150,000	\$-	Replacement of existing canvas roof between Buildings C & D with wood/shingle roof	
	Wood Walkway/Deck Replacement	\$-	\$ -	\$ -	\$-	\$ -	\$-	\$ 160,000	\$-	\$ -	\$-	Replacement of existing wood walkways and wood decking	
FE27	Furniture Replacement	\$-	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	Replacement of old office furniture based on standard office palette	
	Interior/Exterior Door Replacement	\$-	\$ -	\$ -	\$-	\$ -	\$-	\$-	\$-	\$ -	\$ 500,000	Replacement existing wood interior doors with glass doors and replace old exterior doors	
	Flooring Replacement	\$-	\$ -	\$ -	\$-	\$ -	\$-	\$-	\$ 100,000	\$ -	\$-	Replace existing carpet with carpet tiles in offices and conference rooms and luxury vinyl tile in common areas	
	Exterior Painting	\$-	\$-	\$ -	\$-	\$ -	\$-	\$-	\$-	\$ 80,000	\$-	Paint building exterior	
	Exterior Window Replacement	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$ 350,000	\$-	Replacement of existing single-pane windows with energy efficient windows	
FE28	Generator Replacement	\$-	\$-	\$-	\$-	\$ 200,000	\$ 200,000	\$-	\$-	\$-	\$-	Replacement of outdated generator	
	Total Town Hall Facility Enhancements	\$ 1,361,556	\$ 180,000	\$-	\$ 180,000	\$ 1,250,000	\$ 1,430,000	\$ 860,000	\$ 850,000	\$ 680,000	\$ 600,000		
FE4	Shelter Cove/BCSO Office	\$ 450,000	\$-	\$ -	\$-	\$-	\$-	\$-	\$-	\$-	\$-	Complete	N/A
	Fire Rescue Headquarters/Dispatch Center/EOC (New Facility)	\$-	\$ -	\$ -	\$-	\$ -	\$-	\$-	\$-	\$ -	\$-	Future construction of new facility	
FE29	Fire Rescue Training Center Facility Upgrades	\$-	\$ -	\$-	\$-	\$ 250,000	\$ 250,000	\$ 214,000	\$-	\$ -	\$-	Upgrades to Classroom or Burn Building	1B
FE30	Jarvis Pump Station Roof Replacement	\$-	\$ -	\$-	\$-	\$ 30,000	\$ 30,000	\$-	\$-	\$-	\$-	Replacement of existing roof	1B
	Facilities Maintenance Building Mezzanine	\$-	\$ -	\$ -	\$-	\$-	\$ -	\$ 30,000	\$ -	\$-	\$-	Future addition of mezzanine in bay and garage areas for storage	
	Light Fixture upgrades at all Fire Stations, Fire Rescue HQ, and Training Center	\$-	\$-	\$ -	\$-	\$-	\$ -	\$ 170,000	\$-	\$-	\$-	Update all CFL fixtures to LED	
FE31	SCDOT Toll Plaza Building Demolition	\$-	\$-	\$-	\$-	\$ 200,000	\$ 200,000	\$-	\$-	\$-	\$ -	Demolition of existing vacant building	1B
FE5	Electric Vehicle Charging Stations at Town Facilities	\$ 30,000	\$ -	\$ -	\$-	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	Installation of Electric Vehicle Charging Stations at Town Facilities including Shelter Cove Community Park, Shelter Cove Trail Head Parking, and Driessen Beach Park	1B
FE6	Parking Master Plan Implementation	\$ 200,000	\$ 200,000	\$-	\$ 200,000	\$ -	\$ 200,000	\$-	\$ -	\$-	\$ -	Physical improvements at existing beach parks including Coligny Beach Park and Islanders Beach Park; may include the addition of gates, video cameras, signage, etc.	e 1A
	Forest Management Plan	\$ -	\$ -	\$ -	\$-	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -	Assess and evaluate areas to manage undergrowth and promote specimen trees and park/facility functionality	
	Emergency Access Gates	\$-	\$-	\$-	\$-	\$ 150,000	\$ 150,000	\$-	\$-	\$-	\$-	Addition of Emergency Access Gates, Location To Be Determined	

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FE7	Coastal Discovery Museum - Capital Projects											Coastal Discovery Museum seeks funds to improve and maintain the buildings and grounds including the addition of 3-phase power at the Hay Barn and the addition of power pedestals for special events	
	Discovery House	\$ 21,500	\$-	\$ -	\$ -	\$ 10,500	\$ 10,500	\$ 7,000	\$ 7,000	\$ -	\$ -	Windows, bathroom and wood rot repairs	1B
	Armstrong/Hack House	\$ 3,000	\$-	\$ -	\$ -	\$ 3,500	\$ 3,500	\$ 9,500	\$ 3,500	\$ -	\$ -	Interior painting and floor repairs	1B
	Pavilion	\$ 4,000	\$-	\$ -	\$-	\$ 4,500	\$ 4,500	\$ 3,600	\$ 7,000	\$ -	\$ -	Roof	1B
	Discovery Lab	\$ 1,500	\$-	\$ -	\$ -	\$ 4,500	\$ 4,500	\$ -	\$ 6,000	\$ -	\$ -	Interior repairs	1B
	Pavilion/Restroom Building	\$ 6,000	\$-	\$ -	\$ -	\$ 7,000	\$ 7,000	\$ 6,000	\$ 7,000	\$ -	\$ -	Interior and exterior painting, porch repairs, bathroom repairs	1B
	Horse Barn	\$-	\$-	\$ -	\$ -	\$ 3,000	\$ 3,000	\$ 5,000	\$-	\$ -	\$ -	Interior repairs and plumbing	1B
	Misc. Improvements	\$ 18,500	\$ -	\$ -	\$ -	\$ 25,000	\$ 25,000	\$ 24,500	\$ 13,500	\$ -	\$ -	Boardwalk repairs, emergency access road improvements tree work, irrigation repairs, security cameras	s, 1B
	Hay Barn	\$ 43,750	\$ -	\$-	\$ -	\$ -	\$-	\$ 4,000	\$ 4,000	\$ -	\$-	Hay Barn 3-phase power	1B
	Additional Power Pedestals	\$ -	\$ -	\$-	\$ -	\$ 60,000	\$ 60,000	\$ -	\$-	\$ -	\$ -	Additional power hook ups for banks and more electrical for tents/vendors	1B
	Event Space Improvements	\$ 100,000	\$ 60,000	\$-	\$ 60,000	\$ 400,000	\$ 460,000	\$ -	\$-	\$ -	\$-	Construction of Town initiated enhancements including ADA compliance and lighting upgrades	1A
	Total Coastal Discovery Museum - Capital Projects	\$ 198,250	\$ 60,000	\$ -	\$ 60,000	\$ 518,000	\$ 578,000	\$ 59,600	\$ 48,000	\$ 55,000	\$ 55,000		
FE8	Historic Mitchelville Freedom Park - Capital Projects											At the request of Ahmad Ward, Executive Director, Historic Mitchelville Freedom Park seeks funds to improve property in accordance with approved master plan	
	Primary Parking Lot	\$ 100,000	\$ 50,000	\$-	\$ 50,000	\$ 550,000	\$ 600,000	\$-	\$ -	\$-	\$-	Permitting & Construction of primary parking lot	1A
	Loop Road to Visitor's Center	\$ 25,000	\$ 25,000	\$ -	\$ 25,000	\$ 125,000	\$ 150,000	\$ -	\$ -	\$ -	\$-	Permitting & Construction of loop road	1A
	Beach Parking, Pathways, and Playground	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ 750,000	\$ -	\$ -	Future parking, pathways, and playground to support	1B
	Total Historic Mitchelville Freedom Park - Capital Projects	\$ 125,000	\$ 75,000	\$ -	\$ 75,000	\$ 675,000	\$ 750,000	\$ 100,000	\$ 750,000	\$ -	\$ -	beach access	
	IT EQUIPMENT & SOFTWARE												
FE9	Town Hall Equipment & Software												
	CISCO 9404 Data Center Switches	\$ 24,900	\$ -	\$-	\$ -	\$ -	\$ -	\$ -	\$ -	\$-	\$ -	Complete	
	Enterprise Storage Solution 345TB	\$ 360,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$-	Complete	
	Tyler Cloud ERP Hosting	\$ 246,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	Complete	
	Short Term Rental Software	\$ 454,491	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$-	Complete	
	Network Infrastructure Enhancements	\$ -	\$ -	\$ -	\$ -	\$ 225,000	\$ 225,000	\$ 225,000	\$ 225,000	\$ 225,000	\$ 225,000	Begin 5-year replacement program for all vital network	1B
	Tyler Assist	\$ -	\$ <u>-</u>	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ <u>-</u>	\$ -	\$	Program to get extra support to implement more citizen-	1B
	Recable Town Hall and Shelter Cove Buildings	\$ -	\$ -	\$	\$ -	\$ 95,000			\$ -	÷ \$ -	\$ -	and user-friendly applications Replace existing network cabling for all four buildings at	1B
	Cloud Services Enhancements	\$	\$ -	s -	\$ <u>-</u>	\$ 100,000	\$ 100,000		\$ 100,000	\$ 100,000	\$ 100,000	Town Hall and Shelter Cove office Ability to move more services and applications to hosted	1B
	Town Strategic Plan SWOT for Town Connectivity	¢	\$ -	¢	ч — — — — — — — — — — — — — — — — — — —	\$ 30,000				¢ 100,000	¢ 100,000	solutions Strategic Plan request for connectivity SWOT analysis	1B
		ψ - e	·	φ -	ф <u>-</u>					φ –	ф <u>-</u>	Replacement of Applicant Tracking System for Human	
	Applicant Tracking System Replacement	р -	\$ -	\$-	\$ -	\$ 20,000	-		\$ -	\$ -	ф -	Resources Department	1B
	IT Hardware	\$ -	\$ -	\$ -	\$ -	\$ 180,000	\$ 180,000	۶ -	\$-	\$ -	۶ -	IT Hardware	1B

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FE10	Public Safety Systems Equipment and Software												
	Dispatch Center Equipment												
	E911 Data Center Virtualization	\$ 180,000	\$-	\$-	\$ -	\$-	\$-	\$ -	\$ -	\$-	\$ -	Complete	
	911 Simulator	\$ 20,000	\$-	\$-	\$ -	\$ -	\$ -	\$ -	\$ -	\$-	\$ -	Complete	
FE11	Fire Rescue Conference Upgrades (HQ, Dispatch, 7 Stations)	\$ 93,000	\$ -	\$ -	\$ -	\$ -	\$-	\$ -	\$-	\$ -	\$ -	Complete	
	Radio Maintenance & Replacement - Portable/Mobile	\$ 20,000	\$-	\$-	\$ -	\$ -	\$ -	\$ -	\$ -	\$-	\$ -	Complete	
FE32	CAD System Replacement	\$-	\$-	\$-	\$ -	\$ 200,000	\$ 200,000	\$ -	\$-	\$-	\$-	Purchase of complete Computer Aided Dispatch System	1B
FE33	Fire Apparatus Technology Equipment	\$ -	\$-	\$-	\$ -	\$ 95,000	\$ 95,000	\$-	\$-	\$-	\$ -	New MDC's, mounts, radios, cameras and cradlepoints for the 10 new fire apparatus	1B
FE12	Station Alerting	\$ 100,000	\$ 100,000	\$-	\$ 100,000	\$-	\$ 100,000	\$-	\$ -	\$ -	\$-	Current Station Alerting system is reaching end of service and is not compatible with modern IT infrastructure. Costs to maintain are increasing and parts are difficult to obtain	1A
	Dispatch Center Workstation Desks	\$ -	\$ -	\$ -	\$ -	\$ -	\$-	\$ 200,000	\$-	\$ -	\$-	Replacement of Dispatch workstation desks	
FE34	Weather Stations	\$ -	\$-	\$-	\$ -	\$ 50,000	\$ 50,000	\$-	\$-	\$-	\$-	Installation of weather stations at Training Facility	1B
	Total IT EQUIPMENT & SOFTWARE	\$ 1,498,391	\$ 100,000	\$ -	\$ 100,000	\$ 1,045,000	\$ 1,145,000	\$ 650,000	\$ 325,000	\$ 325,000	\$ 325,000		
SE	CURITY CAMERAS & CONNECTIVITY												
FE13	Shelter Cove Community Park	\$ 150,000	\$ -	\$-	\$ -	\$ -	\$-	\$ -	\$-	\$-	\$ -	Complete	
FE14	Shelter Cove Connectivity & Chaplin Linear Park Trailhead	\$ 300,000	\$-	\$-	\$ -	\$ -	\$ -	\$ -	\$ -	\$-	\$ -	Complete	
FE15	Fire Stations	\$ 56,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$-	\$ -	Complete	
	Ambulance	\$ 30,000	\$-	\$-	\$ -	\$ -	\$ -	\$ -	\$ -	\$-	\$	Complete	
	FY22 Cameras (Crossings Park) Open Purchase Order Roll- Forward	\$ 77,407	\$-	\$-	\$ -	\$ -	\$-	\$-	\$-	\$-	\$ -	Complete	
FE35	Coligny Beach Park/Parking	\$ -	\$-	\$-	\$ -	\$ 140,000	\$ 140,000	\$ -	\$ -	\$-	\$ -	Replacement of aging cameras	1B
FE36	Fish Haul Beach Park/Parking	\$ -	\$ -	\$-	\$ -	\$ 35,000	\$ 35,000	\$ -	\$ -	\$-	\$ -	Replacement of aging cameras and Wi-Fi upgrades	1B
FE37	Rowing & Sailing Center at Squire Pope Community Park	\$-	\$-	\$-	\$ -	\$ 32,000	\$ 32,000	\$-	\$-	\$-	\$-	New connectivity and camera installation	1B
FE38	Bristol Sports Arena	\$-	\$ -	\$ -	\$-	\$ 32,000	\$ 32,000	\$ -	\$ -	\$-	\$ -	New connectivity for camera and Wi-Fi abilities	1B
FE39	Driessen Beach Park	\$ -	\$-	\$-	\$ -	\$ 32,000	\$ 32,000	\$-	\$-	\$-	\$ -	New connectivity and camera installation	1B
FE40	Historic Mitchelville Freedom Park	\$-	\$ -	\$ -	\$ -	\$ 65,000	\$ 65,000	\$ -	\$-	\$-	\$ -	Replacement of aging cameras	1B
FE41	Public Safety Cameras	\$ -	\$-	\$-	\$ -	\$ 54,696	\$ 54,696	\$-	\$ -	\$-	\$	Add 16 specialty public safety cameras to the Town for enhanced coverage	1B
	Total SECURITY CAMERAS & CONNECTIVITY	\$ 613,407	\$ -	\$ -	\$ -	\$ 390,696	\$ 390,696	\$ 175,000	\$ 300,000	\$ 175,000	\$ 300,000		

