

The Town of Hilton Head Island

Accommodations Tax Advisory Committee Special Meeting

Thursday, May 28, 2020 - 2:00 p.m.

AGENDA

This meeting is being held virtually in accordance with Town Council Emergency Ordinance 2020-11. This meeting is being conducted electronically and recorded. The video record of this meeting will be available on the Town's website (https://hiltonheadislandsc.gov/) within 24 hours of occurring.

1. Call to Order

- 2. FOIA Compliance Public notification of this meeting has been published, posted, and distributed in compliance with the South Carolina Freedom of Information Act and the requirements of the Town of Hilton Head Island.
- 3. Roll Call
- 4. Approval of Agenda
- 5. Approval of Minutes
 - a. Accommodations Tax Advisory Committee Meeting, November 7, 2019
- 6. Citizen Comments

7. New Business

- a. Hearing regarding the Hilton Head Island-Bluffton Chamber of Commerce/Visitor & Convention Bureau's proposed 2020-2021 Marketing Plan and Budget of Expenditures for the 30% Allocation of State Accommodations Tax Funds for the Advertising and Promotion of Tourism.
- **b.** Consideration of policy recommendations to Town Council for ATAX grants affected by the COVID-19 virus.

8. Adjournment

Public comments concerning agenda items can be submitted electronically via the Town's Virtual Town Hall portal (https://hiltonheadislandsc.gov/opentownhall/). Citizens may also call 843-341-4646 to sign up for public comment participation during the meeting by phone. The public comment period will close at Noon the day before the scheduled meeting. All comments will be provided to the Board for review and made a part of the official record.



Town of Hilton Head Island

Accommodations Tax Advisory Committee

Thursday, November 7, 2019 at 9:00 am Benjamin M. Racusin Council Chambers

MEETING MINUTES

Present from the Committee: Brad Marra, Chairman; Dru Brown; Vice-Chairman; Rob

Bender, Roger Freedman, Jim Fluker, Julie Smith and Richard Thomas

Present from Town Council: Tamara Becker

Present from Town Staff: John Troyer, Director of Finance; Jennifer McEwen, Director of

Cultural Affairs; Cindaia Ervin, Finance Assistant

Present from the Media: None

1. Call to Order:

The meeting was called to order at 9:00 a.m.

2. FOIA Compliance:

Public notification of this meeting has been published, posted and mailed in compliance with the Freedom of Information Act and the Town of Hilton Head Island requirements.

3. Approval of Minutes:

Mr. Fluker moved to approve the minutes from the Accommodations Tax Advisory Committee meeting on November 7, 2019. Mr. Arnold seconded the motion and the motion passed with a vote of 7-0.

4. Unfinished Business- None

5. New Business:

a. Review & Recommendation for the 2020 Accommodations Tax Grants.

A spreadsheet was displayed listing all applicants along with the amount each applicant requested. Committee members discussed each individual application and ultimately, the Accommodations Tax Advisory Committee decided upon the following recommendations:

Calendar Year 2020 Accommodations Tax Advisory Committee Recommendations								
	2	2020 GRANTS						
	2020 ATAC To Applicant Recom- Co							
	Request	mendation	Award					
12 Jewels of Life	54,000	-						
Art League of Hilton Head	65,000	65,000						
Arts Center of Coastal Carolina	406,000	395,000						
Community Foundation of the Lowcountry	Applicant w	vithdrew from 2	020 cycle					

David M. Carmines Memorial Fnd	138,000	115,000	
Gullah Museum of Hilton Head Island	60,000	55,000	
Harbour Town Merchants Assoc.	22,000	21,000	
Hilton Head Audunon Society	6,500	3,600	
Hilton Head Choral Society	43,000	40,000	
Hilton Head Concours d'Elegance	282,000	265,000	
Hilton Head Dance Theater	23,000	15,000	
Hilton Head Disc Golf	39,000	20,000	
Hilton Head Island Airport	180,000	90,000	
Hilton Head Island Bridge Assoc.	38,800	25,000	
Hilton Head Island Land Trust	23,000	15,000	
HHI Rec Association (Wingfest & Oyster Festival)	30,000	25,000	
нні St. Patrick's Day Parade	25,000	22,000	
нні Wine and Food, Inc.	130,000	120,000	
HHI-Bluffton Chamber of Commerce VCB	635,000	575,000	
Hilton Head Symphony Orchestra-A Operations	270,000	250,000	
Lean Ensemble Theatre	40,000	35,000	
	,,,,,		
Lowcountry Golf Course Owners Assoc.	50,000	50,000	
Lowcountry Gullah	50,000	-	
Main Street Youth Theater	20,000	17,000	
Mitchelville Preservation Project	185,000	185,000	
Native Island Business & Community	225,000	125,000	
Shelter Cove Harbour Company	88,700	80,000	
Skull Creek July 4th Celebration	26,900	21,000	
The Boys & Girls Club of Hilton Head	22,000	22,000	
The Coastal Discovery Museum-Operations	310,000	297,500	
The Coastal Discovery Museum-Lowentry Fair	15,000	5,000	
The First Tee of the Lowcountry- Operations	30,000	25,000	
The Heritage Library	120,000	115,000	
The Sandbox	54,500	54,500	
Town of Hilton Head Island-A Operations	1,427,664	1,389,941	
Total	5,135,064	4,538,541	_
1 otal	5,155,004	7,000,071	
Balance Available		-	

Brad Marra, Chairman stated that for he would like the Committee to review the applicant requests a minimum of two times to ensure that each is reviewed accurately and awarded appropriately. The Committee felt they had an obligation to take into account each applicant and the impact they will have on our community. They commended those that applied and encouraged those that were not recommended funding, to apply for funding next year with proven metrics and data to present to the Committee for potential awarding.

Mr. Brown made a motion to approve the recommendations as assigned and displayed on the projected spreadsheet (summarized in the table above). Mr. Fluker seconded the motion. All Committee members voted unanimously to approve (except for individual line items where individual members recused themselves-details listed at end of minutes).

During the discussions of the Hilton Head Island-Bluffton Chamber of Commerce, the Lowcountry Golf Course Owners Association and Shelter Cove Harbour Company, Mr. Brad Marra disclosed a potential conflict of interest and did not participate. The required disclosure forms are attached. During the discussion of the Hilton Head Island-Bluffton Chamber of Commerce, Mr. Andrew Brown disclosed a potential conflict of interest and did not participate. The required disclosure forms are attached. During the discussion of The Coastal Discovery Museum and The Heritage Library, Mr. Richard Thomas disclosed a potential conflict of interest and did not participate. The required disclosure form is attached. During the discussion of the Shelter Cover Harbour Company Mr. Steven Arnold disclosed a potential conflict of interest and did not participate. The required disclosure form is attached.

6. Adjournment:

Mr. Marra adjourned the meeting at 10:08 a.m.

	Submitted by: Cindaia Ervin, Secretary
	Approved:
Brad Marra, Chairman	



HILTON HEAD ISLAND MARKETING COUNCIL

The Hilton Head Island Marketing Council serves as an advisory and advocacy committee to the Hilton Head Island Visitor & Convention Bureau. The council represents cross sections of the Island's diverse travel and tourism industry and guides the planning and execution of the annual destination marketing plan. The committee monitors the plan's effectiveness and results making recommendations for improvements and enhancements when needed.

DRU BROWN, Vice Chairman, Visitor & Convention Bureau; Managing Partner, Island Time Hilton Head, LLC

CHRIS BRACKEN, Director of Sales and Marketing, Sonesta Resort Hilton Head Island

SUSANA COOK, General Manager, Palmera Inn and Suites

CARY CORBITT, Vice President Sports & Operations, The Sea Pines Resort

JOLYN DE BOER, Executive Director, Racquet & Paddle Sports Alliance

REX GARNIEWICZ, President & CEO, Coastal Discovery Museum at Honey Horn

JOSH GRUBER, Assistant Town Manager, Town of Hilton Head Island

LORI LYNAH, Director of Marketing and Air Service Development, Savannah/Hilton Head International Airport

KATIE MANLEY, Marketing Team, Coastal Restaurants and Bars

BRAD MARRA, Chief Operating Officer, Palmetto Dunes Oceanfront Resort

JENNIFER MCEWEN, Director of Cultural Affairs, Town of Hilton Head Island

JOHN MUNRO, Vice President of Hospitality, Resort Sales and Marketing, The Sea Pines Resort

JON REMBOLD, Airports Director, Beaufort County

COURTNEY YOUNG, President & CEO, ForeSight Communications

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YEAR IN REVIEW



#1 Island Continental U.S. 4th Consecutive Year



#1 Island U.S. 3rd Consecutive Year



South's Best Beach Town



Reader's Choice Awards 7th Consecutive Year





2019 Platinum Choice Winner 9th Consecutive Year



Bronze, Nashville Event Mapping & Location and Bronze, Nashville Event Video



Gold Level Bicycle Friendly Community (BFCsm)



Marketing Effectiveness Special Event, Nashville





Gold, Overall Social Media Silver, Nashville Event Video



WEBSITE VISITS HiltonHeadIsland.org

2.1M WEBSITE VISITORS

46% ORGANIC SEARCH

31%
CONVERSION RATE



SOCIAL ENGAGEMENT

156.2K

SESSIONS ACROSS ALL CHANNELS 90%

OF TRAFFIC FROM FACEBOOK

78.8%

OF TRAFFIC FROM MOBILE



PUBLIC RELATIONS

3,751 STORIES/MENTIONS

6,900,983,718

IMPRESSIONS

\$21,947,349.50

AD VALUE



HOTEL / HOME & VILLA

51.4% occupancy

4.2%

\$246

ADR

_-1.0%

\$126

REVPAR

3.1%

Source: VERB Interactive, Weber Shandwick, and 2 Source Report



\$58,625,806

Total revenue generated by HiltonHeadIsland.org

Jan - Dec 2019

EXECUTIVE SUMMARY

The Hilton Head Island-Bluffton Chamber of Commerce/Visitor & Convention Bureau continues to be the leader in promoting tourism within Southern Beaufort County. The organization as a whole utilizes national economic and tourism trends, consumer research, prior program performance, demographics and takes into consideration the needs of our community (residents and businesses) to be in the best position as the steward of the destination.

In 2019, Hilton Head Island was recognized as America's Favorite Island™ three times over and was placed in top mention in regards to the meetings and groups segment. These accolades and achievements have fallen short of resonating locally; which is why we position the destination marketing plan as the tool that helps bring clarity and focus to the Hilton Head Island-Bluffton Chamber of Commerce/Visitor & Convention Bureau efforts. The foundation of what we work toward are defined in our vision and mission, supported by our organizational cornerstone and strategic anchors. We work towards delivering upon these daily with our detailed strategies and tactics.

Vision: Leading the Hilton Head Island region, community and partners collaboratively in effective education, advocacy and innovative programming ensuring tourism development and sustainable growth.

Mission: Envision and advocate the common interests of our partners and stimulate the regional economy while enhancing the quality of life for all.

This year's pursuit of our "cornerstone" will further align our efforts to show how destination promotion should be woven into the fabric of our community and become a "community shared value". Destination promotion builds a quality of life for the benefit of all our residents.

The three-year strategic plan, approved in 2018, provides the platform for the fiscal years 2019 through 2022 destination marketing plans. It defines our strategic anchors that set the stage for our strategy and tactics with five key areas of focus: strengthened brand awareness and marketing, expanded meetings and groups, energized destination development and management, sustainable and innovative organization and improved alignment and community engagement. These strategic anchors will further align our efforts to establish destination promotion as a "community shared value". The promotion of Hilton Head Island serves the entire community, ensuring mindful investment and development to provide quality of life for all.

In addition to the steadfast pursuit of our Strategic Plan, the Hilton Head Island-Bluffton Chamber of Commerce/Visitor & Convention Bureau implemented major actions aimed at maintaining its commitment to excellence and leadership in the marketplace this past fiscal year. These included:

- ADARA Technology, announcement and integration providing unique and holistic insight on today's traveler and articulating the value of the HiltonHeadIsland.org website to our stakeholders
- Crisis marketing plan refresh, training and integration
- Implementation of online payment platform
- Application of integrated partner sales solution
- Website optimization across both, HiltonHeadIsland.org and HiltonHeadBlufftonChamber.org
- Expansion of air-service and air-carriers at both,
 Hilton Head Island Airport and Savannah/Hilton Head
 International Airport
- Embarked on a 10 year Destination Management Plan that will provide the roadmap and shared vision for the community to ensure responsible and sustainable tourism growth

IT ALL STARTS WITH A VISIT





RE-ENGINEERING DESTINATION ORGANIZATIONS A SHARED VISION FOR THE FUTURE OF TOURISM

Destination organizations today are collaborating more closely with their local communities to define a shared vision for the future that provides long-term benefits for both key stakeholders and residents. These pillars are:

1. Destination Stewardship

Building public-sector coalition between the visitor industry, economic development agencies, academic institutions, and civic and philanthropic organizations. The goal is to curate more immersive destination experiences, manage sustainable visitor growth, promote equitable economic development and elevate quality of life and quality of place.

2. Community Alignment

Improving resident sentiment and government support around a shared vision for the future to accelerate important destination development initiatives, protect public funding, and improve hospitality culture. The value of the visitor economy and role of destination organizations must be better understood and appreciated.

3. Digital Conversion

Developing more video and personalized digital strategies on mobile platforms to improve marketing effectiveness and drive higher sales in real time. Advancements in artificial intelligence, chat and other technologies are connecting industry and visitor audiences in new ways to accelerate conversion in our on-demand world.

Source: DestinationNext "Futures Study 2019"

INDUSTRY & COMMUNITY PARTNERSHIPS



DESTINATION STRENGTH



Accommodations Brand



Attractions & Entertainment



Conventions & **Meeting Facilities**



Events



Sports & Recreation **Facilities**



Communication Infrastructure







COMMUNITY ALIGNMENT



Organization **Governance Model**



Partnership Strength







Local Community Support



Regional Cooperation







Policy & Regulatory **Environment**



Funding Support & Certainty



FINDING OUR CORNERSTONE

Every community must compete with every other community for their share of the world's attention, customers and investment. To compete, people need to be aware of a community, have a positive impression and want to visit to experience the community and meet its people. This is achieved through clearly developing, articulating and managing the community's brand.

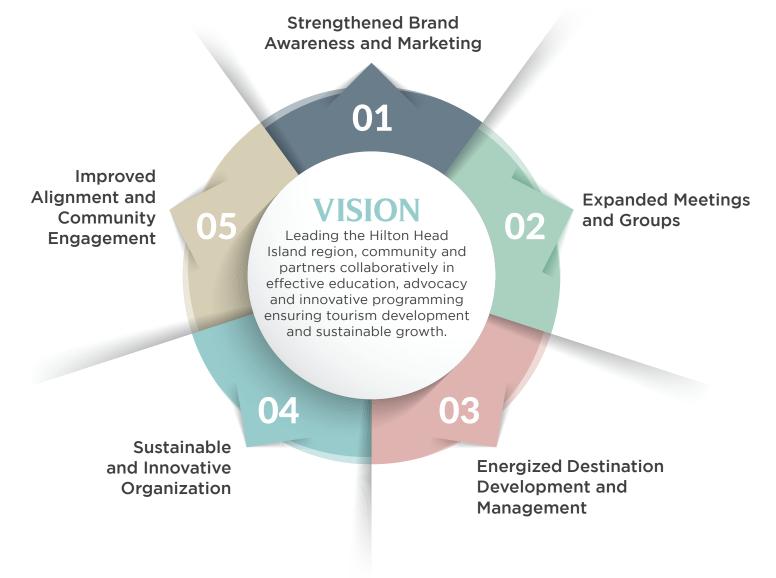
Efforts must be made to promote, market, sell and engage potential visitors. And all of this must be reinforced again and again. Destination organizations are uniquely positioned to do this. Addressing this need for destination promotion is for the benefit and well-being of every person in a community. It is a common good. It is an essential investment to develop opportunities and build quality of life to benefit all the residents of a community.

Source: Destinations International "Finding Our Cornerstone: An advocacy paper on destination organizations becoming a community shared value"



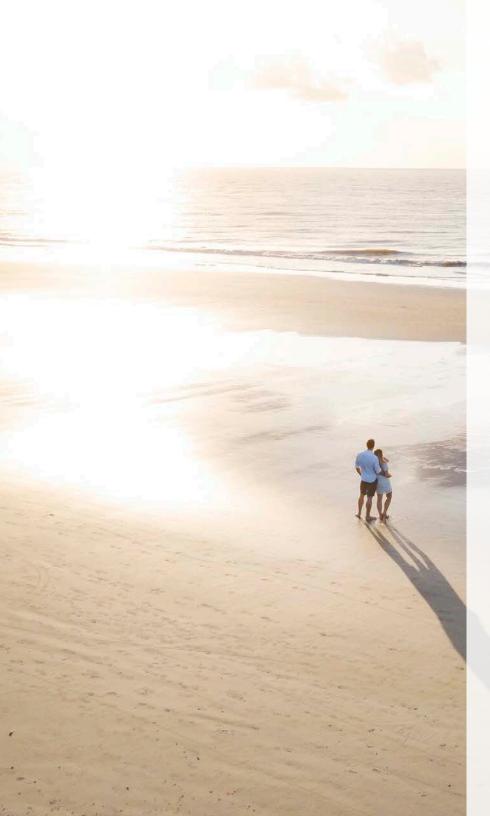


STRATEGIC ANCHORS, VISION AND MISSION



MISSION

Envision and advocate the common interests of our partners and stimulate the regional economy while enhancing the quality of life for all.