MAP KEY	PROJECTS	FY23 ADOPTED/ AMENDED BUDGET	FY23 BALANCE AVAILABLE	REALLOCATION	FY23 CARRY FORWARD	FY24 BUDGET (NEW FUNDS)	FY24 TOTAL	FY25 TOTAL	FY26 TOTAL	FY27 TOTAL	FY28 TOTAL	FY24 PROJECT SCOPE	PC RANKING
FE16	FIRE/MEDICAL SYSTEMS & EQUIPMENT REPLACEMENT												
	Vehicle Lift Replacement & Trade of Old Unit	\$ 150,000	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-	Complete	
	Stair Chair Replacement	\$ 60,000	\$-	\$-	\$ -	\$-	\$-	\$-	\$-	\$-	\$ -	Complete	
	Rescue Tool Replacement	\$ 150,000	\$-	\$ -	\$-	\$-	\$-	\$-	\$-	\$ -	\$-	Complete	
	Fire Hose Replacement	\$ 100,000	\$-	\$ -	\$ -	\$ -	\$-	\$ -	\$ -	\$-	\$ -	Complete	
FE42	Radio & Mic Battery Replacement	\$ -	\$-	\$-	\$ -	\$ 70,000	\$ 70,000	\$-	\$-	\$-	\$ -	Replacement of handheld radio batteries (110) radios. Replace mics for the Apx 6000	1B
FE43	AED Replacement	\$ -	\$-	\$ -	\$ -	\$ 110,000	\$ 110,000	\$ -	\$-	\$ -	\$ -	AED Replacement for Town Vehicles and Facilities	1B
FE44	Fleet Maintenance Equipment	\$ -	\$ -	\$ -	\$-	\$ 30,000	\$ 30,000	\$ 45,000	\$-	\$ -	\$ -	Replace the aging tire balancer with a modern and upgraded balancer to handle fire apparatus tire size	1B
FE45	Fire Service Atmospheric Monitors	\$ -	\$-	\$ -	\$-	\$ 50,000	\$ 50,000	\$-	\$-	\$ -	\$ -	Replacement of toxic gas monitors	1B
FE46	Personal Protective Equipment Replacement	\$ -	\$-	\$-	\$-	\$ 115,000	\$ 115,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	Replacement of PPE as necessary	1B
	Cardiac Monitor Replacement	\$ -	\$-	\$ -	\$-	\$-	\$-	\$ 800,000	\$-	\$ -	\$ -	Replace (13) cardiac monitors	
	SCBA Replacement	\$ -	\$-	\$ -	\$ -	\$-	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	Replace SCBAs	
	TIC Replacement	\$ -	\$-	\$ -	\$ -	\$-	\$ -	\$ -	\$-	\$ -	\$ 150,000	Replace TIC	
	Stretcher Replacement	\$ -	\$-	\$ -	\$ -	\$-	\$-	\$ -	\$-	\$ -	\$ -	Replace stretchers	
	Total FIRE/MEDICAL SYSTEMS & EQUIPMENT REPLACEMENT	\$ 460,000	\$ -	\$ -	\$ -	\$ 375,000	\$ 375,000	\$ 905,000	\$ 1,060,000	\$ 60,000	\$ 210,000		
FE17	Automobile Place / Modern Classic Motors Site Enhancements	\$ 472,500	\$-	\$ -	\$ -	\$ -	\$-	\$ -	\$ -	\$-	\$-	Complete	N/A
	Fire Hydrant Expansion	\$ 50,000	\$ -	\$-	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	Installation of Fire Hydrants through matching program with HHPSD.	1B
FE19	Arts Campus Feasibility Study	\$ 25,000	\$ 25,000	\$-	\$ 25,000	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	Feasibility study of existing site including expansion options; Residual funds transferred to Island-wide Master Plan	

MAP KEY	PROJECTS	FY23 ADOPTED/ AMENDED BUDGET	FY23 BALANCE AVAILABLE	REALLOCATION	FY23 CARRY FORWARD	FY24 BUDGET (NEW FUNDS)	FY24 TOTAL	FY25 TOTAL	FY26 TOTAL	FY27 TOTAL	FY28 TOTAL	FY24 PROJECT SCOPE	PC RANKING
	STORMWATER PROJECTS												
FE21	Wexford Debris System Design	\$ 75,000	\$ 38,000	\$-	\$ 38,000	\$ 85,000	\$ 123,000	\$ -	\$ 4,800,000	\$-	\$ -	Design of pump station to consider multiple factors including function and aesthetics in preparation for FY24 construction	1A
FE22	Gum Tree Road Improvements	\$ 125,000	\$ 80,000	\$-	\$ 80,000	\$ -	\$ 80,000	\$ -	\$ -	\$-	\$-	Permitting & Construction of improvements to address various deficiencies along Gum Tree Road between Katie Miller Drive and Georgianna Drive, including regrading of ditches, installation of new inlets, new pipe and repairs along the outfall system	1A
FE23	Jarvis Creek Outfall	\$ 500,000	\$ 500,000	\$ 400,000	\$ 100,000	\$ -	\$ 100,000	\$ 490,000	\$ -	\$-	\$-	Installation of flap gates on the outfall end of two 84-inch diameter concrete pipes that discharge stormwater from the Jarvis Creek Pump Station outfall system; necessary to improve operation and effectiveness of the pump station during extreme events by mitigating the impacts of tidal storm surge on the system	1A
FE24	25 Moonshell Road	\$ 80,000	\$ 42,000	\$ -	\$ 42,000	\$ 50,000	\$ 92,000	\$ -	\$-	\$-	\$-	Permitting & Installation of 500 linear feet of 24-inch pipe and two inlet structures to improve efficiency and reduce long-term maintenance costs along the existing Folly Field ditch between Moonshell Road and the Island Club	1A
FE25	Cordillo Court Improvements	\$ 50,000	\$ 50,000	\$-	\$ 50,000	\$ 20,000	\$ 70,000	\$ -	\$ -	\$-	\$ -	Permitting & installation of improvements to address drainage issues on and adjacent to Town-owned property including inlets, pipe and minor grading	, 1A
	Palmetto Hall Outfall Improvements	\$-	\$ -	\$-	\$-	\$-	\$-	\$ 60,000	\$ 300,000	\$ 60,000	\$-	Addition of hydraulic capacity at the system outfall and addition of backflow prevention devices	
FE47	Lawton Pump Station	\$-	\$-	\$ -	\$-	\$ 350,000	\$ 350,000	\$-	\$-	\$-	\$-	Third pump at Lawton Station to complete replacement of all 2006 pumps	f 1B
FE48	Pump Station Security Cameras	\$-	\$-	\$ -	\$-	\$ 45,000	\$ 45,000	\$ -	\$-	\$ -	\$-	Add security cameras at pump stations	1B
	Main Street Drainage Improvements	\$-	\$-	\$ -	\$-	\$-	\$-	\$ 200,000	\$ 350,000	\$-	\$ -	Improvements based on 2019 assessment completed by SWU	
	Wexford Pump Station	\$ -	\$ -	\$ -	\$ -	\$-	\$ -	\$ 700,000	\$-	\$-	\$-	(2) new pumps in FY25	
	Jarvis Pump Station	\$ -	\$ -	\$ -	\$ -	\$-	\$ -	\$-	\$-	\$ 400,000	\$ 400,000	(1) new pump per year beginning FY27	
	Shipyard Pump Station Overhaul	\$ -	\$ -	\$ -	\$ -	\$-	\$ -	\$-	\$ 100,000	\$ 100,000	\$ 2,200,000	Pump station overhaul	
	North Forest Beach Pipe Replacements	\$ -	\$-	\$ -	\$ -	\$-	\$ -	\$ -	\$-	\$ 100,000	\$ 1,000,000	Pipe Replacement	
	Resilience Improvements TBD	\$ -	\$-	\$ -	\$ -	\$ -	\$ -	\$-	\$ -	\$ 500,000	\$ 2,000,000	Future Improvements to be determined	
	Total STORMWATER PROJECTS	\$ 830,000	\$ 710,000	\$ 400,000	\$ 310,000	\$ 550,000	\$ 860,000	\$ 1,450,000	\$ 5,550,000	\$ 1,160,000	\$ 5,600,000		
	Facilities and Equipment Project Management and Contingency	\$ -	\$-	\$ -	\$-	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	Miscellaneous unexpected project expenses	
	TOTAL FACILITIES AND EQUIPMENT PROGRAM	\$ 6,314,104	\$ 1,350,000	\$ 400,000	\$ 950,000	\$ 5,613,696	\$ 6,563,696	\$ 4,993,600	\$ 9,063,000	\$ 2,635,000	\$ 7,270,000		

MAP KEY PROJECTS	FY23 ADOPTED/ AMENDED BUDGET	FY23 BALANCE AVAILABLE	REALLOCATION	FY23 CARRY FORWARD	FY24 BUDGET (NEW FUNDS)	FY24 TOTAL	FY25 TOTAL	FY26 TOTAL	FY27 TOTAL	FY28 TOTAL	FY24 PROJECT SCOPE	PC RANKING
FLEET PROGRAM											_	
FI3 Town Vehicle Replacement												
Staff Vehicle Replacement	\$ 117,000	\$ -	\$ -	\$ -	\$ 181,000	\$ 181,000	\$ 180,000	\$ 100,000	\$ 180,000	\$ 100,000	Replacement of 5 staff vehicles over 10 years old including vehicle outfitting	1B
New Staff Vehicles	\$ 181,472	\$ -	\$-	\$ -	\$ 360,000	\$ 360,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	Vahialas including vahiala autititing for now staff as	1B
FY22 Vehicles Open Purchase Order Roll-Forward	\$ 28,918	\$ -	\$ -	\$ -	\$-	\$ -	\$ -	\$ -	\$ -	\$ -	Complete	
Total Town Vehicle Replacemen	t \$ 327,390	\$ -	\$ -	\$-	\$ 541,000	\$ 541,000	\$ 240,000	\$ 160,000	\$ 240,000	\$ 160,000		
FI4 FR Apparatus & Vehicle Replacement												
Engine/Pumper Replacement/Quint Company Replacement (2)	\$ 7,483,420	\$ 7,483,420	\$ -	\$ 7,483,420	\$-	\$ 7,483,420	\$ -	\$ -	\$ -	\$ -		1A
Staff Vehicle Replacement	\$ 75,000	\$ -	\$-	\$ -	\$ 85,000	\$ 85,000	\$ -	\$ 200,000	\$ -	\$ -	Replace two staff vehicles that have reached their 120,000 mile / 12 year mark.) 1B
New Staff Vehicles	\$ -	\$-	\$-	\$-	\$ 85,000	\$ 85,000	\$ -	\$-	\$-	\$ -	Vehicles including vehicle outfitting for new staff as needed	1B
Support Vehicle Replacement	\$ 35,000	\$ 35,000	\$-	\$ 35,000	\$-	\$ 35,000	\$ 89,000	\$ -	\$ 75,000	\$ 55,000	Supply chain issues; forklift delivery expected fall 2023	1A
Firefighting Foam for Trucks	\$ 16,000	\$ -	\$ -	\$-	\$-	\$-	\$ 16,000	\$ 16,000	\$ 16,000	\$ 16,000	Firefighting foam for trucks	
Ladder Truck Replacement (2)	\$ -	\$ -	\$ -	\$-	\$-	\$-	\$ 4,500,000	\$-	\$-	\$ 1,750,000		
Specialty Vehicles	\$ -	\$ -	\$ -	\$-	\$-	\$-	\$ 30,000	\$-	\$ 100,000	\$ -	Replacement of Specialty vehicles	
Battalion 1 Replacement	\$ -	\$ -	\$ -	\$-	\$-	\$-	\$ -	\$-	\$ 110,000	\$ -	Replacement of Battalion 1 vehicle	
Medic Unit Replacement	\$ -	\$ -	\$ -	\$-	\$-	\$-	\$ -	\$-	\$ -	\$ -	Replacement of Medic Units (10-year cycle)	
Total FR Apparatus & Vehicle Replacement	t \$ 7,609,420	\$ 7,518,420	\$ -	\$ 7,518,420	\$ 170,000	\$ 7,688,420	\$ 4,635,000	\$ 216,000	\$ 301,000	\$ 1,821,000		
Fleet Project Management and Contingency	\$ -	\$ -	\$ -	\$-	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	Miscellaneous unexpected project expenses	N/A
TOTAL FLEET PROGRA	M \$ 7,936,810	\$ 7,518,420	ş -	\$ 7,518,420	\$ 811,000	\$ 8,329,420	\$ 4,975,000	\$ 476,000	\$ 641,000	\$ 2,081,000		
											Land acquisition and soft costs including ROW, Survey,	
Land Acquisition	\$ 294,925	\$ 290,000	\$-	\$ 290,000	\$ 110,000	\$ 400,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	Appraisals, Legal Fees, etc. Includes demolition and clean up of Jonesville Road property.	n N/A
TOTAL LAND ACQUISITION ADMINISTRATIC	N \$ 294,925	\$ 290,000	ş -	\$ 290,000	\$ 110,000	\$ 400,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000		
TOTAL CI	\$ 44,317,210	\$ 29,126,178	\$ 7,184,738	\$ 21,941,440	\$ 18,051,641	\$ 39,993,081	\$ 73,814,350	\$ 39,946,500	\$ 44,652,500	\$ 34,706,000		

*FY23 Housing budget moved out of CIP and into Housing Fund

IAP IEY	PROJECTS	FY23 ADOPTED/ AMENDED BUDGET	FY23 BALANCE AVAILABLE	REALLOCATION	FY23 CARRY FORWARD	FY24 BUDGET (NEW MONEY)	FY24 TOTAL	ELECTRIC FRANCHISE FEE	BEACH FEE	STATE ATAX	HOSPITALITY TAX	STORMWATER UTILITY FEE	LEASE REV HTAX SUPPORTED	ROAD USAGE FEE	TIF REV	Capital	HHI TRAFFIC IMPACT FEE	REAL ESTATE TRANSFER FEE	SALE OF LAND	TOTAL FY24 REVENUE SOURCES	FY24 PROJECT SCOPE	PC RANKING
BEACH PROGRA		\$ 300,000	\$-	\$-	\$-	\$ 450,000	\$ 450,000		\$ 450,000											\$ 450,00	Ongoing activities as to manage the beach including 0 SLR/Resiliency, endangered species monitoring, Beach Program Economic Sustainability Analysis, etc.	1A
Beach Renourishme	nt	\$ 600,000	\$-	\$-	ş -	\$ 700,000	\$ 700,000		\$ 700,000											\$ 700,00	Activities related to the next Renourishment Project, including permitting, bidding, etc. Construction of	1A
BEACH PARK IMPRO	VEMENTS																			\$-	Renourishment Project anticipated in FY25	
Beach	Park Maintenance & Improvements	\$ 350,000	\$ -	\$-	\$-	\$ 250,000	\$ 250,000		\$ 250,000											\$ 250,00	Maintenance and general improvements to 7 beach par buch as paving, landscaping, lighting, and site furnishings, etc. Includes replacement of roof on restroom building of Folly Field Beach Park	S, 1.A
B3 Driesser	n Beach Park Boardwalk Replacement	\$ 600,000	\$ 556,000	\$ -	\$ 556,000	\$ 250,000	\$ 806,000		\$ 806,000											\$ 806,00	Replacement of boardwalk and construction of overlook pavilion at Driessen Beach Park	^{ok} 1A
B4 Folly Fie	eld Beach Park Boardwalk Replacement	\$ 100,000	\$-	\$ -	\$-	\$-	\$-													\$ -	Complete by end of FY23	1A
B5 Islande	rs Beach Park Improvements	\$ 500,000	\$ 400,000	\$ ·	\$ 400,000	\$ 1,250,000	\$ 1,650,000		\$ 1,650,000											\$ 1,650,00	Design (Final) & Permitting of improvements at existing Beach Park including parking for beach passholders, pathways, and playground amenity area improvements. Start Construction in FY24 and finish in FY25.	5. 1A
B6 Coligny	/ Beach Park/Parking	\$ 100,000	\$ -	\$ -	\$ -	ş -	\$-													\$-		1A
Driesser	n Beach Park Improvements	s -	s -	s -	s -	s -	s -													s -	Future enhancements to vehicular/pedestrian circulation including accessibility, improved beach access, new site	
		\$ -	\$ -	s -	\$ -	s -	\$ -													\$ -	furnishings/lighting, playground, landscape enhancemen Future enhancements to vehicular/pedestrian circulation	nts
Isindo	ul Beach Park Improvements	¥ -	Ψ -	Ψ -	φ -	φ -	Ý -													Ψ -	including accessibility, improved beach access, new site furnishings/lighting, playground, landscape enhancemen Future enhancements to vehicular/pedestrian circulation	ents
Folly Fie	eld Beach Park Improvements	\$-	\$-	\$ -	\$ -	\$-	\$-													\$-	including accessibility, improved beach access, new site furnishings/lighting, playground, landscape enhancemen	e X
	Total BEACH PARK IMPROVEMENTS	\$ 1,650,000	\$ 956,000	\$-	\$ 956,000	\$ 1,750,000	\$ 2,706,000		\$ 2,706,000											\$ 2,706,00	Agreement with South Island Dredging Association to assi	sist
B7 Harbour Town Dredg	ge	\$ 600,000	\$ 600,000	\$-	\$ 600,000	ş -	\$ 600,000		\$ 600,000											\$ 600,00	with funding for dradging of Harbour Town Vacht Rasin an	ind N/A
Beach Project Manc	-9,	\$ -		\$ -		\$ 100,000			\$ 100,000												00 Miscellaneous unexpected project expenses	N/A
PATHWAY PROG	TOTAL BEACH PROGRAM	\$ 3,150,000	\$ 1,556,000	Ş -	\$ 1,556,000	\$ 3,000,000	\$ 4,556,000	ş -	\$ 4,556,000	ş -	ş -	ş -	ş -	\$ -	ş -	\$ -	ş -	ş -	ş -	\$ 4,556,00	0	
Pathway Maintenan		\$ 807,670		\$ - \$ -	\$ 345,000 \$ -	\$ - \$ -					\$ 345,000									\$ 345,00	and Enhancements aimed at improving consistency and uniformity of all pathway signs, landings, crosswalks, pavement markings, ADA compliance, etc. May include Preliminary Planning, Design (Conceptual & Final), Permitting, and/or Construction depending on specific project. Includes replacement of pathway boardwalk decking on Spanish Wells and Assessment/repair of all pathway boardwalks. Island-wide pathway and connectivity plan based on recommendations from Corridors Plan and Pathway Assessment Report, Project will identify existing pathway, gaps/improvement areas, and new pathway sements.	e 18
NEW PATHWAY SEGA	10110																			\$ -	Project will include well-defined standards for pathway design and maintenance.	
	Cove Lane	\$ 304,841	\$ 260,000	\$ -	\$ 260,000	\$ 150,000	\$ 410,000				\$ 410,000										00 Construction of +/- 900 LF pathway from William Hilton Parkway to Shelter Cove Park	1A
a2 Woodh	aven Drive/Lane	\$ 349,312	\$-	\$-	ş -	\$ -	\$ -													\$ -	Complete by end of FY23	N/A
	Hilton Parkway EB (Mathews Drive/Folly Field o Shelter Cove Lane)	\$ 1,337,177	\$ 1,280,000		\$ 1,280,000	\$-	\$ 1,280,000			\$ 1,075,000	\$ 205,000									\$ 1,280,00	Easement Acquisition & Construction of Phase 1 of +/- 6,0 IL F of pathway from Shelter Cove Lane (at BCSO) to Mathews Drive at Folly Field Road. Phase 2 Construction planned for FY25.	14
a4 Jonesvi	ille Road	\$ 2,125,000	\$ 1,970,000	\$ 1,470,000	\$ 500,000	ş -	\$ 500,000				\$ 500,000									\$ 500,00	Design (Final), Permitting, & significant Easement Acquisition of +/- 1.2 miles of pathway along Jonesville Road. Construction starting in FY25.	1A
William	Hilton Parkway EB (Wexford to Arrow Road)	\$-	\$-	\$-	\$-	\$ 1,925,000	\$ 1,925,000			\$ 1,925,000										\$ 1,925,00	Permitting, Easement Acquisition, and Construction of pathway from Village at Wexford to Arrow Road	1B
	Hilton Parkway EB (Port Royal Plaza to Mathews olly Field Road)	\$ -	\$-	\$-	\$-	\$ -	\$-													\$-	Future Preliminary Planning, Design (Conceptual & Final), Permitting, Easement Acquisition, and Construction of +/- mile of pathway from Folly Field Road to Port Royal Plaza	-1 1B
William	Hilton Parkway at Sea Pines Circle	\$ -	\$-	\$-	ş -	\$ -	ş -													\$-	Future Preliminary Planning, Design (Conceptual & Final), Permitting, Easement Acquisition, and Construction of pathway around perimeter of Sea Pines Circle	, 1B
William Drive)	Hilton Parkway EB (Gum Tree Road to Gardner	\$-	\$-	\$-	\$-	\$ -	\$-													\$-	Future Preliminary Planning, Design (Conceptual & Final), Permitting, Easement Acquisition, and Construction of pathway from Gardner Drive to Gum Tree Road	, 3
William Tree Ro	Hilton Parkway EB (Squire Pope Road to Gum ad)	\$ -	\$ -	\$-	\$-	\$ -	\$-													\$-	Future Preliminary Planning, Design (Conceptual & Final), Permitting, Easement Acquisition, and Construction of pathway from Gum Tree Road to Squire Pope Road	, 3
	Hilton Parkway WB (Bridge to Jenkins Road to Pope Road)	\$-	\$-	\$-	\$-	ş -	\$-													\$-	Future Preliminary Planning, Design (Conceptual & Final), Permitting, Easement Acquisition, and Construction of pathway from Bridge to Squire Pope Road	, 3
Dunnaş	gans Alley (Wexford Drive to Arrow Road)	\$ -	\$ -	\$-	\$-	\$ 200,000	\$ 200,000				\$ 200,000									\$ 200,00	Preliminary Planning, Design (Conceptual & Final), & 10 Permitting of streetscape improvements from Wexford Drive to Arrow Road. Easement Acquisition & Construction planned for FY25 & FY26.	on X
	land Parkway (Coastal Discovery Museum) to Spanish Wells Road	\$ -	\$-	\$-	ş -	\$ -	\$-													\$-	Future Preliminary Planning, Design (Conceptual & Final), Permitting, Easement Acquisition, and Construction of pathway from Cross Island Parkway access to Spanish Wells Road	, 1A
Shelter	Cove Towne Centre to Shelter Cove Marina	\$ -	\$ -	\$-	\$-	\$ -	\$-													\$-	Future Preliminary Planning, Design (Conceptual & Final), Permitting, Easement Acquisition, and Construction of +/- 2000 LF of pathway from Shelter Cove Marina to Shelter Cove Community Park	-
South F	orest Beach (from HAWK Signal to Marriott	\$ -	\$ -	\$-	\$-	ş -	\$ -													\$-	Future Preliminary Planning, Design (Conceptual & Final), Permitting, Easement Acquisition, and Construction of pathway on South Forest Beach Drive	, 1