GOALS

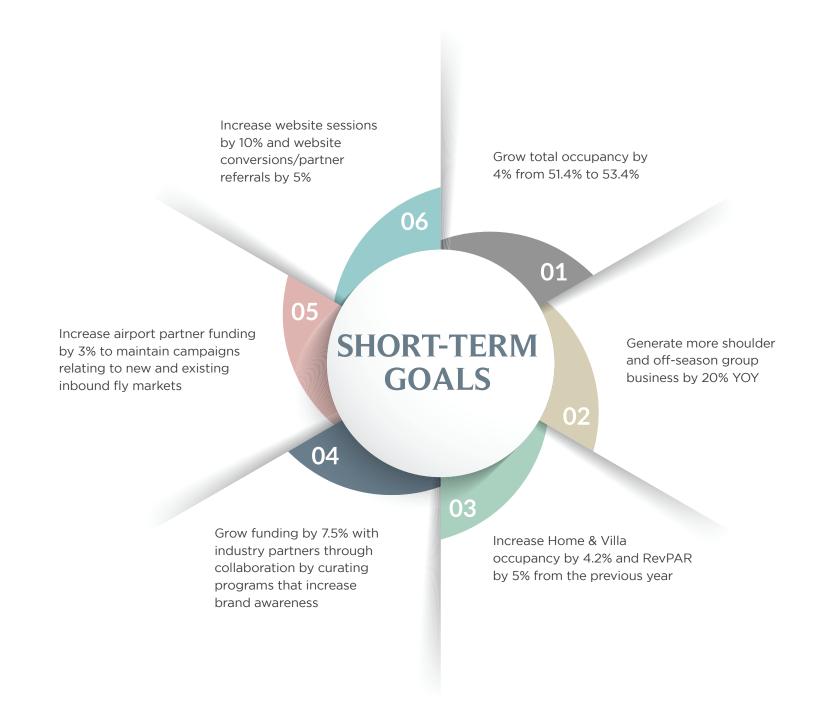
Influences such as the state of the U.S. economy, domestic and international travel trends, consumer shifts, regularly commissioned research, past programs performance and feedback from our tourism community all help to shape our leisure marketing, meetings and groups and public relations plan for the region.

The Hilton Head Island Visitor & Convention Bureau's destination marketing programs have focused on the following long and short-term goals stemming from our three year strategic plan.

The Council monitors the plan's agreed upon goals and effectiveness to make recommendations for improvements or enhancements as necessary. The goals outlined will act as a roadmap for the destination marketing of Hilton Head Island for the coming fiscal year.

Long-Term Goals (through 2020-2021)

- 1. Expand Group Sales by driving shoulder and off-season strategic initiatives and programming
- 2. Research, develop and implement branding for the destination
- 3. Maintain and grow public and private funding
- 4. Increase leisure and business travel during key timeframes
- 5. Leverage and expand emerging technologies to engage and elevate the visitor's travel experience







1.) STRENGTHENED BRAND AWARENESS AND MARKETING

A. Utilize third party media partnerships and endorsements to further amplify our voice and brand.

- Focus on print and digital assets with native content and social integration with Travel + Leisure.
- Integrate Hilton Head Island into custom content and high-impact media placements through Condé Nast Traveler.
- Deploy targeted media campaign through AmericanExpress.com.
- Create custom content created by The Points Guy as well as social and display media to drive qualified visitors back to the destination.
- Host Editor-in-Chief from Full-Time Travel to curate immersive online content, social and dedicated email.

B. Expand and broaden organic keyword rankings for Search Engine Marketing (SEM).

- Refine and grow a targeted list of keywords that align with the visitors' location and experiences.
- Develop relationships with potential visitors and key audiences through personalized messaging.
- Track, measure and analyze all responses within the consumer journey.

C. Leverage a strategic mix of targeted methods to identify and reach the most qualified users.

- Target qualified users through digital video across social platforms.
- Utilize Google Display Network (GDN) with display ads to increase visits to the website.
- Cultivate themed ad groups and keywords around categories that target consumers researching vacation terms.
- Create competitor targeted campaigns to capture demand from those researching other destinations.
- Reinforce by serving ads to those who have visited HiltonHeadIsland.org.

D. Deliver clear, consistent and relevant messaging and optimized content for proper indexing by search engines.

- Ensure the website is compatible with accessibility tools and platforms.
- Improve the visibility of HiltonHeadIsland.org in search results for brand key phrases and search queries.
- Identify target keywords for content and blog optimization.
- · Create campaigns to identify and attract high quality links from high authority sites.
- Optimize Google My Business (GMB) to ensure users interest is captured both on and off-site.

E. Create content and measurements to adapt to social media platforms.

- Focus efforts on content for growing Instagram Stories.
- Curate more user-generated content.
- Create unique and engaging templates for our audience to use.
- Partner with brand ambassadors, local celebrities and relevant content creators for authentic stories.
- Grow social audiences through paid social media strategy.
- · Utilize retargeting efforts for consumers that have engaged with our advertising and visited HiltonHeadIsland.org.
- Drive traffic to the package and offer-focused pages of the website.
- Develop a comprehensive blog strategy that speaks to the interests and needs of our audience.

F. Create and distribute personalized, informative and strategic email content.

- Personalize content based on subscriber interests and location.
- Identify and re-engage subscribers through a dynamic drip campaign.
- Refresh the existing email template to support the drip campaign.

G. Optimize high-quality content on the website that is engaging, entertaining and conversion-driven.

- Deliver personalized targeted, strategic messaging.
- Evolve the content strategy to include more "destination insider" information.
- Increase usage of user-generated content.

H. Employ a public relations plan designed to increase visibility and consideration.

- Explore "hidden gems" across culinary, wellness, culture and marquee events to grow shoulder and off-season.
- Customize itineraries that drive in-depth feature coverage and real-time social content.
- Secure trade and paid influencer partnership opportunities to reach potential visitors.
- Host an in-market event and/or meetings with top media and influencers.
- Align with like-minded brands to execute partnerships and campaigns.



2.) EXPANDED MEETINGS AND GROUPS

A. Market the destination to prospects in all meetings and group market segments to grow shoulder and off-season business.

- Utilize the Flights for Sites (FFS) program for targeting meeting and group planners.
- Generate room nights and revenue by promoting the Group Closing Fund (GCF).
- Drive RFPs for fall/winter group business through the "All Island Special Meetings Offer".
- Partner with Cvent and HelmsBriscoe, third party organizations specific to meetings and groups, to build awareness of the destination.
- Utilize sponsorship and bid fees to secure business opportunities.
- · Geo-target associations specifically in the Southeast for group business meetings.
- Conduct FAM trips in-market and out-of-market.
- Review and update meetings microsite content.
- Execute against the LinkedIn strategy.
- · Attend tradeshows to build awareness and generate leads for group business.

B. Continue to grow our international presence.

- Partner with Brand USA and SCPRT through a targeted international campaign.
- Deploy digital media and print insertions through *Macleans, Toronto Star* and *Chatelaine in Discover America Magazine* in Canada.
- Integrate digital media and print insertions through *Bunte, In-Style, Star, FOCUS magazine* and in *Discover America Magazine* in Germany.
- Partner with Coastal South Carolina for inclusion in their campaign targeted towards golf prospects via digital, social, email, Sky Television and U.S. Golf Travel Guide in the United Kingdom.

3). ENERGIZED DESTINATION DEVELOPMENT AND MANAGEMENT

A. Develop a strategic framework that will identify tourism product development opportunities (new or through existing infrastructure) within the destination.

- Continue to enhance existing relationships with Beaufort County Economic Development partner, developers and commercial real estate organizations.
- Create, communicate and leverage community engagement material that showcases the benefits of tourism to the economy.
- Partner with the public and private sector to create workforce-readiness strategies.

B. Support Hilton Head Island's goal to develop a Destination Management Plan that encompasses a bold and shared long-term vision for the destination to create a competitive advantage.

- Continue efforts regarding the 10 year Destination Management Plan working with MMGY NextFactor to provide continued guidance/project management.
- Engage the identified Steering Committee/Task Forces key stakeholders within the community to advocate, support and shepard the completed project.
- Prioritize the impact of current and potential tourism assets based on visitor generation and utilization.
- Ensure proper communication strategy and community engagement on all efforts surrounding the Destination Management Plan.

4). SUSTAINABLE AND INNOVATIVE ORGANIZATION

A. Use research platforms to influence future marketing efforts.

- Use ADARA to measure website effectiveness and direct revenue attributed to consumer travel purchases.
- Use ADARA to measure effectiveness of third party media partnerships in the market.

B. Create a collateral piece with compelling imagery and content about the destination.

- Develop and produce the Official Hilton Head Island Vacation Planner.
- Distribute the planner to visitors, elected officials, state Welcome Centers, AAA offices nationwide, tradeshows, events and media.
- Collaborate with the Hilton Head Island Airport and the Savannah/Hilton Head International Airport for displays and continuous distribution throughout the year.
- Create an immersive digital and social version of the official destination guide to leverage the ever-growing visitors online engagement.

C. Align internal and governance resources to support Strategic Plan and "Community Cornerstone".

- Leverage internal functional areas to address short and long-term organizational needs.
- Expand industry leadership roles to enhance destination visibility and leverage cutting-edge research and trends.

D. Establish an organizational framework in collaboration with the Town of Hilton Head Island and private sector to manage a positive visitor experience.