PROJECTS	FY23 ADOPTED/ AMENDED BUDGET	FY23 BALANCE AVAILABLE	REALLOCATION	FY23 CARRY FORWARD	FY24 BUDGET (NEW MONEY)	FY24 TOTAL	ELECTRIC FRANCHISE FEE	BEACH FEE	STATE ATAX	HOSPITALITY TAX	STORMWATER UTILITY FEE	LEASE REV HTAX SUPPORTED	ROAD USAGE FEE	TIF REV	Capital	HHI TRAFFIC IMPACT FEE	REAL ESTATE TRANSFER FEE	SALE OF LAND	TOTAL FY24 REVENUE SOURCES	FY24 PROJECT SCOPE	PC RANKI
Lagoon Road (Avocet Road to North Forest Beach Drive)	\$ -	\$ -	\$ -	\$-	\$ -	\$ -													\$ -	Future Preliminary Planning, Design (Conceptual & Final), Permitting, Easement Acquisition, and Construction of pathway on Lagoon Road	1
																				Preliminary Planning, Design (Conceptual & Final), &	_
Cordillo Parkway at Pope Avenue	\$ -	\$ -	\$ -	\$-	\$ 50,000	\$ 50,000				\$ 50,000									\$ 50,00	No Shipyard along Cordillo Parkway. Construction planned	
Total NEW PATHWAY SEGMENTS	\$ 4,116,330	\$ 3,510,000	\$ 1,470,000	\$ 2,040,000	\$ 2,325,000	\$ 4,365,000	ş -	\$ -	\$ 3,000,000	\$ 1,365,000	ş -	\$-	\$-	ş -	\$ -	\$ -	\$-	\$ -	\$ 4,365,00	10	-
Pathway Project Management and Contingency	\$-	\$-	\$-	\$ -	\$ 100,000	\$ 100,000				\$ 100,000									\$ 100,00	Miscellaneous unexpected project expenses	N/A
TOTAL PATHWAY PROGRAM	\$ 4,924,000	\$ 3,855,000	\$ 1,470,000	\$ 2,385,000	\$ 2,425,000	\$ 4,810,000	ş -	ş -	\$ 3,000,000	\$ 1,810,000	ş -	ş -	ş -	ş -	\$ -	\$ -	\$-	\$-	\$ 4,810,00	0	
																			\$	Program to accept dedications of private, unpaved road to become public rights of way and then pave the roads	ids
																			Ψ -	and install storm drainage infrastructure.	
Mitchelville Lane	\$ 678,583	\$ 647,965	\$ -	\$ 647,965	\$-	\$ 647,965							\$ 47,965					\$ 600,000	\$ 647,98	5 Permitting & Construction of +/- 1300 LF paved road, pending 100% ROW Acquisition.	1A
Pine Field Road	\$ 550,000	\$ -	\$ -	\$ -	\$ -	\$-													\$-	Complete by end of FY23	N/A
Horse Sugar Lane & Alice Perry Drive	\$ 150,000	\$ 89,000	\$ -	\$ 89,000	\$ 300,000	\$ 389,000							\$ 389,000						\$ 389,00	paved road, pending 100% ROW Acquisition.	1A
Freddie's Way	\$ 400,000	\$ 343,000	\$ -	\$ 343,000	\$-	\$ 343,000							\$ 343,000						\$ 343,00	paved road, pending 100% KOW Acquisition.	1A
Alfred Lane	\$ 150,000	\$ 135,000	\$ 86,500	\$ 48,500	ş -	\$ 48,500							\$ 48,500						\$ 48,50	Preliminary Planning, Design (Conceptual & Final), & Permitting +/- 900 LF of paved road, pending 100% ROW	1A
Aranda's Way	s -	s -	s -	\$ -	s -	s -													s -	Acquisition. Construction planned for FY25. Preliminary Planning, Design (Conceptual & Final), & Permitting +/- 350 LF of paved road, pending 100% ROW	2
																				Acquisition. Construction planned for FY25. Preliminary Planning, Design (Conceptual & Final), &	
Christopher Drive	\$ -	\$ -	\$-	\$-	\$ -	ş -													\$-	Permitting +/- 950 LF of paved road, pending 100% ROW Acquisition. Construction planned for FY25.	2
Darling Road	ş -	\$ -	\$ -	\$ -	ş -	ş -													\$ -	Preliminary Planning, Design (Conceptual & Final), & Permitting +/- 550 LF of paved road, pending 100% ROW	2
																				Acquisition. Construction planned for FY25. Preliminary Planning, Design (Conceptual & Final), &	
Manatee Way	\$ -	\$ -	\$-	\$-	\$-	\$ -													\$ -	Permitting +/- 850 LF of paved road, pending 100% ROW Acquisition. Construction planned for FY25.	2
Other Dirt Roads To Be Determined	\$ -	\$ -	\$ -	\$-	\$ -	\$ -													\$ -	Future paving of existing dirt roads	2
Total DIRT ROAD ACQUISITION & PAVING PROGRAM	\$ 1,928,583	\$ 1,214,965	\$ 86,500	\$ 1,128,465	\$ 300,000	\$ 1,428,465	ş -	\$-	\$-	ş -	ş -	\$ -	\$ 828,465	\$-	\$-	\$-	\$ -	\$ 600,000	\$ 1,428,40	5	
ILLIAM HILTON PARKWAY ENHANCEMENTS																			\$-	Improvements to William Hilton Parkway from Sea Pines Circle to Spanish Wells Road (SCDOT Gateway project) targeting safety, beautification and consistency to includ landscaping, signage, pavement markings, curbing etc.	
William Hilton Parkway Gateway Corridor	\$ 300,000	\$ -	s -	\$ -	\$ 50,000	\$ 50,000							\$ 50,000						\$ 50,00	Additional planning on recommendations not included in	
		\$ 150,000	¢	\$ 150,000	¢	\$ 150,000							\$ 150,000							Installation of consistent and uniform pathway signs,	
Crosswalk Uniformity - Spot Intersection Improvements	\$ 200,000	\$ 130,000	÷ -	\$ 150,000	\$ -	\$ 130,000							\$ 130,000						\$ 130,00	0 pavement markings, lighting, landscaping, and related traffic signs, etc. based on Corridors Plan	
Crosswalk Lighting - Northridge/Palmetto Parkway Safety Improvements	\$ 295,000	\$ 295,000	\$ -	\$ 295,000	\$ 455,000	\$ 750,000							\$ 750,000						\$ 750,00	Design (Final), Permitting & Construction of improvements including lighting, crosswalk markings, and signage to enhance pedestrian safety.	; 1
Turn Lane Extensions / Curb and Gutter	\$ 135,000	\$ 135,000	\$ 135,000	\$-	\$-	\$-													\$-	Future addition of curb and gutter and extend turn lanes as necessary to prevent rutting and driving into the medians at William Hilton Parkway intersections with Wilborn Rd, Pembroke Dr, and Mathews Drive.	1
Pedestrian and Vehicular Enhancements	\$ 1,142,051	\$ 550,000	\$ 50,000	\$ 500,000	\$ -	\$ 500,000							\$ 500,000						\$ 500,00	Specific projects include the addition of power and wate in medians and landscape enhancements including the removal, enhancement, and/or rejuvenation pruning of existing landscape.	. 1
Adaptive Traffic Signal Management - all signalized intersections on William Hilton Parkway	\$ 2,065,224	\$ 1,000,000	\$-	\$ 1,000,000	\$-	\$ 1,000,000							\$ 1,000,000						\$ 1,000,00	had all all and the off of an additional all and the second data where the second data and the second data	vire N/A
Dillon Road at William Hilton Parkway - Right Turn Lane	\$ 150,000	\$ 150,000	\$ 150,000	\$ -	\$ -	\$-													\$-	Future Right Turn lane from Dillon Road onto William Hiltor Parkway	n 1
Total WILLIAM HILTON PARKWAY ENHANCEMENTS	\$ 4,287,275	\$ 2,280,000	\$ 335,000	\$ 1,945,000	\$ 505,000	\$ 2,450,000	ş -	ş -	ş -	ş -	ş -	\$ -	\$ 2,450,000	\$ -	\$-	\$-	\$ -	\$ -	\$ 2,450,00		
OPE AVE., PALMETTO BAY ROAD, ARROW ROAD, & NEW ORLEANS OAD STREETSCAPE ENHANCEMENTS																			\$ -		
Pope Avenue Streetscape Enhancements	\$ 443,000	\$ -	\$ -	s -	\$ 500,000	\$ 500,000	\$ 500,000	1											\$ 500.00	Implementation of recommendations from the Corridors	5 1A
Adaptive Traffic Signal Management - all signalized	\$ 543,480	\$ 275,000		\$ 275,000		\$ 275,000		-											\$ 275,00	Implementation of recommendations from the Corridors Planning project Installation for signals on Palmetto Bay Road & Pope	N/A
intersections on Palmetto Bay Road & Pope Avenue	\$ 343,400	φ 273,000	÷ -	φ 273,000	÷ -	φ 2/3,000	φ 2/3,000	,											φ 273,00	Avenue Future streetscape improvements to Palmetto Bay Road	
Palmetto Bay Road Streetscape Enhancements	\$ -	\$ -	\$ -	\$-	\$-	\$ -													\$ -	Corridor from Cross Island Parkway to Sea Pines Circle including landscaping, pathways, signage, etc.	1B
Arrow Road Streetscape Enhancements	\$-	\$ -	\$ -	\$-	\$-	\$-													\$-	Future streetscape improvements to Arrow Road including landscaping, pathways, signage, etc.	^{1g} 2
New Orleans Road Streetscape Enhancements	\$-	\$-	\$-	\$-	ş -	ş -													\$-	Future streetscape improvements to New Orleans Road including landscaping, pathways, signage, etc.	2
Total POPE AVE., PALMEITO BAY ROAD, ARROW ROAD, & NEW ORI FANS ROAD STREFTSCAPE ENHANCEMENTS	\$ 986,480	\$ 275,000	\$ -	\$ 275,000	\$ 500,000	\$ 775,000	\$ 775,000) \$ -	\$-	\$-	\$-	\$ -	\$ -	\$-	\$-	\$-	\$-	\$-	\$ 775,00	0 Design-Final & Permitting of improvements to Main Street from Whooping Crane to Wilborn Road including side	
ain Street Enhancements	\$ 225,000	\$ 75,000	\$ -	\$ 75,000	\$ 175,000	\$ 250,000	\$ 250,000												\$ 250,00	streets (Museum Street, Central Avenue, and Merchant Street and North Main Street from Whooping Crane to by the street from Whooping Crane to the street score, and crainage improvements. Construction planned for PY25 & PY26. Construction of a new roundabout at Wibom Road is planned for FY27 and a new roundabout at Hospital Center Boulevard is planned for FY38.	s, 1
uire Pope Road Crosswalks	\$ 150,000	\$ 150,000	\$ 15,000	\$ 135,000	\$-	\$ 135,000	\$ 135,000												\$ 135,00	Preliminary Planning, Design-Conceptual, & Design-Final	1
oadway Maintenance & Improvements	\$ 565,555	\$ 333,555	ş -	\$ 333,555	\$ 352,445	\$ 686,000	\$ 544,465	5					\$ 141,535						\$ 686,00	Maintenance of and Improvements to existing roadways including general maintenance such as repair of pothole curbing, and shoulders; povement markings; permanent traffic signs; surveying, testing, and analysis; etc. Including Hospital Center Boulevard and Dune Lane (Town-owned portion, Jacana to Sandpiper).	es, t 1 ng 1
Closed Loop Traffic Signal Maintenance	\$ -	\$-	\$-	\$-	\$ 230,000	\$ 230,000										\$ 230,000			\$ 230,00	0 On-call contract for maintenance of closed loop signals	i 1
arshland Road (Mathews Drive to Leg O' Mutton)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -													\$ -	Future streetscape improvements from the Mathews-	x
Alamana koda (mainows bine to Leg O Mithon)	· ·	· ·	Ŧ	T	· · ·	· ·		+											-	Marshland Round-a-bout to Leg O' Mutton Future streetscape improvements to include traffic	
ish Haul Road/Baygall Road Corridor	\$-	\$-	\$ -	\$-	\$-	\$ -													\$ -	calming, landscaping, pathways, signage, etc. Project to be coordinated with Barker Field Park Master Plan.	1 د