- Explore opportunities to enhance public wi-fi/hotspots.
- Continue to upgrade group experiences that result in greater/repeat future visitation by capitalizing on community assets.
- Capitalize on research findings to better understand and support customer needs; implementation of Chatbot technology, enhance the Island Compass App and utilize the ADARA technology.
- Develop more personalized content that will improve digital engagement with visitors and enhance overall experience.

5). IMPROVED ALIGNMENT AND COMMUNITY ENGAGEMENT

A. Increase community partnerships and engagement to leverage resources for the destination and organization.

- Enhance partnership marketing efforts to create additional content and revenue.
- Enhance current partner sponsorship with premier local events to extend the brand and increase events visibility and visitation potential.
- Continue to expand community taskforce meetings to achieve alignment and increase knowledge of organizational impact.
- Enhance the process of on-boarding new and existing accommodation partners as well as other tourism partners to support destination development, co-op marketing and partner investments.

B. Enhance residents' awareness and appreciation for the tourism and visitor experience.

- Refine the resident awareness/call-to-action plan by deploying in-market communication strategy, through traditional and non-traditional engagement and earned media coverage.
- Develop programs to further recruit, educate and involve Chamber Ambassadors to support business events.

C. Expand awareness and advocacy efforts leading to strategic relationships with elected community leaders.

- Create an advocacy program to inform community stakeholders and partners about the global tourism economy.
- Expand presence in local industry related social media conversations by leveraging Hilton Head Island-Bluffton Chamber of Commerce executive and senior leadership teams.
- Continue to work with local and state delegations on issues directly related to the sustainability and growth of our region.
- Fortify relationships with community organizations to secure and support incoming meetings and groups.
- Organize and seek presentation opportunities to communicate tourism's impact on the business community.
- Produce a video vignette series highlighting how tourism matters and affects local government, businesses and residents.

D. Orchestrate staff participation in outreach programs with community groups and industry organizations.

- Create an advocacy and awareness campaign.
- Continue the community calendar of events and ensure strong marketing to engage deeper into our community.



Hilton Head Island-Bluffton Chamber of Commerce Hilton Head Island Visitor & Convention Bureau Schedule of Functional Revenues and Expenditures FY 2020-2021 Budget

Revenues		VCB TOTALS	Town of HHI DMO	VCB Private Sector	SCPRT Dest. Specific	SCPRT Co-ops	Town of Bluffton	Beaufort Co	Membership
Town of HHI D	OMO	2,075,000	2,075,000						
Town of HHI S	Supplemental Grant	575,000							
Private Sector		360,000		360,000					
SCPRT Destin	nation Specific	750,000		7. Continue de	750,000				
SCPRT Coop		600,000				600,000			
Private Match		1,200,000				1,200,000			
Town of Bluffto		220,000					220,000		
B/C Bluffton &		265,000						265,000	
Total Reven	ues	6,045,000	2,650,000	360,000	750,000	1,800,000	220,000	265,000	
Membership I Total Revenue	Revenue es with Membership	7,745,000							1,700,00
Expenses									
Media Buys -	Leisure	100,000	58,192	13,430	28,378				
Social Media		1							
	Partner Promotions	32,500	18,912	4,365	9,223				
	Paid Brand Social Media	65,000	108-5-0018		5) Prof. (1960)				
	Social Media Management	20,000							
	Social Content Marketing & Strategy	75,000	43,644	10,073	21,283				
	Crowdriff	20,000							
Sub-total		212,500	123,658	28,540	60,303				
Digital Market	ting								
	Digital Strategy, Web Maintenance & Support	96,000	55,864	12,893	27,243				
	Technology Improvements	25,000	14,548	3,358	7,094				
	SEO	30,000	17,458	4,029	8,513				
	SEM / Display	430,000	250,225	57,751	122,024				
	Managed Web Hosting and Content Delivery Network								
	eNewsletter/Drip Campaign	35,600							
2.	Digital Contingency	10,000							
Sub-total		634,100	368,995	85,162	179,943				
Destination P	775		22000						
	PR Strategy, Maintenance & Support	204,000	500,000,000,000						
	Journalists/Influencers	70,000		S. Self-Article					
	Monitoring Services (Print/Online/Broadcast Tracking)	17,900			A 1007004000				
Sub total	PR Contingency	25,000							
Sub-total		316,900	184,410	42,561	89,929				
Carrier Calaci	O RA-ul-Aliva								
Group Sales		15 000	9 720	2.045	1 257				
	Promotional Giveaways Site Inspections/ Flights for Sites	15,000 5,000							
	VCB Dues and Subscriptions	28,000							
	Trade Sponsorships	23,500	7,000	1					
	Tradeshows	98,000							
	FAM / In-Market Events	25,000							
	Focused Service	1,500							
	SC Sports Alliance	5,000							
	SEM	16,640							
	SEO	10,000							
	Social Media	16,680			4,733				
	Website	16,680							
	Collateral	3,000							
	Trade Media	20,825							
1	Sub-total Sub-total	284,825	165,745	38,253	80,827				
International									
	Coastal SC USA Coop	55,000							
	International Promotions	159,625	92,889	21,438					
		7,500	4,364	1,007	2,128				
	International Tradeshows	222,125							

Destination I	Photography & Video	20,000	11,636	2,679	5,686				
Insiders/Coll	lateral/Fulfillment								
maider aroon	Vacation Planner	207,000	120,457	27,801	58,742				
	Fulfillment	100,000	58,192	13,430	28,378				
	Toll-Free Phone	4,000	2,328	537	1,135				
Sub-total	Toll Tee Filorie	311,000	180,977	41,769	88,255				
Research & I	Planning	145,000	84,378	19,474	41,148				
HHI Destinat	ion Marketing Operations & Management								
	VCB Sales, Mkt, V Services & Ops:								
	Personnel	1,190,000	537,425	40,810	78,750	407,400	56,980	68,635	
	Benefits	170,000	76,775	5,830	11,250	58,200	8,140	9,805	
	Operations	340,000	153,550	11,660	22,500	116,400	16,280	19,610	
Sub-total		1,700,000	767,750	58,300	112,500	582,000	81,400	98,050	
	0.72								
HHI Supplem	nental Grant	2000000	500 505						
	Golf	150,000	150,000						
	Meetings & Group	100,000	100,000						
	Accolade Marketing Initiative	200,000	200,000						
	Festival and Events	80,000	80,000						
	Multi-Channel Chatbot & Comm. Program	25,000	25,000						
	Island Arts & Cultural Video Promotion	20,000	20,000						
	VCB Sales, Mkt, Visitor Services & Operations	0	0						
Sub-total		575,000	575,000						
SCPRT									
	SC PRT - Leisure	565,000				565,000			
	SC PRT - Meetings & Groups	320,000				320,000			
	SC PRT - Sports	333,000				333,000			
Sub-total	OO FILT - Opollo	1,218,000			-	1,218,000			
Sub-total		1,218,000				1,218,000			
Town of Bluff	ton DMO								
	Promotions	138,600					138,600		
B/C Bluffton 8	& Daufuskie DMO	400.050						100.050	4 700 000
	Promotions	166,950		5782099-0	Taka Salah		MOROPHI.	166,950	1,700,000
	BEXPENSES	6,045,000	2,650,000	360,000	750,000	1,800,000	220,000	265,000	1,700,000
	w Revenue & Expense	7,745,000	0	0	0	0	0	0	(
total Expens	ses with Membership		on Head Island Spec	rific Programs					
		Expenses for Hill	on riedu Islanu Spec	and Flograms					
		Expenses for other	er marketing program	ns					

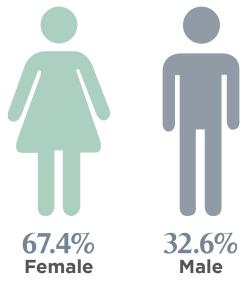
DEMOGRAPHICS & PERSONAS

Hilton Head Island's visitor foundation was built on identified drive markets, ensuring overnight stays and from a long-term lens, home ownership. Today we nurture that foundation and look to our real-time data sources, Google Analytics and ADARA, in addition to deep research, partnering with LRITI, University of South Carolina Beaufort and Regional Transactions Concepts, LLC, Clemson University. Using this insight we are able to extract visitor persona detail which allows us the ability to further refine our messaging to a more qualified potential consumer. We have identified these persona groups as:

- Families
- Snowbirds
- Sports Enthusiasts
- Weekenders
- Culinary Explorers
- Arts, History and Cultural Enthusiasts
- International Travelers



Our Target Leisure Traveler





\$150K+ Affluent Traveler



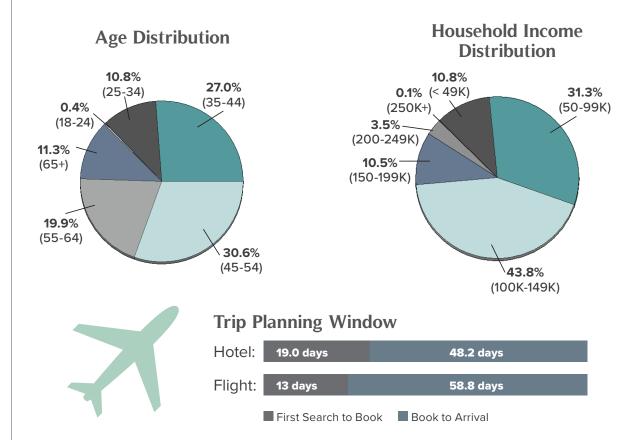
59.1%
Undergraduate
Degree or Higher



7 Trips per YearNights Average Length of Stay

ADARA Impact Analytics

HiltonHeadIsland.org Visitor Insight (January 1, 2019 to December 31, 2019)



Top Flight Origin Markets (SAV / HHH)

Boston, MA
 Philadelphia, PA
 Washington, DC (IAD)
 New York, NY
 Dallas-Fort Worth, TX
 Pittsburgh, PA
 Newark, NJ
 Washington, DC (DCA)
 Hartford, CT
 Chicago, IL (ORD)

Family

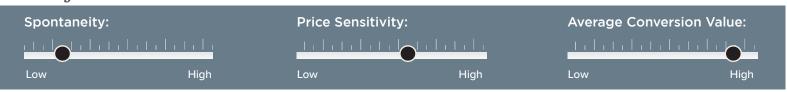
Travel Objective:

Find a vacation spot they will please everyone during the school holidays.

Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sept	Oct	Nov	Dec	
Plan		Ш		Visit					Pla	an	l	



Family Travel Habits



Who They Are



Upscale & Status Oriented



Creating a Legacy



Values Family Time



Active & Health Conscious

Preferred Activities & Attractions

Vacation Rentals & Resorts

Beach & Water Activities

Biking & Hiking

Tennis & Pickleball

Festivals & Events

Kid-friendly Dining

Museums & Day Camps

Marketing Channels & Formats

Facebook Videos

Instagram

TripAdvisor

TV

Online Video

Forums & Blogs

Pinterest

"Let's Make Memories." Their Path to Purchase

I'm looking for a destination with a mix of things to do.

I need to be able to relax, while the kids are busy and active.

I want to find a place I can brag about to my friends.

I want to make this trip a tradition - something we look forward to.

What can we do on Hilton Head Island that we don't normally do at home?

Is there enough to do for a week or two?

Does it make sense to stay in a resort or vacation rental?

Which rental gives us the best access to beaches and dining?

What do other people have to say about the Island?

How early should we book our vacation rental for the best deal?

What's the best way to get there?

Does it make more sense to

drive or fly?

What should I pack?

Where are the best places to book for the best price?

The photo of Aiden and Cally at the Coastal Discovery Museum is so cute. I can't forget to put that on Facebook.

Where should we eat tonight? Who has kid-friendly specials?

Are there any day camps or kid-friendly events happening this weekend?

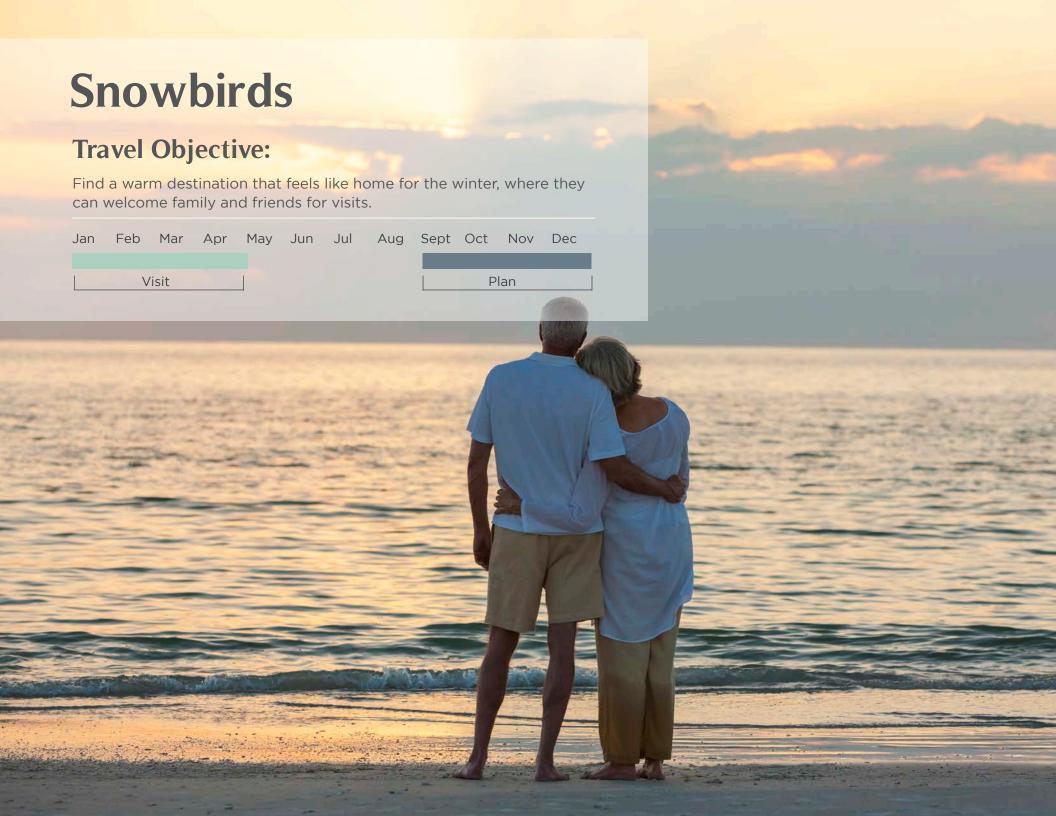
Dream

Plan

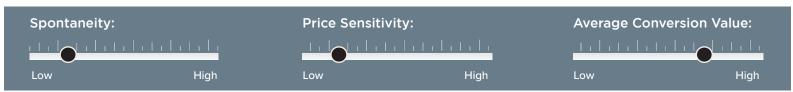
Book

Visit & Share





Snowbirds Travel Habits



Who They Are



Traditional



Values Family Time



Enjoys the Finer Things



Active & Health Conscious

Preferred Activities & Attractions

Vacation Rentals

Dining

Golfing

Tennis & Pickleball

Biking

Marketing Channels & Formats

Facebook

Print

TripAdvisor

Radio

 TV

Online Video

"Let's Make this Feel like Home." Their Path to Purchase

I can't bear another season in the cold. Where should we winter this year?

We need somewhere to go where the family can join us for Spring Break.

The Jacksons really enjoyed their vacation home last year. We should ask to see where they went.

I want to try something a little different this year.

Are there any tennis camps or golf lessons available?

Where are the best places to eat on the Island?

Are there any festivals or events in the winter months?

Which area of the Island gives us the best access to the beach and dining?

Is the best deal to book directly or with a travel agent?

How early should we book our vacation rental for the best view?

This rental truly is a home away from home.

Look at all this space!

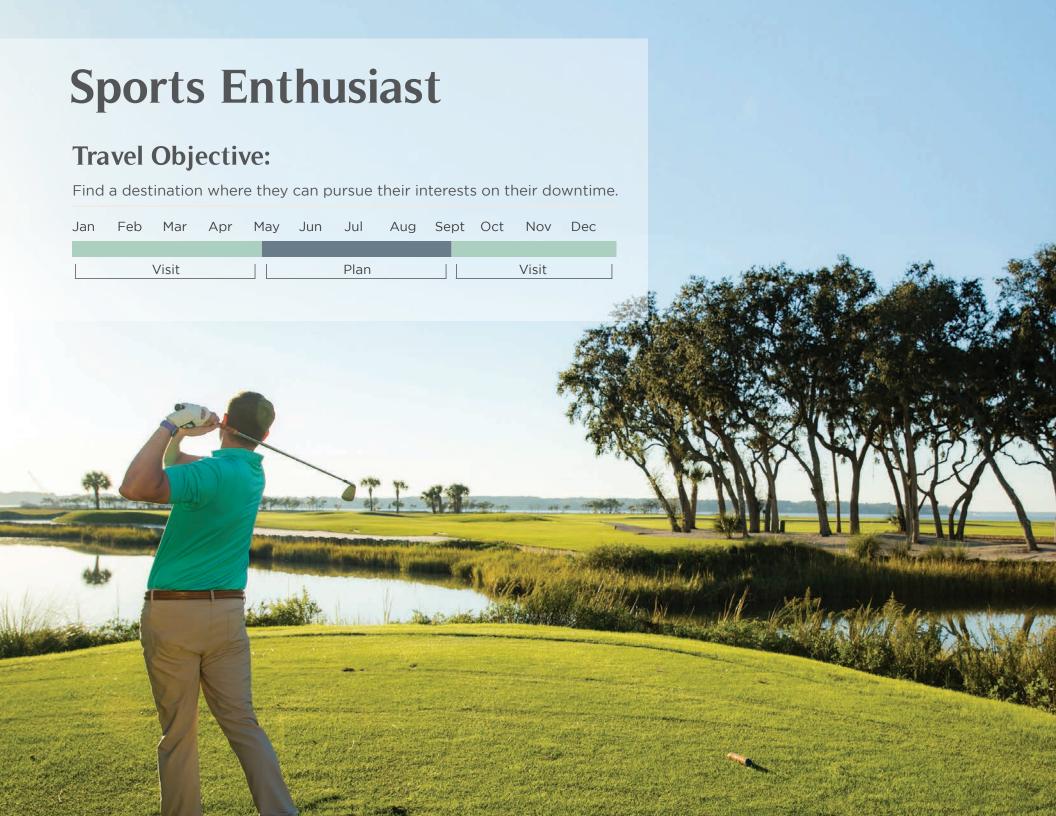
Where should we eat tonight?