P PROJECTS	FY23 ADOPTED/ AMENDED BUDGET	FY23 BALANCE AVAILABLE	ALLOCATION	FY23 CARRY FORWARD	FY24 BUDGET (NEW MONEY)	FY24 TOTAL	ELECTRIC RANCHISE FEE	BEACH FEE	STATE ATAX	HOSPITALITY TAX	STORMWATER UTILITY FEE	LEASE REV HTAX SUPPORTED	ROAD USAGE	TIF REV	Capital	HHI TRAFFIC			TOTAL FY24 REVENUE SOURCES	FY24 PROJECT SCOPE	PC RANKING
7 Wayfinding & Signage Master Plan	\$ - 5	\$ - \$	-	\$-	\$ 150,000	\$ 150,000							\$ 150,000						\$ 150,00	Island wide branding and style design guide based on recommendations from Corridor Study Project will identify new design standards, materials, implementation, etc.	y N/A
Roadway Project Management and Contingency	\$ - 5	\$ - \$	-	\$ -	\$ 100,000								\$ 30,000			\$ 70,			-	0 Miscellaneous unexpected project expenses	N/A
TOTAL ROADWAY PROGRAM	\$ 8,142,893	\$ 4,328,520 \$	436,500	\$ 3,892,020	\$ 2,312,445	\$ 6,204,465 \$	1,704,465	\$-	ş -	\$ -	ş -	ş -	\$ 3,600,000	\$-	ş -	\$ 300,0	000 \$	- \$ 600,000	\$ 6,204,465	5	
PARK PROGRAM				1					1	1		1		1		1					4
PARKS & RECREATION	¢ 500.000 ¢	2000.000	3,000,000	¢ 000.000		\$ 900,000								¢ 000.000					\$ -	Deign (Final) and Permitting of phase 1 of new community	ty
Mid-Island Tract Park	\$ 5,200,830 \$	\$ 3,900,000 \$	3,000,000					\$ 600,000						\$ 900,000 \$ 1,400,000					\$ 900,00	Deign (Final) and Permitting of phase 1 of new community park. Construction starting in FY25. Design (Final), Permitting and Construction of phase 1 results a familiar Community Park.	
2 Chaplin Community Park Renovation	\$ 1,910,925 \$	\$ 1,550,000 \$	-	\$ 1,550,000				\$ 800,000		¢				\$ 1,400,000						Prenovation of existing Community Park.	1A
Crossings Park Renovation	\$ 1,829,586 \$	\$ 1,550,000 \$	1,000,000			\$ 550,000				\$ 50,000								\$ 500,000	\$ 350,00	exisiing community rark. Findse T Construction in F125.	1A 1A
Shelter Cove Community Park Expansion Chaplin Linear Park with Treehouse	\$ 940,000 \$ \$ 478,238 \$	\$ 750,000 \$ \$ 478,238 \$	750,000		\$ - \$ -	\$ - \$ 350,000								\$ 350,000					\$ 350,00	Future expansion of existing Community Park Design (Conceptual & Final) and Permitting of Phase 1 of Linear Park including trail head up-fit, pedestrian bridge at Broad Creek inlet, tree house, and marsh-side trail	f
6 Patterson Family Property Park	\$ 1,385,656 \$	\$ 1,300,000 \$	-	\$ 1,300,000	\$ 900,000	\$ 2,200,000		\$ 900,000		\$ 170,500				\$ 1,129,500					\$ 2,200,00	connection to Singleton Beach Road	1/22 1A
7 Taylor Family Property Park	\$ 125,000 \$	\$ 95,000 \$	-	\$ 95,000	\$ 905,000	\$ 1,000,000									\$ 500,00	0	\$ 400,	000 \$ 100,000	\$ 1,000,00	Permitting & Construction for new Mini Park on +/- 4.9 acree O Town-owned parcel at 252 Wild Horse Road; FY23 CDBG Project included in Parks & Recreation Master Plan	re
B Barker Field	\$ 500,000 \$	\$ 400,000 \$	-	\$ 400,000	\$ 100,000	\$ 500,000		\$ 500,000											\$ 500,00	Improvements to existing park including demolition and clean-up; Design (Conceptual & Final) & Permitting of Phase 1 improvements. Phase 1 Construction in FY25.	1A
4 Ford Shell Ring	\$ - 5	\$ - \$	-	\$-	\$ 100,000	\$ 100,000								\$ 100,000					\$ 100,00	CDDC	1B
Marshland Road Racquet Facility	\$ - 5	\$ - \$	-	\$-	\$-	\$-													\$ -	Future racquet facility	
Total PARKS & RECREATION	\$ 12,370,235 \$	\$ 10,023,238 \$	4,878,238	\$ 5,145,000	\$ 2,455,000	\$ 7,600,000 \$	-	\$ 2,000,000	ş -	\$ 220,500	\$-	ş -	\$-	\$ 3,879,500	\$ 500,00	0 \$	- \$ 400,	000 \$ 600,000	\$ 7,600,00	0	
9 Island Recreation Association - Capital Projects																			\$ -	Island Recreation Center seeks funds to improve the buildings, pool and grounds, as well as manage events Building enhancements including educational equipment,	nt,
Rec Center Building Enhancements	\$ 256,500 \$	\$ - \$	-	\$ -	\$ 354,500										\$ 354,50					0 floor replacement, HVAC equipment, basketball court lines, climbing wall, etc.	1B
Rec Center Pool Enhancements Parks/Event Enhancements	\$ 101,000 S \$ 42,500 S	\$ - \$ \$ - \$	-	\$ - \$ -	\$ 110,000 \$ 45,000	\$ 110,000 \$ 45,000									\$ 110,00 \$ 45,00				\$ 110,00 \$ 45,00	equipment updates, windscreens, pool covers, etc.	1B 1B
Outdoor Recreation	\$ - 5	\$ - \$	-	ş -	ş -	\$ -													\$ -	Redevelop/resurface existing basketball courts and update soccer goals and benches at Island Recreation Center	18
Total Island Recreation Association - Capital Projects	\$ 400,000 \$	\$ - \$	-	\$-	\$ 509,500	\$ 509,500 \$	-	ş -	\$ -	\$-	ş -	ş -	ş -	\$-	\$ 509,50	0\$	- \$	- \$ -	\$ 509,50		
0 Public Art Program	\$ 25,000 \$	\$ 5,000	-	\$ 5,000	\$ 30,000	\$ 35,000				\$ 35,000									\$ 35,00	donated to or curated by the lown.	es 1B
1 GENERAL PARK ENHANCEMENTS	\$ 759,243 \$	\$ 200,000	-	\$ 200,000	\$ 110,000	\$ 310,000				\$ 194,500					\$ 115,50	o			\$ 310,00	Includes various identified facility and service provements at existing parks including restroom partition replacement, restroom floor re-filing, restroom building roo replacement, etc.	
2 Jarvis Creek Park Enhancements	\$ - 5	\$-\$	-	\$-	\$ ·	\$-													\$-	Complete by end of FY23	
3 Cordillo Tennis Courts Restroom Building	\$ - 5	\$-\$	-	\$ -	\$-	\$-													\$-	Complete	
5 Greens Shell Park Enhancements	\$ - 5	\$-\$	-	\$ -	\$ 250,000	\$ 250,000								\$ 250,000					\$ 250,00	Replacement of property line fencing, curb, playground equipment, and observation decks	1B
6 Old Schoolhouse Park Enhancements	\$ - 5	\$-\$	-	\$ -	\$ 250,000	\$ 250,000								\$ 250,000					\$ 250,00	Popoyation of ovirting pickloball courts and backotball	1B
7 Bristol Sports Arena	\$ - 5	\$-\$	-	\$-	\$ 75,000	\$ 75,000									\$ 75,00	0			\$ 75,00	0 Replace existing metal halide lights with LED lights	1 B
Park Project Management and Contingency	\$ - 5	\$ - \$	-	\$ -	\$ 100,000	\$ 100,000				\$ 100,000									\$ 100,00	0 Miscellaneous unexpected project expenses	1B
TOTAL PARK PROGRAM	\$ 13,554,478	\$ 10,228,238 \$	4,878,238	\$ 5,350,000	\$ 3,779,500	\$ 9,129,500 \$	ş -	\$ 2,000,000	\$ -	\$ 550,000	ş -	ş -	\$-	\$ 4,379,500	\$ 1,200,000	D \$.	- \$ 400,0	000 \$ 600,000	\$ 9,129,500	D	
FACILITIES AND EQUIPMENT PROGRAM				T					T	1		1		1					-	Installation of upgrades to building including structural and	ind
Town Hall Facility Enhancements Town Facilities Improvements Planning	\$ 1,081,556 5 \$ 100,000 5	\$ - \$ \$ - \$	-	\$ - \$ -	\$ 750,000 \$ 100,000		750,000												\$ 750,00 \$ 100,00	flooring repairs Planning for improvements to Town Hall, Fire Rescue 0 Headquarters/EOC/Dispatch based on results of	1A
3 Sprinkler Head Replacement	\$ 180,000 \$	\$ 180,000 \$	-	\$ 180,000	\$ 100,000	\$ 280,000 \$	280,000												\$ 280,00	Assessment Replacement of sprinkler heads at Town Hall, Fire Rescue	
Awning Replacement	\$ - 5	\$ - \$	-	\$ -	\$ -	\$ -													\$ -	 HQ, & Shelter Cove Replacement of existing canvas roof between Buildings C & D with wood/shingle roof 	
Wood Walkway/Deck Replacement	\$ - 5	\$-\$	-	\$ -	ş -	\$ -													\$-	Replacement of existing wood walkways and wood	-
7 Furniture Replacement	\$ - 5	\$ - \$	-	\$-	\$ 100,000	\$ 100,000 \$	100,000												\$ 100,00	decking Replacement of old office furniture based on standard office palette	+
Interior/Exterior Door Replacement	\$ - 5	\$ - \$	-	\$-	\$-	\$ -													\$-	Replacement existing wood interior doors with glass doors and replace old exterior doors	
Flooring Replacement	\$ - 5	\$ - \$		\$-	ş -	\$ -													\$-	Replace existing carpet with carpet tiles in offices and	-
Exterior Painting	\$ - 5	\$ - \$	-	\$-	ş -	\$ -													\$-	conference rooms and luxury vinyl tile in common areas Paint building exterior	+
Exterior Window Replacement	\$ - 5	\$ - \$	-	\$-	ş -	\$ -													\$-	Replacement of existing single-pane windows with energy efficient windows	у
8 Generator Replacement	\$	\$ - \$	-	\$-	\$ 200,000	\$ 200,000 \$	200,000												\$ 200,00	Replacement of outdated generator	+
Total Town Hall Facility Enhancements	\$ 1,361,556 \$	\$ 180,000 \$	-	\$ 180,000	\$ 1,250,000	\$ 1,430,000 \$	1,430,000	ş -	ş -	ş -	ş -	ş -	\$-	ş -	\$-	\$	- \$	- \$ -	\$ 1,430,00		+
Shelter Cove/BCSO Office	\$ 450,000	\$ - \$	-	\$-	ş -	\$ -													-	Complete	N/A
Fire Rescue Headquarters/Dispatch Center/EOC (New Facility)	\$ - 5	\$ - \$	-	\$-	\$-	\$ -													-	Future construction of new facility	
9 Fire Rescue Training Center Facility Upgrades	\$ - 5	\$ - \$	-	\$-	\$ 250,000	\$ 250,000 \$	250,000												250,00	0 Upgrades to Classroom or Burn Building	1B
Jarvis Pump Station Roof Replacement	\$ - 5	\$ - \$	-	\$-	\$ 30,000	\$ 30,000 \$	30,000													0 Replacement of existing roof	1B
Facilities Maintenance Building Mezzanine	\$ - 9	\$ - \$	-	\$-	\$ -	\$ -													-	Future addition of mezzanine in bay and garage areas for	
I delines Mainerance boliding Mezzanine				1	1			1	1	1		1		1		1	1		1	storage	1
Light Fixture upgrades at all Fire Stations, Fire Rescue HQ, and Training Center	\$ - 5	\$ - \$	-	\$ -	\$-	\$ -													-	Update all CFL fixtures to LED	