Next time, let's bring the grandkids - I think they'd love the beach.

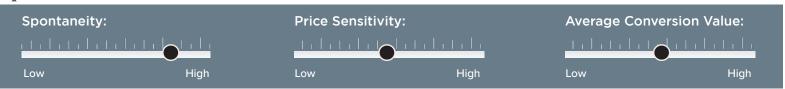
Dream

Plan

Book



Sports Enthusiast Travel Habits



Who They Are



Sports Fans (Golf & Tennis)



Leisure Lovers



Spontaneous & Social



Active & Health Conscious

Preferred Activities & Attractions

Golf
Tennis & Pickleball
Boating & Water Activities
Hiking & Biking
Nightlife

Marketing Channels & Formats

Facebook
Instagram
Twitter
TripAdvisor
TV
Online Video
Forums & Blogs

"Let's Explore." Their Path to Purchase

It's time to start planning our annual golf trip.

I want to go somewhere with a few different courses so I can try something new.

Should we give the RBC Heritage a try this year?

I want to spend a lot of time on the green, but where should I go to eat after?

Are there any golf events I can check out after my round?

Are there any tennis camps I can join? Where are they?

Which golf courses are the best or most challenging to try?

Where is the best place to find stay-and-play offers?

What's the best way to get there? Does it make more sense to drive or fly?

What should I pack? Are there club rentals?

Where should I stay that's closest to the courses I want?

Who's playing tonight?
I wonder if there's a show
we can catch.

What dinner spots can take us without a reservation?

Is there a boat tour we can do last-minute?

Dream

Plan

Book



The Weekenders

Travel Objective:

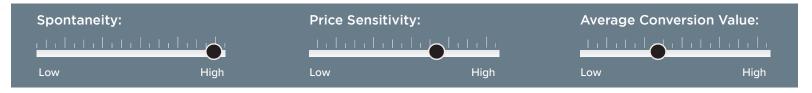
Find a fairweather weekend escape from work and city life.

Jan Feb Mar Apr May Jun Jul Aug Sept Oct Nov Dec

Ongoing Visitation & Planning



The Weekenders Travel Habits



Who They Are



Upscale & Status Oriented



Urban Dwellers



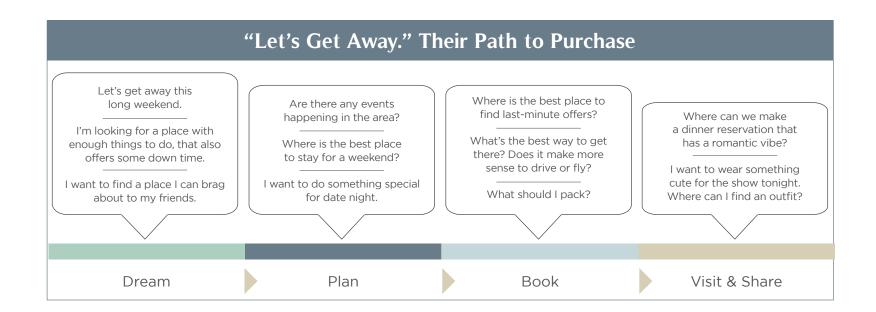
Spontaneous & Social

Preferred Activities& Attractions

Vacation Rentals & Resorts
Beach & Water Activities
Dining & Shopping
Romantic Things to Do
Festivals & Events
Weddings

Marketing Channels & Formats

Facebook Videos
Instagram
TripAdvisor
TV
Online Video
Forums & Blogs
Pinterest





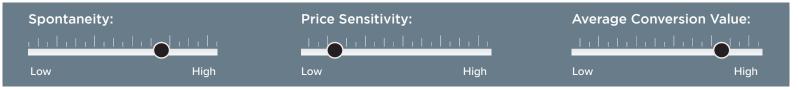
Travel Objective:

Be immersed in a new destination (or an old favorite) by exploring the pursuit of unique and memorable culinary experiences.





Culinary Travel Habits



Who They Are



Values Authenticity



Seeking an Immersive Experience



Spontaneous & Social



Preferred Activities & Attractions

Cooking Classes
Food Tours
Wine, Beer and Food Festivals
Specialty Dining Experiences

Marketing Channels & Formats

Facebook Instagram TripAdvisor Forums & Blogs Pinterest

"Experience Authentic, Local Cuisine." Their Path to Purchase

I'm looking for interesting culinary events.

I want to learn about the local food culture.

I want to learn how to cook a local dish.

I want to indulge with great food and great wine.

Hilton Head Island has a lot of food-centric festivals coming up-let's check it out.

What are the area's specialty food experiences like?

What kind of cooking classes are offered in the area?

Are there any top-rated restaurants in the area?

When should we visit to be able to best take advantage of what HHI has to offer?

What's the best way to get there?

Does it make more sense
to drive or fly?

How do I register?

How far out do we need to book a reservation?

These fresh oysters look amazing - I need to share it on Instagram.

Let's pop into this farmer's market and pick up something for our pantry.

That was fun! I can't wait to make this dish for my friends back home.

That was incredible. I'm going to write a review about my experience.

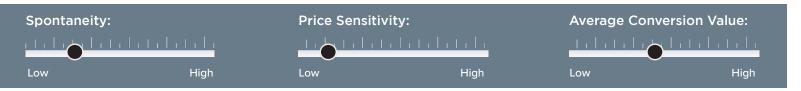
Dream

Plan

Book



Arts & Culture Travel Habits



Who They Are



Values Learning & Authenticity



Image Conscious



Seeking an Immersive Experience



Upscale & Status Oriented

Preferred Activities & Attractions

Historical Attractions

Art Galleries

Local Culture

Culinary Experiences

Festivals & Events

Theater

Music

Marketing Channels & Formats

Facebook

Instagram

TripAdvisor

Online Video

Forums & Blogs

Pinterest

Earned Media (Print/Digital)

"Experiences are Greater than Things." Their Path to Purchase

I'm looking for interesting things to see and do.

I want to learn something new.

I need to be able to show this off on Instagram/tell my friends about my vacation.

I want to indulge! Great food, great wine, great entertainment.

I'm not looking for a prepackaged vacation. I like to be able to explore and really get to know a destination.

Hilton Head Island has a lot of festivals coming up-let's check it out.

What are the area's arts and cultural experiences like?

Which resort is close to everything I want to do?

Are there any local cultural events coming up?

I want to hear what other people have to say about the Island.

When should we visit to be able to best take advantage of what HHI has to offer?

What's the best way to get there?

Does it make more sense
to drive or fly?

What should I pack?

Is a weekend enough, or should we stay for longer?

This sculpture is beautiful. I need to share it on Instagram.

Let's pop into this cute gallery and pick up something to display at home.

Where can I get tickets for tonight's show?

I want to immerse myself in the local culture...what are some offthe-beaten path activities? Where are locals spending time?

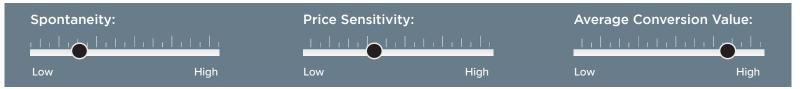
Dream

Plan

Book



International Visitors Travel Habits



Who They Are



Upscale & Status Oriented



Active & Health Conscious



Values Family Time



Making Memories



Craves Downtime



Wellness-Focused

Preferred Activities& Attractions

Homes & Villas
Beach & Water Activities
Biking & Hiking
Food & Drink
Festivals & Events

Marketing Channels & Formats

Facebook
Instagram
TripAdvisor
TV
Online Video
Forums & Blogs
Pinterest

"It's Time to Get Away from it All." Their Path to Purchase

I'd love to soak up the sun and really relax on our next vacation.
I want to recharge.

I love the beach, but I don't like huge crowds-I'd like to go somewhere a little more laid-back.

We have more time to take a longer trip. Let's look at booking a full week - or more!

I really need a change of scenery.

What are the beaches like on Hilton Head Island?

I'd like to learn more about spa treatments and fitness options.

Does it make more sense to stay in a hotel or villa?

Is it easy to get to Hilton Head Island?

What are the must-see attractions on HHI? I want to make the most of my time there.

When should I book my flight to get the best fares?

What's the best time of year to travel? How's the weather in the summer?

What should I pack for a spring getaway?

Where are the best places to book?

This beach is stunning! I can't wait to show my friends.