PROJECTS	FY23 ADOPTED, AMENDED BUDGET	FY23 BALANCE AVAILABLE		FY23 CARRY FORWARD	FY24 BUDGET (NEW MONEY)	FY24 TOTAL	ELECTRIC FRANCHISE FEE	BEACH FEE	STATE ATAX	HOSPITALITY TAX	STORMWATER UTILITY FEE	LEASE REV HTAX SUPPORTED	ROAD USAGE FEE	TIF REV	Capital	HHI TRAFFIC IMPACT FEE	REAL ESTATE TRANSFER FEE	SALE OF LAND	TOTAL FY24 REVENUE SOURCES	FY24 PROJECT SCOPE	PC RANKIN
Electric Vehicle Charging Stations at Town Facilities	\$ 30,000	0\$-	\$-	\$-	\$ 30,000	\$ 30,000	\$ 30,000												30,00	Installation of Electric Vehicle Charging Stations at Town D Facilities including Shelter Cove Community Park, Shelter Cove Trail Head Parking, and Driessen Beach Park	1B
Parking Master Plan Implementation	\$ 200,000	0 \$ 200,000	D \$ -	\$ 200,000	\$ -	\$ 200,000	\$ 200,000												200,00	Physical improvements at existing beach parks including O Coligny Beach Park and Islanders Beach Park; may includ the addition of gates, video cameras, signage, etc.	de 1A
Forest Management Plan	\$ -	\$-	\$ -	\$-	\$ -	\$-													-	Assess and evaluate areas to manage undergrowth and promote specimen trees and park/facility functionality	
nergency Access Gates	\$-	\$ -	\$ -	\$ -	\$ 150,000	\$ 150,000	\$ 150,000												150,00	Addition of Emergency Access Gates, Location To Be Determined	
Coastal Discovery Museum - Capital Projects																			-	Coastal Discovery Museum seeks funds to improve and maintain the buildings and grounds including the addition of 3-phase power at the Hay Barn and the addition of power pedestals for special events	
Discovery House	\$ 21,500	0 \$ -	ş -	\$-	\$ 10,500	\$ 10,500	\$ 10,500												10,50	0 Windows, bathroom and wood rot repairs	1B
Armstrong/Hack House	\$ 3,000	0\$-	\$-	\$-	\$ 3,500	\$ 3,500	\$ 3,500												3,50	0 Interior painting and floor repairs	1B
Pavilion	\$ 4,000	0\$-	\$-	\$ -	\$ 4,500	\$ 4,500	\$ 4,500												4,50	D Roof	1B
Discovery Lab	\$ 1,500	0\$-	\$-	\$-	\$ 4,500	\$ 4,500	\$ 4,500												4,50	0 Interior repairs	1B
Pavilion/Restroom Building	\$ 6,000	0 \$ -	\$ -	\$-	\$ 7,000	\$ 7,000	\$ 7,000												7,00	Interior and exterior painting, porch repairs, bathroom repairs	1B
Horse Barn	\$ -	\$-	\$-	\$-	\$ 3,000	\$ 3,000	\$ 3,000												3,00	0 Interior repairs and plumbing	1B
Misc. Improvements	\$ 18,500	0\$-	\$ -	ş -	\$ 25,000	\$ 25,000	\$ 25,000												25,00	Boardwalk repairs, emergency access road improvement tree work, irrigation repairs, security cameras	its, 1B
Hay Barn	\$ 43,750	0\$-	\$ -	\$-	ş -	\$ -													-	Hay Barn 3-phase power	1B
Additional Power Pedestals	\$-	\$-	\$-	\$-	\$ 60,000	\$ 60,000	\$ 60,000												60,00	for fents/vendors	I 1B
Event Space Improvements	\$ 100,000	0 \$ 60,00	D\$-	\$ 60,000	\$ 400,000	\$ 460,000	\$ 460,000												460,00	Construction of Town initiated enhancements including ADA compliance and lighting upgrades	1A
Total Coastal Discovery Museum - Capital Projects	\$ 198,250	0 \$ 60,00	D\$-	\$ 60,000	\$ 518,000	\$ 578,000	\$ 578,000	ş -	\$-	\$-	\$-	\$ -	ş -	\$ -	\$-	\$-	\$-	\$-	\$ 578,00		
toric Mitchelville Freedom Park - Capital Projects																			-	At the request of Ahmad Ward, Executive Director, Historic Mitchelville Freedom Park seeks funds to improve property in accordance with approved master plan	y y
Primary Parking Lot	\$ 100,000	0 \$ 50,000	D \$ -	\$ 50,000	\$ 550,000	\$ 600,000	\$ 600,000												600,00	Permitting & Construction of primary parking lot	1A
Loop Road to Visitor's Center	\$ 25,000	0 \$ 25,00	os -	\$ 25,000	\$ 125,000	\$ 150,000	\$ 150,000												150,00		1A
Beach Parking, Pathways, and Playground	\$	\$ -	\$ -	\$ -	s -	s .														Future parking, pathways, and playground to support	18
Total Historic Mitchelville Freedom Park - Capital Projects	\$ 125,000	0 \$ 75,00	n s _	\$ 75,000		\$ 750,000	\$ 750,000	۶	\$	s -	\$	s -	s -	s _	s -	\$ _	\$ _	¢ _	\$ 750,00	beach access	
EQUIPMENT & SOFTWARE	φ 123,000	J 4 73,00	γφ -	φ 73,000	φ 0/3,000	φ 730,000	φ 730,000	φ -	÷ -	÷ -	÷ -	÷ -	\$ -	÷ ÷	÷ -	φ =	φ =	\$ =	φ 730,00		
Town Hall Equipment & Software																					-
	\$ 24,900	0 6	\$ -	¢	s -	¢														Complete	+
CISCO 9404 Data Center Switches			\$ -	φ -	÷ -	ş -														Complete	
Enterprise Storage Solution 345TB	\$ 360,000		\$ -	\$ -	\$ -	\$ -													-	Complete	
Tyler Cloud ERP Hosting	\$ 246,000	0 \$ -	\$-	\$ -	\$ -	\$ -													-	Complete	_
Short Term Rental Software	\$ 454,491	1 \$ -	\$-	\$-	\$ -	ş -													-	Complete	
Network Infrastructure Enhancements	ş -	\$-	\$ -	\$-	\$ 225,000	\$ 225,000	\$ 225,000												225,00	equipment	1B
Tyler Assist	\$-	\$ -	\$ -	\$-	\$ 50,000	\$ 50,000	\$ 50,000												50,00	Dreaman to get outro support to implement more other	1B
Recable Town Hall and Shelter Cove Buildings	\$ -	\$-	\$ -	\$-	\$ 95,000	\$ 95,000	\$ 95,000												95,00	Poplace existing petwork cabling for all four buildings at	1B
Cloud Services Enhancements	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000												100,00	Ability to move more services and applications to hosted	1 1B
Town Strategic Plan SWOT for Town	s -	s -	s -	\$ -	\$ 30,000	\$ 30,000													30.00	solutions Strategic Plan request for connectivity SWOT analysis	1B
Connectivity		φ -		φ -																Replacement of Applicant Tracking System for Human	
Applicant Tracking System Replacement	\$ -	\$ -	\$ -	\$ -	\$ 20,000														20,00	Resources Department	1B
IT Hardware	\$ -	\$ -	\$-	\$ -	\$ 180,000	\$ 180,000	\$ 180,000												180,00	0 IT Hardware	1B
Public Safety Systems Equipment and Software																			-		_
Dispatch Center Equipment																			-		
E911 Data Center Virtualization	\$ 180,000		\$-	\$ -	\$ -	\$ -													-	Complete	
911 Simulator Fire Rescue Conterence	\$ 20,000	0 \$ -	\$ -	\$-	\$-	\$ -													-	Complete	
Upgrades (HQ, Dispatch, 7 Stations)	\$ 93,000	0 \$ -	\$ -	\$-	\$-	\$ -													-	Complete	
Radio Maintenance & Replacement -Portable/Mobile	\$ 20,000	0 \$ -	\$-	\$-	\$ -	\$-													-	Complete	
CAD System Replacement	\$ -	\$ -	\$-	\$-	\$ 200,000	\$ 200,000	\$ 200,000												200,00	⁰ Purchase of complete Computer Aided Dispatch System	1B
Fire Apparatus Technology	\$ -	\$ -	\$ -	\$ -	\$ 95,000	\$ 95,000	\$ 95,000												95,00	New MDC's, mounts, radios, cameras and cradlepoints for	
Equipment Station Alerting	\$ 100,000	0 \$ 100,000	D \$ -	\$ 100,000		\$ 100,000														the 10 new tire apparatus Current Station Alerting system is reaching end of service and is not compatible with modern IT infrastructure. Costs	s 1A
Dispatch Center Workstation Desks	\$-	\$ -	\$-	\$ -	\$ -	\$-													-	to maintain are increasing and parts are difficult to obtain Replacement of Dispatch workstation desks	<u>.</u>
Weather Stations	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 50,000												50,00	0 Installation of weather stations at Training Facility	18
															-	-					
Total IT EQUIPMENT & SOFTWARE	\$ 1,498,39	1 \$ 100,000	v \$ -	\$ 100,000	\$ 1,045,000	\$ 1,145,000	\$ 1,145,000	ş -	ş -	ş -	\$-	\$-	ş -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,145,00		

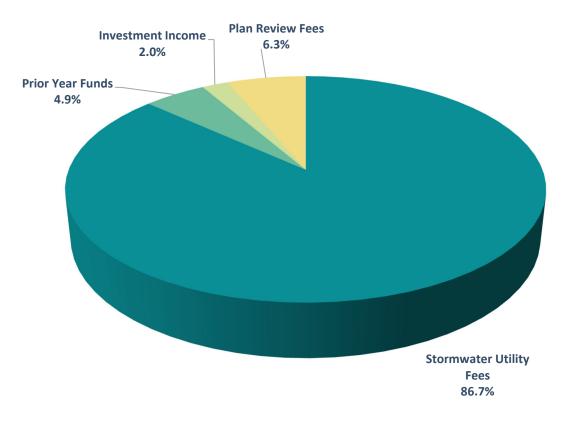
AP PROJECTS F	Y23 ADOPTED/ AMENDED BUDGET	FY23 BALANCE AVAILABLE	REALLOCATION	FY23 CARRY FORWARD	FY24 BUDGET (NEW MONEY)	FY24 TOTAL	ELECTRIC RANCHISE FEE BEACH	FEE STATE ATAX	HOSPITALITY TAX	STORMWATER UTILITY FEE	LEASE REV HTAX SUPPORTED	ROAD USAGE FEE	TIF REV	Capital	HHI TRAFFIC IMPACT FEE	REAL ESTATE TRANSFER FEE	SALE OF LAND	TOTAL FY24 REVENUE SOURCES	FY24 PROJECT SCOPE	PC RANKING
SECURITY CAMERAS & CONNECTIVITY																		-		
Shelter Cove Community Park	150,000	\$ -	\$-	\$ -	\$ -	\$ -												-	Complete	
14 Shelter Cove Connectivity & Chaplin Linear Park Trailhead	300,000	\$-	\$-	\$-	\$ -	\$ -												-	Complete	
Fire Stations \$	56,000	\$-	\$-	\$-	\$ -	ş -												-	Complete	
Ambulance	30,000	\$-	\$-	\$-	\$-	\$ -												-	Complete	
FY22 Cameras (Crossings Park) Open Purchase Order Roll-Forward	5 77,407	\$-	ş -	\$-	\$-	\$ -												-	Complete	
Coligny Beach Park/Parking	ş -	\$-	\$-	ş -	\$ 140,000	\$ 140,000 \$	140,000											140,000	0 Replacement of aging cameras	1B
Fish Haul Beach Park/Parking	ş -	\$-	\$-	\$ -	\$ 35,000	\$ 35,000 \$	35,000											35,000	0 Replacement of aging cameras and Wi-Fi upgrades	1B
37 Rowing & Sailing Center at Squire Pope Community Park	ş -	\$-	ş -	ş -	\$ 32,000	\$ 32,000 \$	32,000											32,000	0 New connectivity and camera installation	1B
38 Bristol Sports Arena	ş -	\$ -	\$-	\$-	\$ 32,000	\$ 32,000 \$	32,000											32,000	0 New connectivity for camera and Wi-Fi abilities	1B
39 Driessen Beach Park	ş -	\$-	ş -	\$-	\$ 32,000	\$ 32,000 \$	32,000											32,000	⁰ New connectivity and camera installation	1B
Historic Mitchelville Freedom Park	\$-	\$-	ş -	\$-	\$ 65,000	\$ 65,000 \$	65,000											65,000	0 Replacement of aging cameras	1B
Public Safety Cameras	\$-	\$-	ş -	\$-	\$ 54,696	\$ 54,696 \$	54,696											54,696	Add 16 specialty public safety cameras to the Town for enhanced coverage	1B
Total SECURITY CAMERAS & CONNECTIVITY	613,407	\$-	\$ -	\$-	\$ 390,696	\$ 390,696 \$	390,696 \$	- \$ -	\$ -	\$ -	ş -	ş -	\$ -	ş -	ş -	\$ -	\$-	\$ 390,690	6	<u> </u>
FIRE/MEDICAL SYSTEMS & EQUIPMENT REPLACEMENT																		-		
Vehicle Lift Replacement & Trade of Old Unit	\$ 150,000	\$-	\$-	\$-	\$-	\$ -												-	Complete	<u> </u>
Stair Chair Replacement	60,000	\$-	\$-	\$-	\$-	\$ -												-	Complete	<u> </u>
Rescue Tool Replacement	5 150,000	\$-	\$-	\$-	\$ -	\$ -												-	Complete	
Fire Hose Replacement	\$ 100,000	\$-	\$-	\$-	\$ -	\$ -												-	Complete	
Radio & Mic Battery Replacement	\$-	\$-	\$-	\$-	\$ 70,000	\$ 70,000 \$	70,000											70,000	Replacement of handheld radio batteries (110) radios. Replace mics for the Apx 6000	1B
AED Replacement	\$-	\$-	\$-	\$-	\$ 110,000	\$ 110,000 \$	110,000											110,000	0 AED Replacement for Town Vehicles and Facilities	1B
44 Fleet Maintenance Equipment	ş -	\$-	\$-	\$-	\$ 30,000	\$ 30,000 \$	30,000											30,000	Replace the aging tire balancer with a modern and upgraded balancer to handle fire apparatus tire size	1B
Fire Service Atmospheric Monitors	\$-	\$ -	\$-	\$ -	\$ 50,000	\$ 50,000 \$	50,000											50,000	0 Replacement of toxic gas monitors	1B
46 Personal Protective Equipment Replacement	ş -	\$ -	\$-	\$-	\$ 115,000	\$ 115,000 \$	115,000											115,000	0 Replacement of PPE as necessary	1B
Cardiac Monitor Replacement	ş -	\$-	\$-	\$ -	\$-	\$ -												-	Replace (13) cardiac monitors	
SCBA Replacement	ş -	\$-	\$-	\$ -	\$ -	\$ -												-	Replace SCBAs	
TIC Replacement	ş -	\$-	\$-	\$-	\$ -	\$ -												-	Replace TIC	
Stretcher Replacement	ş -	\$-	\$-	\$-	\$ -	\$ -												-	Replace stretchers	
Total FIRE/MEDICAL SYSTEMS & EQUIPMENT REPLACEMENT	\$ 460,000	\$-	\$-	ş -	\$ 375,000	\$ 375,000 \$	375,000 \$	- \$ -	\$ -	\$ -	\$-	ş -	\$-	\$-	\$-	\$-	\$-	\$ 375,000	0	
Automobile Place / Modern Classic Motors Site Enhancements	472,500	\$-	\$-	\$-	\$ -	\$ -												-	Complete	N/A
Fire Hydrant Expansion \$	50,000	\$-	\$-	\$-	\$ 50,000	\$ 50,000 \$	50,000											50,000	D Installation of Fire Hydrants through matching program with HHPSD.	1B
Arts Campus Feasibility Study	25,000	\$ 25,000	\$-	\$ 25,00		\$ 25,000 \$	25,000											25,000	Feasibility study of existing site including expansion options; Residual funds transferred to Island-wide Master Plan	
STORMWATER PROJECTS																		-		
21 Wexford Debris System Design \$	5 75,000	\$ 38,000	\$-	\$ 38,00	00 \$ 85,000	\$ 123,000				\$ 123,000								123,000	Design of pump station to consider multiple factors 0 including function and aesthetics in preparation for FY24 construction	1A
C22 Gum Tree Road Improvements \$	\$ 125,000	\$ 80,000	\$-	\$ 80,00	10 \$ -	\$ 80,000				\$ 80,000								80,000	Permitting & Construction of improvements to address various defliciencies along Gum Tree Road between Katie Miller Dtive and Georgianna Drive, including regrading of dirches, installation of new inlets, new pipe and repairs along the outfall system	1A
23 Jarvis Creek Outfall 3	\$ 500,000	\$ 500,000	\$ 400,000	0 \$ 100,00	10 \$ -	\$ 100,000				\$ 100,000								100,000	Installation of flap gates on the outfall end of two 84-inch diameter concrete pipes that discharge stormwater from the Jarvis Creek Pump Station outfall system; necessary to improve operation and effectiveness of the pump station during extreme events by miligating the impacts of tidal storm surge on the system	14
24 25 Moonshell Road \$	\$ 80,000	\$ 42,000	\$-	\$ 42,00	00 \$ 50,000	\$ 92,000				\$ 92,000								92,000	Permitting & Installation of 500 linear feet of 24-inch pipe and two inlet structures to improve efficiency and reduce long-term maintenance costs along the existing Folly Field dilch between Moonshell Road and the Island Club	1A
225 Cordillo Court Improvements	\$ 50,000	\$ 50,000	\$-	\$ 50,00	\$ 20,000	\$ 70,000				\$ 70,000								70,000	Permitting & installation of improvements to address drainage issues on and adjacent to Town-owned property including inlets, pipe and minor grading	1A
Palmetto Hall Outfall Improvements	\$-	\$-	\$-	\$-	\$ -													-	Addition of hydraulic capacity at the system outfall and addition of backflow prevention devices	
Lawton Pump Station	\$-	\$-	\$-	\$ -	\$ 350,000	\$ 350,000				\$ 350,000								350,000	D Third pump at Lawton Station to complete replacement of all 2006 pumps	1B
Pump Station Security Cameras	\$-	\$-	\$-	\$ -	\$ 45,000	\$ 45,000				\$ 45,000								45,000	0 Add security cameras at pump stations	1B
Main Street Drainage Improvements	\$-	\$ -	\$-	\$ -	\$ -	\$ -												-	Improvements based on 2019 assessment completed by SWU	<u> </u>
Wexford Pump Station	\$-	\$-	\$-	\$ -	\$ -	\$ -												-	(2) new pumps in FY25	<u> </u>
Jarvis Pump Station	\$-	\$-	\$-	\$ -	\$-	\$ -												-	(1) new pump per year beginning FY27	<u> </u>
		\$ -	\$-	\$ -	\$-	\$ -				ļ								-	Pump station overhaul	<u> </u>
Shipyard Pump Station Overhaul	Þ -																			
Shipyard Pump Station Overhaul 1 North Farest Beach Pipe Replacements 1	ş -	\$ -	\$-	\$ -	\$ -				_									-	Pipe Replacement	
Shipyard Pump Station Overhaul 1 North Forest Beach Pipe Replacements 1 Resilience Improvements TBD 1	\$ - \$ -	\$ - \$ -	ş -	\$ -	\$ -	\$ -												-	Future Improvements to be determined	
Shipyard Pump Station Overhaul 1 North Farest Beach Pipe Replacements 1	\$ - \$ - \$ 830,000 \$ -	\$ - \$ - \$ 710,000 \$ -	ş -	\$ -	\$ -	\$ - \$ 860,000 \$	- \$	- \$ -	\$ -	\$ 860,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	- - \$ 860,000	Future Improvements to be determined	

PROJECTS	FY23 ADOPTED/ AMENDED BUDGET	FY23 BALANCE AVAILABLE	REALLOCATION	FY23 CARRY FORWARD	FY24 BUDGET (NEW MONEY)	FY24 TOTAL	ELECTRIC FRANCHISE FEE	BEACH FEE	STATE ATAX	HOSPITALITY TAX	STORMWATER UTILITY FEE	LEASE REV HTAX SUPPORTED	ROAD USAGE FEE	TIF REV	Capital	HHI TRAFFIC IMPACT FEE	REAL ESTATE TRANSFER FEE	SALE OF LAND	TOTAL FY24 REVENUE SOURCES	FY24 PROJECT SCOPE	PC RANKI
FLEET PROGRAM	·	•	•				-			•						• •	•		• •		
own Vehicle Replacement																			\$ -		
Staff Vehicle Replacement	\$ 117,000	\$ -	\$ -	\$-	\$ 181,000	\$ 181,000													\$-	Replacement of 5 staff vehicles over 10 years old including vehicle outfitting	J 18
New Staff Vehicles	\$ 181,472	\$ -	\$ -	\$ -	\$ 360,000	\$ 360,000														Vehicles including vehicle outfitting for new staff as needed	18
FY22 Vehicles Open Purchase Order Roll-Forward	\$ 28,918	\$-	\$ -	\$-	\$ -	\$-														Complete	
Total Town Vehicle Replac	ement \$ 327,390	\$-	\$ -	\$ -	\$ 541,000	\$ 541,000															
Apparatus & Vehicle Replacement																					
Engine/Pumper Replacement/Quint Company Replacement (2)	\$ 7,483,420	\$ 7,483,420	\$ -	\$ 7,483,420	ş -	\$ 7,483,420															14
Staff Vehicle Replacement	\$ 75,000	\$ -	\$ -	\$ -	\$ 85,000	\$ 85,000														Replace two staff vehicles that have reached their 120,000 mile / 12 year mark.	0 1B
New Staff Vehicles	\$ -	\$-	\$ -	\$-	\$ 85,000	\$ 85,000														Vehicles including vehicle outfitting for new staff as needed	1
Support Vehicle Replacement	\$ 35,000	\$ 35,000	\$-	\$ 35,000	\$ -	\$ 35,000														Supply chain issues; forklift delivery expected fall 2023	1.
Firefighting Foam for Trucks	\$ 16,000	\$ -	\$ -	\$-	ş -	\$-														Firefighting foam for trucks	
Ladder Truck Replacement (2)	\$ -	\$ -	\$ -	\$-	ş -	\$-															
Specialty Vehicles	\$ -	\$-	\$ -	\$-	ş -	\$-														Replacement of Specialty vehicles	
Battalion 1 Replacement	\$ -	\$-	\$ -	\$-	ş -	\$-														Replacement of Battalion 1 vehicle	
Medic Unit Replacement	\$ -	\$-	\$ -	\$-	ş -	\$-														Replacement of Medic Units (10-year cycle)	
Total FR Apparatus & Vehicle Replac	ement \$ 7,609,420	\$ 7,518,420	\$-	\$ 7,518,420	\$ 170,000	\$ 7,688,420															
eet Project Management and Contingency	\$ -	\$ -	\$-	\$-	\$ 100,000	\$ 100,000														Miscellaneous unexpected project expenses	N//
TOTAL FLEET PRO	GRAM \$ 7,936,810	\$ 7,518,420	ş -	\$ 7,518,420	\$ 811,000	\$ 8,329,420	\$ 385,000	ş -	ş -	\$ -	ş -	\$ 7,944,420	ş -	ş -	ş -	\$-	\$ -	\$ -	\$ 8,329,420)	
AND ACQUISITION ADMINISTRATION																				Land acquisition and soft costs including ROW, Survey,	4
and Acquisition	\$ 294,925	\$ 290,000	\$-	\$ 290,000	\$ 110,000	\$ 400,000												\$ 400,000	\$ 400,000	Appraisals, Legal Fees, etc. Includes demolition and clean up of Jonesville Road property.	n N/J
TOTAL LAND ACQUISITION ADMINIST	ATION \$ 294,925	\$ 290,000	\$ -	\$ 290,000	\$ 110,000	\$ 400,000	ş -	ş .	ş -	\$-	ş .	\$-	ş -	\$ -	ş -	\$-	ş -	\$ 400,000	\$ 400,000		
TOTA	CIP \$ 44,317,210	\$ 29,126,178	\$ 7,184,738	\$ 21,941,440	\$ 18,051,641	\$ 39,993,081	\$ 7,793,161	\$ 6,556,000	\$ 3,000,000	\$ 2,360,000	\$ 860,000	\$ 7,944,420	\$ 3,600,000	\$ 4,379,500	\$ 1,200,000	\$ 300,000	\$ 400,000	\$ 1,600,000	\$ 39,993,081		/

TOWN OF HILTON HEAD ISLAND: FY 2024 STORMWATER FUND BUDGET

Sources of Funds

Fiscal Year 2024 Stormwater Utility Fund - \$5,885,817

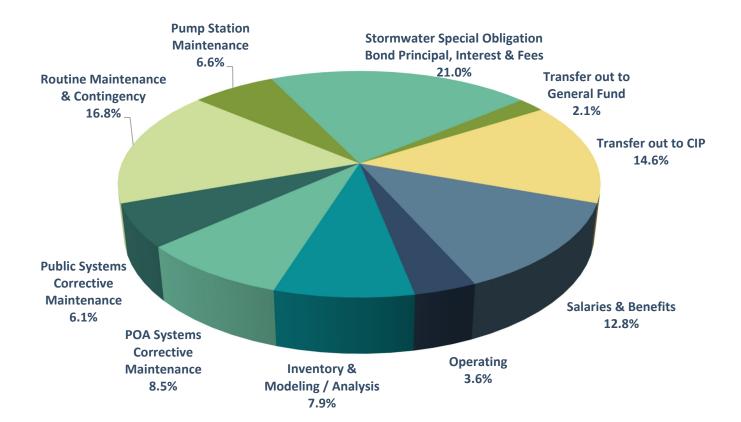


	FY 2022 Actual	FY2023 Original Budget	FY2024 Adopted Budget	\$ Change FY2023	% Change FY2023	% of Budget
Stormwater Utility Fees	\$5,081,075	\$5,044,000	\$5,104,075	60,075	1.2%	86.7%
Prior Year Funds	-	769,296	290,717	(478,579)	-62.2%	4.9%
Investment Income	10,394	20,000	120,000	100,000	500.0%	2.0%
Plan Review Fees	-	-	371,025	371,025	0.0%	6.3%
Total Revenues	5,091,469	5,833,296	5,885,817	52,521	0.9%	100.0%

Note: Prior year funds are expected one-time carryforward amounts for one-time uses.

Uses of Funds

Fiscal Year 2024 Stormwater Utility Fund - \$5,885,817



Expenditures by Category	FY 2022 Actual	FY2023 Original Budget	FY2024 Adopted Budget	\$ Change FY2023	% Change FY2023	% of Budget
Salaries & Benefits	\$ 516,184	\$ 608,996	\$ 755,239	\$146,243	24.0%	12.8%
Operating	188,296	139,500	209,065	\$69,565	49.9%	3.6%
Inventory & Modeling / Analysis	239,008	705,000	463,180	-\$241,820	-34.3%	7.9%
POA Systems Corrective Maintenance	2,250	660,000	500,000	-\$160,000	-24.2%	8.5%
Public Systems Corrective Maintenance	3,523	400,000	360,000	-\$40,000	-10.0%	6.1%
Routine Maintenance & Contingency	95,805	710,000	990,000	\$280,000	39.4%	16.8%
Pump Station Maintenance	187,717	330,000	390,000	\$60,000	18.2%	6.6%
Stormwater Special Obligation Bond						
Principal, Interest & Fees	1,197,155	1,324,800	1,233,333	-\$91,467	-6.9%	21.0%
Transfer out to General Fund	116,250	125,000	125,000	\$0	0.0%	2.1%
Transfer out to CIP	2,043,364	830,000	860,000	\$30,000	3.6%	14.6%
Total Expenditures & Transfers Out	4,589,552	5,833,296	5,885,817	\$52,521	0.9%	100.0%

TOWN OF HILTON HEAD ISLAND: FY 2024 BUDGET HIGHLIGHTS

Stormwater Utility Fund Highlights

- A new Fee Schedule to support the enforcement of unfunded Federal and State water quality regulations per the terms of our current State-issued NPDES Permit.
- \circ $\;$ Stormwater is budgeted to operate within its current rate structure.
- A Rate Study is planned for FY24.
- Stormwater capital projects will be transferred to the CIP, along with a transfer of Stormwater funding.
- Stormwater Corrective Maintenance of systems:
 - Public systems
 - POA Agreement systems
- Stormwater Routine Maintenance:
 - Maintenance of channels, ditches, pipes, parks, etc.
 - Pond maintenance
 - Street Sweeping
- Other Expected Maintenance:
 - General operation, routine inspection, and maintenance of the Island's pump stations
 - Maintenance contingency
- Monitoring, Modeling & Analysis
 - Water Quality & Tide Monitoring
 - Inventory, modeling, and flood plain mapping
 - Stormwater Rate Study
- o Transfer of Stormwater Capital Projects to CIP along with funding:
 - Cordillo Courts Improvements
 - Moonshell Road Improvements
 - Gum Tree Road project
 - Jarvis Outfall Improvements
 - Wexford Debris System design
 - Lawton Pump Station pump replacements
 - Pump Station Security Camera installation
- o Additional Stormwater Fund expenditures will include:
 - Personnel (5 current positions plus 1 new Stormwater Maintenance Administrator and 1 new Stormwater Inspector)
 - Operating Costs
 - Stormwater Special Obligation Bond principal, interest, and fees
 - Transfer to General Fund
- \circ $\;$ Stormwater operations are accomplishing the improvement and sustainment of:
 - Stormwater infrastructure
 - Water quality
 - All watersheds within the town

Stormwater Utility Fund Corrective Maintenance

FY24 CORRECTIVE MAINTENANCE PROJECT LIST - DRAFT															
	PUBLIC SYSTEMS														
SRID	EVAL	Ward	Project Location	Project Description	Condition										
1499	12	3	Arrow Rd Haig Point Outfall	Ditch excavation, pipe replacement, and flap gate installation to alleviate upstream flooding along Arrow Road											
4995	10	1	1 Mathews Court	Pipe replacement to allow for positive flow											
4795	10	1	63 Old Wild Horse Road	Pathway and drainage improvements to alleviate private property flooding											
3749	9	2	16 Kings Court	Channel erosion stabilization											
4179	8	1	96 Mathews Drive	Pond dredging/excavation to allow for positive drainage of channel											
3947	7	3	5 Firethorn Lane	Rehabilitation of pipe to alleviate sinkhole in roadway											
3946	6	2	13 Squiresgate Road	Headwall stabilization and ditch excavation to ensure positive flow											
4450	5	3	21 Lagoon Road	Pond dredging/excavation to allow for positive drainage of channel	Easements Needed										
1206	3	4	Dreissen Beach Park	Drainage improvements to alleviate park flooding											

Stormwater Utility Fund Corrective Maintenance Projects

			FY24 CORRECTIN	/E MAINTENANCE PROJECT LIST - DRAFT											
	POA AGREEMENT SYSTEMS														
SRID	EVAL	ΡΟΑ	Project Location	Project Description	Condition										
3568	10	HHP	24 Eagle Claw Drive	Structure replacement to alleviate sinkhole in roadway											
3571	8	ННР	14 Prestwick Court	Pipe cleaning, CCTV inspection and point repairs to alleviate sinkholes											
1395	8	PR	12 Scarborough Head	Channel excavation and pipe cleaning to allow for positive flow											
5082	7	HHP	10 Quail Walk Lane	Point repair to alleviate sinkhole in roadway											
2586	6	IR	10 Brewton Court	Reimbursement for pipe point repair											
4560	6	YC	55 Bellhaven Way	Structure repair to alleviate sinkhole in roadway											
1170	5	HHP	9 & 11 Charlesfort Place	Pipe cleaning to alleviate roadway flooding											
1314	5	PD	22 Troon Drive	Clean and CCTV pipe to determine cause of issue											
1370	5	РН	29 Clyde Lane	Broken grate replacement											
997	5	PH	37 Madison Lane	Tree obstruction removal within channel											
1382	5	PR	73 South Port Royal Drive	Reimbursement for pipe point repair											
1215	5	PR	42 Planters Row	Drainage improvements to correct to deficient system											
1232	5	SP	34 Windjammer Court Pond Outfall	Flap gate installation and sump excavation to ensure positive flow											
1134	5	WE	44 Wicklow Drive	Point repair to alleviate sinkhole in yard											

STORMWATER

TOWN OF HILTON HEAD ISLAND FY2024 BUDGET PROJECTION FY23 ACTUALS AS OF 12/31/2022

INSTRUCTIONS FOR FY 2024 BUDGET REQUESTS:

1. Enter the budget request amount in the yellow highlighted cells for Overtime, Operating and Program Expenses.

2. Provide detailed and itemized information for each line item budget request (for overtime and operating) on the separate Departmental Budget Detail Form.

3. Submit all Budget Requests, Budget Detail, and other forms (Staffing Changes, I.T. Hardware/Software, Goals/Objectives Word Document, etc.) to Finance by EOB 01/31/2023.

Org:	STORMWATER	FY2021				FY2022			FY2023		FY2024				
61001	REVENUES	ORIG BUDGET	ACTUALS	VARIANCE	ORIG BUDGET	YTD ACT/ENC	VARIANCE	ORIG BUDGET	YTD ACT/ENC	VARIANCE	REQUEST	ADJUSTMENTS	REVISED	VAR TO FY23	
Object:				-			-								
40100	STORMWATER FEES	4,824,000.00	5,043,167.11	(219,167.11)	4,934,000.00	5,081,074.56	147,074.56	5,044,000.00	719,849.76	4,324,150.24	5,104,075.00	-	5,104,075.00	60,075.00	
40100	PLAN REVIEW FEES	-	-		-	-			-		371,025.00	-	371,025.00	371,025.00	
40120	PRIOR YEAR FUNDS	624,000.00	-	624,000.00	560,000.00	-	(560,000.00)	769,296.00	-	769,296.00	219,244.00	71,473.00	290,717.00	(478,579.00)	
44100	INVESTMENT INCOME	2,000.00	9,229.06	(7,229.06)	6,000.00	39,684.62	33,684.62	20,000.00	39,684.62	(19,684.62)	120,000.00	-	120,000.00	100,000.00	
	TOTAL STORMWATER REVENUES:	5,450,000.00	5,052,396.17	397,603.83	5,500,000.00	5,120,759.18	(379,240.82)	5,833,296.00	759,534.38	5,073,761.62	5,814,344.00	71,473.00	5,885,817.00	52,521.00	

Org:	STORMWATER		FY2021			FY2022			FY2023			FY2024		
61000010	PERSONNEL	ORIG BUDGET	ACTUALS	VARIANCE	ORIG BUDGET	YTD ACT/ENC	VARIANCE	ORIG BUDGET	YTD ACT/ENC	VARIANCE	REQUEST	ADJUSTMENTS	REVISED	VAR TO FY23
Object:														
51100	SALARIES	425,350.00	450,110.65	(24,760.65)	471,704.00	392,555.47	79,148.53	415,667.00	202,277.49	213,389.51	435,424.00	-	435,424.00	19,757.00
51350	OVERTIME	-	438.43	(438.43)	-	-	-	-	455.60	(455.60)	-	-	-	-
51400	FICA	32,540.00	33,296.70	(756.70)	36,084.00	29,166.93	6,917.07	31,799.00	15,106.09	16,692.91	33,310.00	-	33,310.00	1,511.00
51450	401K-RETIREMENT CONTRI	34,594.00	36,325.88	(1,731.88)	38,714.00	35,102.86	3,611.14	40,199.00	20,722.43	19,476.57	45,224.00	-	45,224.00	5,025.00
51456	RHSP-ANNUAL CONTRIBUTION							5,953.00	-	5,953.00	-	-	-	(5,953.00)
51460	MEDICAL SPENDNG ACCT FEE	58.00	-	58.00	40.00	-	40.00	28.00	-	28.00	28.00	-	28.00	-
51461	ADMINISTATIVE FEE (STATE)	222.00	216.00	6.00	216.00	171.00	45.00	180.00	90.00	90.00	180.00	-	180.00	-
51500	MEDFLEX	5,562.00	3,874.57	1,687.43	4,800.00	4,333.33	466.67	5,000.00	-	5,000.00	5,750.00	-	5,750.00	750.00
51501	PREVENTIVE HEALTH CARE	927.00	-	927.00	-	-	-	-	-	-	-	-	-	-
51502	PREVENTIVE DENTAL CARE	-	559.60	(559.60)	900.00	439.40	460.60	750.00	-	750.00	-	-	-	(750.00)
51551	MEDICAL (STATE)	65,566.00	50,568.24	14,997.76	51,439.00	48,954.54	2,484.46	53,584.00	24,811.56	28,772.44	62,233.00	(3,378.00)	58,855.00	5,271.00
51552	DENTAL (STATE)	1,000.00	970.56	29.44	971.00	781.84	189.16	809.00	404.40	404.60	809.00	-	809.00	-
51560	BASIC LTD (STATE)	239.00	231.84	7.16	232.00	186.76	45.24	193.00	96.60	96.40	193.00	-	193.00	-
51561	STD (TOWN)	694.00	531.66	162.34	617.00	511.12	105.88	544.00	314.84	229.16	570.00	-	570.00	26.00
51563	SUPPLEMENTAL LTD (STATE)	886.00	911.28	(25.28)	1,015.00	851.62	163.38	935.00	425.16	509.84	1,061.00	-	1,061.00	126.00
51602	LIFE AD&D (STATE)	21.00	23.04	(2.04)	19.00	18.56	0.44	15.00	9.60	5.40	23.00	-	23.00	8.00
51603	LIFE AD&D (TOWN)	1,006.00	871.01	134.99	1,021.00	839.77	181.23	901.00	517.82	383.18	946.00	-	946.00	45.00
51700	WORKERS COMP	2,845.00	2,746.02	98.98	2,524.00	2,271.50	252.50	2,224.00	1,497.23	726.77	2,330.00	-	2,330.00	106.00
51761	PERSONNEL ADJUSTMENT	-	-	-	(9,158.00)	-	(9,158.00)	50,215.00	-	50,215.00	303,750.00	(133,214.00)	170,536.00	120,321.00
	TOTAL STORMWATER PERSONNEL	571,510.00	581,675.48	-10,165.48	601,138.00	516,184.70	84,953.30	608,996.00	266,728.82	342,267.18	891,831.00	-136,592.00	755,239.00	146,243.00