Let's spend the day exploring. I'd really like to get outside.

I feel like taking it easy today. What should we do?

I don't know many people who have traveled to Hilton Head Island, so I'm going to post about my experience. I think my friends would love it.

Dream

Plan

Book

2020 CONTENT CALENDAR													
	JANUARY Fresh Start	FEBRUARY Lowcountry Love	MARCH Signs of Summer	APRIL Hit the Links (1st half is golf/2nd half is biking)	MAY Spring's in Full Swing	JUNE Beachin' It	JULY Lowcountry Cool Down	AUGUST Extended Summer	SEPTEMBER Weekend Warrior & Road Trips	OCTOBER The Flavors of the Lowcounty	NOVEMBER Get Outside & Get Together (Wellness Month)	DECEMBER Lowcountry Look Back	JANUARY Fresh Start
	Travel + Leisure Voting				Condé Nast Traveler Voting		Southern Living 2020 South's Best Voting						
1	Hilton Head Island Wine & Food Festival Hilton Head Island Seafood Festival						Travel + Leisure 2020 Best Island Accolade Pro		5511d511d5612525 2		est Island Accolade Promotion		
MARKETING CAMPAIGNS	Hilton Head Island	Toronto Event & Digital Media							Concours	Crescendo			
MARKETING CAMPAIGNS	Gullah (f	elebration	RBC H	leritage	Turtle Week (May 23)				Concours	a Liegarice	Hilton Head Island	Wine & Food Festival	
	Foodie F		1.201								Timedi Fieda Island	Hilton Head Island Seafood Festival	
							Vacation Planner F	Promotion Ongoing					Λ
	Club Choice Magazine									Condé Nast Traveler and Conco	ours d'Elegance Campaign		4
TRADITIONAL MEDIA BUYS		Travel + Leisure February Issue Island Edition		Full-Time Travel	AmericanExpress.com The Points Guy - Digital		Travel + Leisu	ure Campaign			Full Time Travel)
PROACTIVE PITCHING ANGLES	Wellness + Active Adventure Foodie February	Shoulder Season Travel HHI Seafood Festival	Shoulder Season Travel Lowcountry Cocktails	Eco-friendly Hilton Head Island Spring Break	National Bike Month National BBQ Day	Summer Road Trips July 4th Best Beaches	Where to go in 2021 Get to HHI Faster than the Hamptons	National Oyster Day The Perfect Labor Day Getaway	Empty Nesters - Back to (Cool) Shoulder Season is the Best Season	Calling all Car Fanatics A Hilton Head Halloween	Lowcountry Eats Romantic Getaways (V-Day)	Hilton Head Expert Wellness Thankful for Southern Cooking	For the Love of Turtle Weekend Escape
			erm and long term pitching all year				and reactive short term and long term pit			Proactive and reactive short term and long term pit		itching all year	
	For the Seafoodie: Your Guide to	Spring Golf Itinerary	Q & A with Clayton Rollison	Refresh: RBC Heritage Concert List	Refresh: Family Guide to Summer	Refresh: Hilton Head Island Beach	Refresh: HHI Shell-icious Oysters 5 Unforgettable Date Nights on	Things to Do on Hilton Head Island in August	Things to Do on Hilton Head Island	Our Favorite Photos from Summer 2020	Your Guide to Shopping on Hilton Head Island	The Lowcountry Gift Guide for the Whole Family	✓ Manual
	Hilton Head Island Seafood	A Lowcountry-inspired Wedding Refresh: 10 Must-try Lowcountry	Refresh: A Hilton Head Island Golf Tradition: the RBC Heritage is Back!	Hilton Head Island Trivia:	on Hilton Head Island	Reads Refresh: July 4th	Hilton Head Island	The First Timer's Guide to Hilton	in September	5 Must-Try Lowcountry Coffee	5 Daufuskie Island Photos that will	Social Round-up: Our Guests	
BLOG POSTS	Refresh: Plan for Vacation Day	Restaurants	Written in the Stars: What You	5 Fun Facts	Your Beach Bag Must-Haves	Free Download: 5 Hilton	Top 5 Cocktail Hot Spots on HHI	Head Island	5 Activities for Fall Family Fun on Hilton Head Island	Shops	Make You Want to Visit Right Now	Favorite Memories of 2020 on Hilton Head Island	
BLOG POSTS	Hilton Head Island Vacation Rentals	Things to do in Hilton Head Island on February	Should do on Hilton Head Island based on your Star Sign	Top 8 Must-Try Dishes on Hilton Head Island	Planning the Perfect Friends' Trip to Hilton Head Island	Head Island-Inspired Phone Backgrounds	How to Build the Perfect Sandcastle: Inspiration for Your Next Beach Day	Refresh: Planes, Trains and Automobiles: Your Guide to Concours d'Elegance	Refresh: Your Guide to Crescendo	Refresh: Celebrate the Holidays on Hilton Head Island	Refresh: What to Do on New Years Eve in Hilton Head Island and Bluffton	Last Minute Gifts for the Traveler on your List	LI CONTROL OF THE PERSON NAMED IN COLUMN 1
	Things to Do on Hilton Head Island in January	Refresh: How to Pack for your Family Beach Vacation	Things to Do in Hilton Head Island in March	Things to Do in Hilton Head Island in April	Things to Do on Hilton Head Island in May	Things to Do on Hilton Head Island in June	Things to Do on Hilton Head Island in July	10 Reasons to Visit Hilton Head Island in the Fall	A Hilton Head Island Photo Scavenger Hunt	Things to Do on Hilton Head Island in October	Things to Do on Hilton Head Island in November	Things to Do on Hilton Head Island in December	Z
ENEWSLETTERS	Foodie February	Romance	Summer is on its way RBC Heritage	Golf The Great Outdoors	Wildlife & Nature Spring is in Full Swing	Summer is Here School's out for Summer	How to Relax in the Summer Heat Summer Bucket List	Summer Weekend Getaways How to Spend Fall on HHI	Crescendo Fall Festivals	Fall Golf Seafood on Hilton Head Island	Holidays on Hilton Head Island Gift Guide	Happy Holidays 2020 Throwback / 2021 Planning	Wellness Aresolution Plans for Vacation
CEM / DICDLAY	Always On: Brand, Co-Op, Golf ((Search, Display, Social) all year			Always On: Brand, Co-Op, Golf (Search, Display, Social) all year			Always On: Brand, Co-Op, Golf (Search, Display, Soci			
SEM / DISPLAY	Seafood, Gullah, Wine &	k Food, Foodie February	RBC Heritage, Wine & Food					Concours, Crescendo	Concours, Crescer	ndo, Vibes & Tides			0 0
					Ongoing Year Round: Technical SEO Main		ord Monitoring, Dashboard Reporting, GM		ch				0
SEARCH ENGINE		Onsite Optimization Review	Image Audit &	Onsite Optimization Review URL Optimization	URL Optimization	Onsite Optimization Review Image Audit &		Onsite Optimization Review			Onsite Optimization Review Content Optimization	URL Optimization & Indexing Review	N
OPTIMIZATION (SEO)			Optimization Review	& Indexing Review	& Indexing Review	Optimization Review					Recommendations		
				Full Technical Audit	Schema Review & Kevword Research & S						Schema Review & Implementation Keyword Research & Strategy		
	Cvent & HelmsBrisco Year Round Meetings & Groups Campaign				Keyword Research & S			uns Campaign		Cvent & He	elmsBrisco Year Round Meetings & Grou	Ins Campaign	
MEETINGS & GROUPS	SCSAE Tradeshow American Bus Association	CVEHICA FIGHTISDISCO TEAL NO.	drid ricetings & Groups Campaign			CVCITE	Their self see real round ricetings a cross	aps campaign	IMEX America Tradeshow	Sports Travel's TEAMS Expo	In a part of the control of the cont	l l	
LINKEDIN CAMPAIGN	7.1.1.5.1.5.1.1.2.5.7.15555Iddio11	Lowcountry Love. Organic posts will incorporate messaging that entices wedding and event planners to consider Hilton Head Island for destination weddings.	Signs of Summer. We will highlight Hilton Head Island's year-round balmy weather and easily accessible airports from around the U.S.	Hit the Greens. We will tailor our organic posts to feature our desirable golf clubs and partners as a major draw for holding a business event on the Island.	Spring's in Full Swing. Our organic posts will pay special attention to the precious wildlife and great outdoors on Hilton Head Island.	From the Beach to the Boardroom/Ballroom. With UGC, we will encourage event planners to consider Hilton Head Island for their next corporate event or wedding.	Lowcountry Cool Down: Organic posts will highlight the many leisure activities, cool cocktails, and ways to take a break on Hilton Head Island after the day's work is done.						
INTERNATIONAL	UK Winter Multi-Channel and Canada East Multi-Channel		Global Inspiration Guide and The Times UK		IPW Las Vegas				Brand USA Road Show London UK		UK Multi-Channel and The Telegraph U	JK	The same of the sa
INTERNATIONAL													

FEBRUARY
Lowcountry Love

Weekend Escapes Foodie February





DESTINATION MARKETING PLAN 2020-2021

The Visitor & Convention Bureau will continue to position the Town of Hilton Head Island as an upscale luxury escape filled with genuine experiences of all kinds. For those looking to travel and immerse themselves in a new vacation experience or repeat memories of the past, Hilton Head Island is where they will find natural beauty, culture, historical traditions and culinary delights.