	Request	Revised
revenue	5,814,344.00	5,885,817.00
expenses	5,859,394.00	5,885,817.00
difference	(45,050.00)	-

supplied by Finance

supplied by Finance supplied by Finance

NPDES PLAN REVIEW AND INSPECTION FEES PROPOSED FOR FY24

to be supplied by Finance by 2/11

	NET CHANGE WITH 2 NEW POSTION REQU	ESTS, +1)	
	Position Title	FY 23	FY24
	Stormwater Manager	100%	100%
EW	Sr Engineering Project Manager		100%
	Engineering Project Manager	100%	100%
	Stormwater Engineer ***	100%	100%
	NPDES Administrator *	100%	100%
EW	SW Maintenance Administrator		100%
	Stormwater Inspector	100%	100%
EW	2nd Stormwater Inspector **		100%
	Town Engineer	25%	
	Asst. Community Development Director		25%
	Infrastucture Services Director	10%	

* Proposed NPDES Plan Review Fees can fund this position (%100)

** Proposed NPDES Inspection Fees can fund this position (%100)

*** Position re-title/reclass proposed: Infrastucture Asset Manager

STORMWATER

Org:	STORMWATER		FY2021			FY2022			FY2023			FY2024		
61000020	OPERATING	ORIG BUDGET	ACTUALS	VARIANCE	ORIG BUDGET	YTD ACT/ENC	VARIANCE	ORIG BUDGET	YTD ACT/ENC	VARIANCE	REQUEST	ADJUSTMENTS	REVISED	VAR TO FY23
Object:														
51762	OPERATING ADJUSTMENT										25,850.00	(7,150.00)	18,700.00	18,700.00
53010	TRAVEL	6,000.00	-	6,000.00	6,000.00	1,340.54	4,659.46	6,500.00	633.22	5,866.78	4,800.00	2,000.00	6,800.00	300.00
53020	MEETINGS & CONFERENCES	5,000.00	3,344.47	1,655.53	5,000.00	4,815.30	184.70	4,500.00	246.54	4,253.46	5,500.00	(500.00)	5,000.00	500.00
53041	PUBLIC EDUCATION	30,000.00	-	30,000.00	30,000.00	-	30,000.00	-	-	-		-	-	-
53045	MAPPING UPDATE	-	-	-	-	-	-	-	-	-		-	-	-
53047	SWU HOTLINE	1,500.00	-	1,500.00	1,500.00	-	1,500.00	-	-	-		-	-	-
53065	EMPLOYEE TRAINING	4,000.00	2,100.00	1,900.00	5,000.00	3,437.94	1,562.06	3,000.00	-	3,000.00	3,000.00	-	3,000.00	-
53320	PROFESSIONAL SERVICES	-	774.00	(774.00)	-	1,735.00	(1,735.00)	500.00	1,877.50	(1,377.50)	50,500.00	-	50,500.00	50,000.00
53415	ADVERTISING	-	63.47	(63.47)	10,000.00	-	10,000.00	500.00	-	500.00	500.00	-	500.00	-
54010	BOOKS SUBSCRIPTIONS DUES	2,000.00	1,745.00	255.00	3,000.00	1,263.00	1,737.00	2,000.00	108.00	1,892.00	2,900.00	(435.00)	2,465.00	465.00
54100	TOOLS & EQUIPMENT	8,000.00	6,570.20	1,429.80	8,000.00	3,332.09	4,667.91	5,500.00	-	5,500.00	5,500.00	(800.00)	4,700.00	(800.00)
54230	UNIFORMS & PROTECTIVE GEAR	3,000.00	1,316.67	1,683.33	3,000.00	1,125.20	1,874.80	1,500.00	124.29	1,375.71	2,000.00	-	2,000.00	500.00
54310	CELL PHONE	7,500.00	-	7,500.00	7,500.00	-	7,500.00	-	-	-		-	-	-
54400	COMPUTER SOFTWARE<\$50K	35,000.00	-	35,000.00	35,000.00	-	35,000.00	-	-	-		-	-	-
54710	OFFICE SUPPLIES	-	1,349.76	(1,349.76)	-	366.49	(366.49)	500.00	155.49	344.51	500.00	(100.00)	400.00	(100.00)
54800	VEHICLE FUEL	3,000.00	50.00	2,950.00	3,000.00	120.00	2,880.00	500.00	72.00	428.00	500.00	-	500.00	-
54953	FURNITURE/FIXTURES<\$5K	-	48.14	(48.14)	-	-	-	-	-	-		-	-	-
55316	PLANS/COPIES	-	2,588.70	(2,588.70)	-	-	-	500.00	-	500.00	500.00	-	500.00	-
55320	LEGAL	8,000.00	841.50	7,158.50	7,800.00	1,287.50	6,512.50	2,000.00	562.50	1,437.50	2,000.00	-	2,000.00	-
55601	BEAUFORT CNTY SWU ADMIN FEE	142,000.00	151,320.09	(9,320.09)	145,000.00	123,640.33	21,359.67	110,000.00	16,478.16	93,521.84	110,000.00	-	110,000.00	-
55603	PERMITTING	2,000.00	2,000.00	-	2,000.00	-	2,000.00	2,000.00	2,000.00	-	2,000.00	-	2,000.00	-
55605	WATER QUALITY MONITORING	105,000.00	91,665.00	13,335.00	105,000.00	45,832.50	59,167.50	-	-	-		-	-	
									-	-		-	-	-
				-			-	-	-	-		-	-	-
	TOTAL STORMWATER OPERATING	362,000.00	265,777.00	96,223.00	376,800.00	188,295.89	188,504.11	139,500.00	22,257.70	117,242.30	216,050.00	-6,985.00	209,065.00	69,565.00

Org:	STORMWATER		FY2021			FY2022			FY2023			FY2024	Ļ	
61000040	CAPITAL	ORIG BUDGET	ACTUALS	VARIANCE	ORIG BUDGET	YTD ACT/ENC	VARIANCE	ORIG BUDGET	YTD ACT/ENC	VARIANCE	REQUEST	ADJUSTMENTS	REVISED	VAR TO FY23
Object:														
55135	EQUIPMENT>\$5K	30,000.00	-	30,000.00	-	-	-	-	-	-	-	-	-	-
55160	VEHICLES	-	-	-	35,000.00	-	35,000.00	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-	-	-
	TOTAL STORMWATER CAPITAL	30,000.00	0.00	30,000.00	35,000.00	0.00	35,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

includes \$50K for a SWU rate study

moved WQ monitoring to Stormwater Programs in FY23

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STORMWATER

Org:	STORMWATER	FY2021			FY2022				FY2023		FY2024				
61000041	DEBT SERVICES / OTHER	ORIG BUDGET	ACTUALS	VARIANCE	ORIG BUDGET	YTD ACT/ENC	VARIANCE	ORIG BUDGET	YTD ACT/ENC	VARIANCE	REQUEST	ADJUSTMENTS	REVISED	VAR TO FY23	
Object:															
57122	INTEREST	264,000.00	216,558.96	47,441.04	100,358.00	96,547.13	3,810.87	84,817.00	42,408.00	42,409.00	68,821.00	-	68,821.00	(15,996.00)	
57123	OTHER CHARGES	20,490.00	150,500.00	(130,010.00)	54,704.00	7,000.00	47,704.00	30,000.00	-	30,000.00	7,000.00	-	7,000.00	(23,000.00)	
58000	DEPRECIATION	1,250,000.00	1,285,588.32	(35,588.32)	1,100,000.00	1,004,547.00	95,453.00	1,118,451.00	559,225.50	559,225.50	1,068,451.00	-	1,068,451.00	(50,000.00)	
58200	AMORTIZATION LOSS ON REFUNDING/COI	-	91,532.04	(91,532.04)	-	89,060.53	(89,060.53)	91,532.00	-	91,532.00	89,061.00	-	89,061.00	(2,471.00)	
	TOTAL STORMWATER DEBT SVC.	1,534,490.00	1,744,179.32	-209,689.32	1,255,062.00	1,197,154.66	57,907.34	1,324,800.00	601,633.50	723,166.50	1,233,333.00	0.00	1,233,333.00	-91,467.00	

	STORMWATER		FY2021			FY2022			FY2023			FY202	4	
us	PROGRAMS	ORIG BUDGET	ACTUALS	VARIANCE	ORIG BUDGET	YTD ACT/ENC	VARIANCE	ORIG BUDGET	YTD ACT/ENC	VARIANCE	REQUEST	ADJUSTMENTS	REVISED	VAR TO FY23
: <u>t:</u>														
us	HILTON HEAD PLANTATION	95,000.00	157,338.70	(62,338.70)	-	-	-	-	-	-		-	-	-
	INDIGO RUN	82,000.00	162,874.09	(80,874.09)	-	-	-	-	-	-		-	-	-
	LONG COVE	-	4,705.12	(4,705.12)	-	-	-	-	-	-		-	-	-
	LEAMINGTON	25,000.00	4,603.60	20,396.40	-	-	-	-	-	-		-	-	-
	PALMETTO DUNES	4,000.00	9,300.31	(5,300.31)	-	-	-	-	-	-		-	-	-
	PALMETTO HALL	15,000.00	1,389.00	13,611.00	-	-	-	-	-	-		-	-	-
	PORT ROYAL	40,000.00	43,930.46	(3,930.46)	-	-	-	-	-	-		-	-	-
	SHELTER COVE	-	-	-	-	-	-	-	-	-		-	-	-
	SHIPYARD	20,000.00	94,802.15	(74,802.15)	20,000.00	-	20,000.00	-	-	-		-	-	-
	SEA PINES	456,000.00	677,965.10	(221,965.10)	250,000.00	-	250,000.00	-	-	-		-	-	-
	SPANISH WELLS	-	-	-	-	-	-	-	-	-		-	-	-
	WEXFORD	35,000.00	46,169.43	(11,169.43)	25,000.00	-	25,000.00	-	-	-		-	-	-
	NON-PUD	1,130,000.00	669,481.82	460,518.18	558,000.00		558,000.00	-	-	-		-	-	-
									-	-		-	-	-
	CONTINGENCY-PUD	500,000.00	221,540.24	278,459.76	-	-	-	-	-	-		-	-	-
	CONTINGENCY-NON-PUD	350,000.00	1,889.00	348,111.00	-	-	-	-	-	-		-	-	-
	CONTINGENCY-PUMP STATION	50,000.00	-	50,000.00	135,000.00	-	135,000.00	-	-	-		-	-	-
									-	-		-	-	-
	MONITORING													
	WATER QUALITY MONITORING							105,000.00	93,051.00	11,949.00	110,000.00	-	110,000.00	5,000.00
	TIDE MONITORING							-	3,250.35		3,180.00		3,180.00	3,180.00
	MODELING AND ANALYSIS								-	-		-	-	-
	INVENTORY & MODELING					239,007.62		350,000.00	-	350,000.00	350,000.00	-	350,000.00	-
	 RESILIENCY SWOT/ SEA LEVEL RISE STUDY 							250,000.00	-	250,000.00	-	-	-	(250,000.00)
	ROUTINE MAINTENANCE	-	77,358.02	(77,358.02)	-		-	-	-	-		-	-	-
	POND MAINTENANCE							10,000.00	2,916.24	7,083.76	10,000.00	-	10,000.00	-
	STREET SWEEPING					91,835.00		95,000.00	232,200.00	(137,200.00)	160,000.00	-	160,000.00	65,000.00
	CHANNEL MAINTENANCE					3,970.00		265,000.00	42,507.93	222,492.07	320,000.00	-	320,000.00	55,000.00
	CORRECTIVE MAINTENANCE								-	-		-	-	-
	PUBLIC SYSTEM					3,523.42		400,000.00	43,110.01	356,889.99	360,000.00	-	360,000.00	(40,000.00)
	POA AGREEMENT SYSTEMS					2,250.00		660,000.00	245,080.81	414,919.19	500,000.00	-	500,000.00	(160,000.00)
	PUMP STATION MAINTENANCE					187,716.87		330,000.00	188,292.98	141,707.02	390,000.00	-	390,000.00	60,000.00
	MAINTENANCE PROGRAMS CONTINGENCY							340,000.00	-	340,000.00	500,000.00	-	500,000.00	160,000.00
	TOTAL STORMWATER PROJECTS	3 803 000 00	2 172 247 04	-	988,000.00	528,302.91	- 988,000.00	2 805 000 00	- 850,409.32	-	2 702 190 00	- 0.00	-	-
	IOTAL STOKIWWATEK PROJECTS	2,802,000.00	2,173,347.04	628,652.96	988,000.00	528,302.91	988,000.00	2,805,000.00	850,409.32	1,957,841.03	2,703,180.00	0.00	2,703,180.00	-101,820.00

Org:	STORMWATER		FY2021			FY2022			FY2023			FY2024			
61006	TRANSFERS	ORIG BUDGET	ACTUALS	VARIANCE	ORIG BUDGET	YTD ACT/ENC	VARIANCE	ORIG BUDGET	YTD ACT/ENC	VARIANCE	REQUEST	ADJUSTMENTS	REVISED	VAR TO FY23	
Object:															
62110	TRANSFER TO GENERAL FUND	150,000.00	125,000.00	25,000.00	155,000.00	116,250.03	38,749.97	125,000.00	62,500.02	62,499.98	125,000.00	-	125,000.00	-	
62300	TRANSFER TO CIP	-	-	-	2,089,000.00	2,043,363.05	45,636.95	830,000.00	-	830,000.00	690,000.00	170,000.00	860,000.00	30,000.00	◄
		-	-	-	-	-	-	-	-	-		-	-	-	
	TOTAL STORMWATER TRANSFERS	150,000.00	125,000.00	25,000.00	2,244,000.00	2,159,613.08	84,386.92	955,000.00	62,500.02	892,499.98	815,000.00	170,000.00	985,000.00	30,000.00	
	TOTAL STORMWATER EXPENSES	5,450,000.00	4,889,978.84	560,021.16	5,500,000.00	4,589,551.24	1,354,364.75	5,833,296.00	1,803,529.36	4,033,016.99	5,859,394.00	26,423.00	5,885,817.00	52,521.00	

supplied by Finance supplied by Finance supplied by Finance supplied by Finance

changed "Projects" to "Programs" in FY23

moved WQ monitoring from Operating Expenses in FY23 added in FY24, installing 2 new gauges, 3 total

Baynard Cove and Braddock Cove (finish Sea Pines)

no additional study funding in FY24

expanded Routine Mainenance to show funding for 3 programs below Town owns 54 ponds; 10% typically require treatment each year based on new contract awarded in 2022 HHL contract unit costs *1.1

project list is still being developed project list is still being developed routine maintenance, inspection, and operation

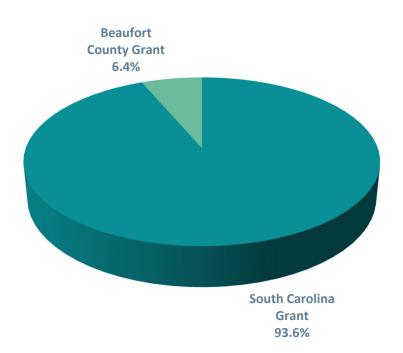
◀	9 Proje	cts (New Funds for FY24)	
		Cordillo Courts Improvements	70,000.00
1		MoonShell (Folly Field), construct	92,000.00
		Gum Tree Road, design & construct	80,000.00
		Jarvis Flap Gates, design & construct	100,000.00
-		Wexford Debris System, design	123,000.00
	N	Pump Station Security Cameras	45,000.00
	N	Main Street Drainage Improvements	-
	N	Palmetto Hall Outfall - design	-
	N	Lawton Pump Station - 1 New Pump	350,000.00
			860,000.00

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TOWN OF HILTON HEAD ISLAND: FY 2024 GULLAH GEECHEE HISTORIC NEIGHBORHOODS COMMUNITY DEVELOPMENT CORPORATION FUND BUDGET

Sources of Funds

Fiscal Year 2024 GGHNCDC Fund - \$5,343,185

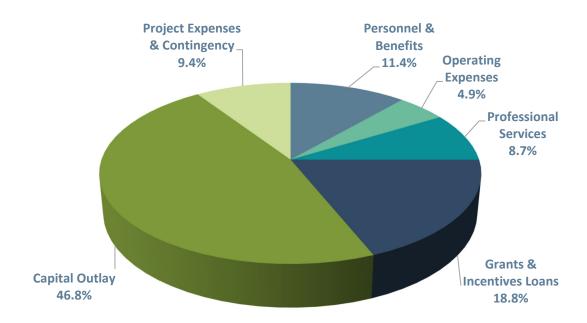


	FY 2023 Revised Budget		FY 2024 Adopted Budget	% Change FY 2023 Budget	% of Budget
South Carolina Grant Beaufort County Grant	\$	5,000,000 500,000	\$ 5,000,000 343,185	0.0% -31.4%	93.6% 6.4%
Total Revenues		5,500,000	5,343,185	-2.9%	100.0%

The FY 2024 Budget amounts from the South Carolina grant and the Beaufort County grant (ARPA funds) were received in FY 2023; however, will not be deployed until FY 2024.

Uses of Funds

Fiscal Year 2024 GGHNCDC Fund - \$5,343,185



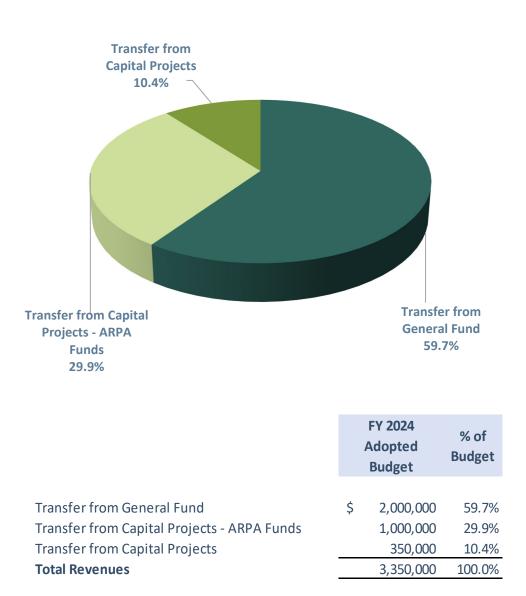
	FY 2023 Revised Budget		FY 2024 Adopted Budget		% Change FY 2023 Budget	% of Budget
Personnel & Benefits	\$	610,850	\$	610,850	0.0%	11.4%
Operating Expenses		418,885		262,070	-37.4%	4.9%
Professional Services		463,775		463,775	0.0%	8.7%
Grants & Incentives Loans		1,006,490		1,006,490	0.0%	18.8%
Capital Outlay		2,500,000		2,500,000	0.0%	46.8%
Project Expenses & Contingency		500,000		500,000	0.0%	9.4%
Total Expenditures		5,500,000		5,343,185	-2.9%	100.0%

A Board of Directors has been appointed by Town Council to oversee and guide the development of the Corporation and its organizational objectives. An Executive Director will be hired through coordination between the Town Manager and the appointed Board in the coming months. Planned expenditures will be refined by the Executive Director and Board of Directors upon placement.

TOWN OF HILTON HEAD ISLAND: FY 2024 HOUSING FUND BUDGET

Sources of Funds

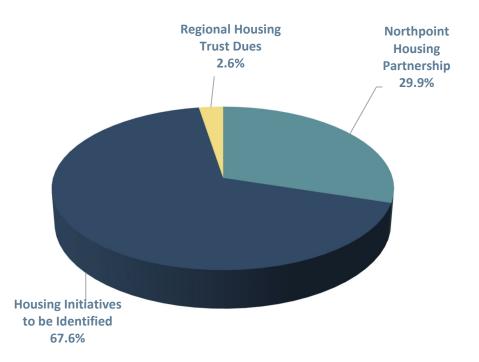
Fiscal Year 2024 Housing Fund - \$3,350,000



Note: In November 2022, Town Council voted to set aside \$1 million of Fiscal 2022 contribution to the General Fund Balance to provide for the Town's future contribution toward Housing solutions. This budget proposes to move the funds from the General Fund Balance to the Housing Fund for future Town deployment toward Housing Initiatives.

Uses of Funds

Fiscal Year 2024 Housing Fund - \$3,350,000



	Adopted		% of Budget
Northpoint Housing Partnership	\$	1,000,000	29.9%
Housing Initiatives to be Identified Regional Housing Trust Dues		2,263,441 86,559	67.6% 2.6%
Total Expenditures		3,350,000	100.0%



MEMORANDUM

To:	Marc Orlando, Town Manager
From:	Chris Yates, Building Official
Via:	Missy Luick, Assistant Community Development Director
Via:	Shawn Colin, Assistant Town Manager – Community Development
Date:	2/28/2023
Subject:	Building Division Residential Plan Review Fee- Proposed Fee adjustment

After a review of our current fee tables, staff determined that the Town does not currently charge a residential plan review fee as part of the building permit fees collected for residential projects that require plan reviews. We currently charge a commercial plan review fee for commercial projects that require plan reviews. The current commercial plan review fee for commercial projects is 75% of the building permit fee. The building permit fee is based on the fee tables that are adopted by ordinance. In 2022 we had 668 residential permits that required a plan review. We collected roughly \$774,473.00 in residential permit fees for those 668 permits. If we charged a plan review fee based on 50% of the permit fee, then we could have generated another \$387,236.00 in residential plan review revenue in 2022. A quick scan of neighboring jurisdictions revealed, Charleston County, Town of Summerville, City of Charleston, City of Folly Beach, City of the Isle of Palms, Town of Sullivans Island, Berkley County, and Georgetown County charge a 50% of permit fees, plan review fee for both residential and commercial projects requiring plan reviews. (Please see Attachment A.)

I recommend that the Town consider adding a residential plan review fee of 50% of the collected permit fees for all residential permits requiring plan reviews. We are under contract with a third-party plan review services provider with the anticipated costs of the plan review contract projected to be between \$60,000.00 and \$75,000.00. The residential plan review fees would offset this cost.

Building Division Permit Review

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Attachment A					
Proposed Permit Fee				1	
Plan Type	HHI Existing Fees	Proposed Fee	Permits	Total Permit Fees 2022	Total Revenue
Residential Plan Review	\$0	50% of the permit fee	668	\$774,473.00	\$387,236.00
Commercial Plan Review	75% of permit fee	No Change			
Permit Fee Study					
Plan Type	Beaufort County	Bluffton	City of Beaufort	Town of Port Royal	Hardeeville
Residential Plan Review	\$0, but \$30 fee if the application is withdrawn	Plan review fee: 50% of permit value.	Plan review fee: 50% of permit value.	Plan review fee: 10% of the permit fee	50% of the permit fee
Commercial Plan Review	Plan review fee: 50% of permit value.	Plan review fee: 75% of permit value.	Plan review fee: 50% of permit value.	Plan review fee: 50% of permit value.	Plan review fee: 50% of permit value.

STORMWATER UTILITY - NPDES PLAN REVIEW & INSPECTION

Recommendations for Charging Fees for NPDES Plan Review and Inspection

- The Town does not currently charge fees for NPDES Plans Review or Routine Inspection
- At the **current level of effort**:
 - Annual cost to the Town is **\$166,000**, and
 - Annual staff effort required is equivalent to **2.1 FTEs**
- At the **proposed level of effort** (adding recommended commitments):
 - Annual cost to the Town would increase to **\$355,840**, and
 - Annual staff effort required would increase to the equivalent of **4.1 FTEs**
- To implement the recommended increase in commitments, additional staff would be required (two new Full-time Stormwater Inspectors)
- o A majority of 17 regional MS4 Communities researched charge fees for plan review and inspection
- \circ Staff recommends that the Town begin charging fees for NPDES Plan Review and Inspection
- Recommended fee structure targets a <u>revenue-neutral</u> outcome



STORMWATER UTILITY - NPDES PLAN REVIEW & INSPECTION

Proposed NPDES/Stormwater Plan Review Fees – FIRST SUBMITTAL

Permit Type	Recommended	Town of Bluffton	City of Charleston	Beaufort County
Residential (lots less than 1 acre)	\$100	\$100	\$100	\$100
Pool or Spa (residential)	\$100	-	-	-
Demolition (residential, < 1 acre)	\$100	-	-	-
Residential (lots ≥ than 1 acre), Residential Subdivision, Multifamily, and Non-residential**	\$250/acre* (\$5000 max)	\$250/acre* (\$5000 max)	\$500 + \$200/acre* (\$5000 max)	\$250/acre* (\$5000 max)

* Per disturbed acre, rounded up to the nearest whole acre.

** Including Land Disturbance Permits and Commercial Demolitions

PLAN REVIEW

STORMWATER UTILITY - NPDES PLAN REVIEW & INSPECTION

Proposed NPDES/Stormwater Plan Review Fees – AMENDMENT/RESUBMITTAL

Permit Type	Recommended	Town of Bluffton	City of Charleston	Beaufort County
Residential (lots less than 1 acre)	\$75	\$50	-	-
Pool or Spa (residential)	\$75	-	-	-
Demolition (residential, < 1 acre)	\$75	-	-	-
Residential (lots ≥ than 1 acre), Residential Subdivision, Multifamily, and Non-residential**	\$150/acre* (\$2500 max)	\$150/acre* (\$2500 max)	-	\$150/acre* (\$2500 max)

* Per disturbed acre, rounded up to the nearest whole acre.

** Including Land Disturbance Permits and Commercial Demolitions

PLAN REVIEW

Town of Hilton Head Island STORMWATER UTILITY - NPDES PLAN REVIEW & INSPECTION

Proposed NPDES/Stormwater Inspection Fees – Routine Monthly INSPECTION

Permit Type	Recommended	Town of Bluffton		City of Charleston		Beaufort County	
Residential (lots less than 1 acre)	\$90/month	\$100/inspection		\$75/inspection		-	
Pool or Spa (residential)	\$90/month	-		-		-	
Demolition (residential, < 1 acre)	\$90/month	-		-		-	
Residential (lots ≥ than 1 acre), Residential Subdivision, Multifamily, and Non-residential**	\$50+\$50/acre* /month (\$500 max)	less than 1 acre* 1.0 to 5.0 acres* 5.01 to 10.0 acres* 10.01+ acres*	\$100/inspection \$200/inspection \$300/inspection \$400/inspection	less than 1 acre* 1.0 to 5.0 acres* 5.01 to 10.0 acres* 10.01+ acres*	\$75/inspection \$150/inspection \$250/inspection \$500/inspection	-	

* Per disturbed acre, rounded up to the nearest whole acre.

** Including Land Disturbance Permits and Commercial Demolitions



Proposed NPDES/Stormwater Inspection Fees – Notice Of Violation REINSPECTION

Permit Type	Recommended	Town of Bluffton		City of Charleston		Beaufort County
Residential (lots less than 1 acre)	\$140/inspection	\$150/inspection		\$150/inspection \$75/inspection		-
Pool or Spa (residential)	\$140/inspection	-		-		-
Demolition (residential, < 1 acre)	\$140/inspection	-		-		-
Residential (lots ≥ than 1 acre), Residential Subdivision, Multifamily, and Non-residential**	\$100+\$50/acre* /inspection (\$550 max)	less than 1 acre* 1.0 to 5.0 acres* 5.01 to 10.0 acres* 10.01+ acres*	\$150/inspection \$250/inspection \$350/inspection \$450/inspection	less than 1 acre* 1.0 to 5.0 acres* 5.01 to 10.0 acres* 10.01+ acres*	\$75/inspection \$150/inspection \$250/inspection \$500/inspection	-

* Per disturbed acre, rounded up to the nearest whole acre.

** Including Land Disturbance Permits and Commercial Demolitions

NSPECTION

Proposed NPDES/Stormwater Inspection Fees – Stop Work Order REINSPECTION

Permit Type	Recommended	Town of Bluffton		City of Charleston		Beaufort County
Residential (lots less than 1 acre)	\$190/inspection	\$200/inspection		\$200/inspection \$75/inspection		-
Pool or Spa (residential)	\$190/inspection	-				-
Demolition (residential, < 1 acre)	\$190/inspection	-		-		-
Residential (lots ≥ than 1 acre), Residential Subdivision, Multifamily, and Non-residential**	\$150+\$50/acre* /inspection (\$600 max)	less than 1 acre* 1.0 to 5.0 acres* 5.01 to 10.0 acres* 10.01+ acres*	\$200/inspection \$300/inspection \$400/inspection \$500/inspection	less than 1 acre* 1.0 to 5.0 acres* 5.01 to 10.0 acres* 10.01+ acres*	\$75/inspection \$150/inspection \$250/inspection \$500/inspection	-

* Per disturbed acre, rounded up to the nearest whole acre.

** Including Land Disturbance Permits and Commercial Demolitions



Town of Hilton Head Island STORMWATER UTILITY - NPDES PLAN REVIEW & INSPECTION

Summary of Recommended NPDES Fees for FY24

Permit Type	Initial Plan Review	Re-submittal Review	Routine Inspection	Notice of Violation Reinspection	Stop Work Order Reinspection	
Single-family Residential (lots <1 acre)	\$100	\$75	\$90/month	\$140/inspection	\$190/inspection	
Pool or Spa (residential)	\$100	\$75	\$90/month \$140/inspection		\$190/inspection	
Demolition (residential, < 1 acre)	\$100	\$75	\$90/month	\$140/inspection	\$190/inspection	
Residential (lots ≥ than 1 acre), Residential Subdivision, Multifamily, and Non-residential**	\$250/acre* (\$5000 max)	\$150/acre* (\$2500 max)	\$50+\$50/acre* /month (\$500 max)	\$100+\$50/acre* /inspection (\$550 max)	\$150+\$50/acre* /inspection (\$600 max)	

* Per disturbed acre, rounded up to the nearest whole acre.

** Including Land Disturbance Permits and Commercial Demolitions



STORMWATER UTILITY - NPDES PLAN REVIEW & INSPECTION

Fee Recommendations – Projected Cost & Revenue Comparison

Permit Type	Annual Volume	Permitting Effort *	Inspection Effort *	Cost to Town (Staff Time + OH)	Estimated Revenue	Revenue less Cost
Single-family Residential (<1acre)	155	155 hours	1,630 hours	\$ 98,770	\$ 99,200	\$ 430
Single-family Residential (>1acre)	5	10 hours	50 hours	\$ 3,190	\$ 3,200	\$ 10
Pool or Spa (residential)	180	90 hours	945 hours	\$ 57,360	\$ 66,600	\$ 9,240
Demolition (residential)	45	45 hours	180 hours	\$ 12,950	\$ 12,600	(\$ 350)
Demolition (commercial)	5	10 hours	20 hours	\$ 1,440	\$ 1400	(\$ 40)
Commercial Development	80	430 hours	2,055 hours	\$ 141,790	\$ 156,900	\$ 15,110
Land Disturbance	5	10 hours	70 hours	\$ 4,490	\$ 6,250	\$ 1,760
Residential Subdivision	5	50 hours	280 hours	\$ 18,690	\$ 21,250	\$ 2,560
Family Subdivision/Compound	10	35 hours	170 hours	\$ 11,690	-	(\$ 11,690)
Utility Installation	150	75 hours	-	\$ 5,470	-	(\$ 5,470)
	640	910 hours	5,400 hours	\$ 355,840	\$ 367,400	\$ 11,560 **

* Annual staff manhours, excluding management and administrative overhead effort.

** Revenue-neutral methodology in fee structure development within 5% of desired goal.





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