With local tourism leaders, the Hilton Head Island-Bluffton Chamber of Commerce/ Visitor & Convention Bureau has done extensive customer research and garnered detailed insight into these key areas of interest that define Hilton Head Island:

- Beach
- Natural Beauty/Excursions
- Golf/Tennis
- Culinary
- Biking
- Arts, History and Culture

Target markets:

- Mature travelers who spend a higher portion of their discretionary income on travel and will only grow the multi-gen market as Boomers continue to retire
- Younger travelers (GenX and Millennials) who spend a higher portion of their discretionary income on travel
- NextGen visitors
- International visitors in targeted countries

The Visitor & Convention Bureau invests in destination digital content management, qualified staff, content managers/editors and a professional, well-executed public relations and digital promotions program. These investments are key to operating a robust destination marketing program globally in today's competitive and cluttered travel communication environment.

This aspect of our work has become increasingly important as new communications channels emerge and evolve to give consumers more choices, more channels and more content. As the Town of Hilton Head Island's Designated Marketing Organization, we are committed to the following:

- Supporting the destination's brand position throughout all marketing programs.
- Increasing overnight visitation within the shoulder and off-season timeframes on Hilton Head Island.
- Increasing visitor expenditures at Hilton Head Island accommodations, attractions, retail and dining facilities. Thus increasing Hilton Head Island's accommodations, hospitality and sales taxes collected.

In addition, we will continue to provide a powerful set of services and award-winning strategic marketing solutions for the Town of Hilton Head Island that will drive measurable results. Specifically, these include:

Technical Capabilities

- · Social Media Content Strategy & Channel Management
- Paid Digital Strategy & Management
- SEO, Local Search & SEM Strategies
- Blog Strategy & Implementation
- Responsive Web Platform Development
- CRM, Email Marketing Content Strategy
- Web Analytics & Conversion Studies
- User Experience Design
- Mobile App Development
- B2B Content Strategy Development

Marketing Capabilities

- Influencer & Brand Partnership Strategy & Management
- Branding & Voice Guide Development
- Executive Profile Building Strategy & Implementation
- Video Production & Digital Video Advertising Strategies
- Creative Concept Development, Copywriting & Production
- Event Activations

Public Relations & Communications Capabilities

- Media Relations
- Crisis Planning, Management & Communications
- Community Management
- Active pitching of Hilton Head Island to Top-Tier Media Outlets



LEISURE MEDIA PARTNERSHIPS It is no secret that the popularity of Hilton Head Island as a destination continues to increase

It is no secret that the popularity of Hilton Head Island as a destination continues to increase. Recent accolades from *Travel + Leisure*, *Condé Nast Traveler* and *Southern Living* are proof that Hilton Head Island is now a global brand in regards to visitors wishing to experience the Lowcountry. Visitors are looking to explore the culture, history, cuisine and natural beauty of the destination. For these reasons, now is the time to embrace the recent accolades earned by the destination, expand our reach and grow our share into new markets which will further help to enhance the popularity of Hilton Head Island as a "must-visit" destination.

Travel + Leisure and Condé Nast Traveler, with their recognizable and highly coveted Reader's Choice Award accolade platforms, assist in the destination's efforts to cut through the ever increasing noise within the global travel sector. Securing a third party endorsement, at this level further solidifies the destination and establishes Hilton Head Island top of mind of a traveler's consideration set.

Today's travelers, especially those upscale, shoulder-season travelers we target, have a myriad of destination choices. By utilizing these platforms and endorsements to further amplify our voice, we will tell our brand story in a positive way and also serve to leverage our overall marketing on a global scale to help differentiate the destination from the competitive set and drive awareness and visitation to Hilton Head Island.

Travel + Leisure

Travel + Leisure is the preeminent voice for the sophisticated, insatiable traveler, serving up expert intelligence and the most immersive, inspiring travel lifestyle content anywhere.

The *Travel + Leisure* brand captures the pure joy of discovering the pleasures the world has to offer—from art and design to shopping and style to food and wine. Whether the experience is presented in print or digital, *Travel + Leisure* offers compelling reasons to get up and go.

The *Travel + Leisure* plan is a robust integrated marketing program to help increase brand awareness and drive conversions to our partners among our audience of affluent consumers, cultural connoisseurs and avid travelers.

Strategy

The plan with *Travel + Leisure* will focus on print and digital assets including native content and social integration. Leveraging the editorial look and feel of *Travel + Leisure*, we will create immersive pieces that organically bring the unique qualities of the Island and its partners to life. The ultimate goal of this program will be to drive bookings and raise awareness for Hilton Head Island.









By the Numbers

\$329K

Average HHI

\$1.1M

Average Net Worth **6.7M**

Total Print Audience

97%

Plan to Travel Domestically







Travelers at a Glance

\$7.7B

Spent on Domestic Vacations 81% Culinary Enthusiasts

1.8X

More Likely to Attend Art Galleries 1.6X

Plan to Travel Domestically

Condé Nast Traveler

Condé Nast Traveler is a globally recognized authority in travel, offering both inspiration and vital intel. They understand time is the greatest luxury, which is why Condé Nast Traveler mines its network of experts and influencers so that you never waste a meal, a drink, or a hotel stay wherever you are in the world. Hilton Head Island will partner with Condé Nast Traveler attracting the affluent leisure traveler from all over the world.

Strategy

We will leverage the editorial expertise and premium environment of *Condé Nast Traveler* to integrate Hilton Head Island into custom content and high-impact media placements across platforms including digital and social. The focus will encourage audiences to enrich their travel experience with Hilton Head Island.







American Express

Targeted media campaign across AmericanExpress.com offers Hilton Head Island a unique and valuable channel to target and engage active, travel-minded and affluent consumers.

Robust targeting options are based on first-party Card Member spend data and strategic placements promoting special offers and benefits.

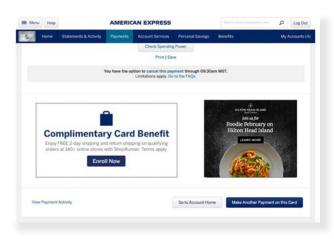
20M+

Unique Visitors Monthly 2-5x

Higher Response Rate than Industry Average

Strategy

Capitalizing on the strong brand of American Express, we will deploy a targeted media campaign to travel-minded Card Members on AmericanExpress.com reaching a highly coveted consumer. The campaign will focus on travelers in key feeder markets with passions for culinary, romance, family and luxury travel experiences.



The Points Guy

The Points Guy is the leading platform for consumers to gain knowledge on how to obtain and redeem rewards across multiple industries, with a strong focus on travel.

The platform has built unparalleled trust with consumers by sharing tips and reviewing travel experiences in an authentic way, and is now expanding their relationships to promote products that will continue to enhance our readers' lives.

75M

Unique Visitors Yearly **8M**

Unique Visitors Monthly

\$150K

Average HHI

33%

Ages 25-34

Strategy

We will utilize The Points Guy's for creating custom content for the destination as well as sponsored social posts and display media targeting specific travel guides and tips. We will be one of the first-to-market on this platform and reach a valuable, engaged audience in an uncluttered environment.

Full-Time Travel

From classic favorites to up-and-coming finds, Full-Time Travel unearths the best locations around the world to inspire their audience for travel and booking their next vacation.

Strategy

The Editor-in-Chief of Full-Time Travel will bring the beauty of the destination to life when they travel to Hilton Head Island to experience the Lowcountry Life. Content captured in-market will be used in an immersive online article that will also be sent to 100k subscribers via a dedicated email. Articles will live on FullTimeTravel.com and be distributed across relevant channels.

Full-Time Travel will continue to generate buzz and conversation around Hilton Head Island through a takeover across their social media channels including an Instagram post and story and amplified social posts across Facebook and Instagram.



Full-Time

DISCOVER GEORGIA'S ENCHANTING GOLDF 1 101 EC

Sponsored Content from Gold



Each of Georgia's five Golden Isles towns -

lovers looking for a dramatic backdrop, Drift

Full-Time

EXPLORE ARUBA ONE HAPPY ISLAND

ant from Aruba Tourism



Island, Little St. Simons Island and Jekyll Island isly known as "One happy island," the tiny paradise of Aruba is more than just a city of Brunswick - comes with its own char place; it's a feeling and a vibe. Nestled in the warm waters of the southern Caribbean, outside the burricane belt, Aruba has perfect weather and 80-degree temperatures all year appeal, making it an idyllic destination for a long. You'll find gorgeous stretches of white sand, warm crystal-blue waters, a rich cultural Golfers, beachcombers, history buffs and ex and culinary diversity, and sunny locals who embrace all who visit their island home. unique experiences suited for couples and fan

WHITE SAND STRETCHES



PERFECT ISLAND GETAW OWL INN

your visit.

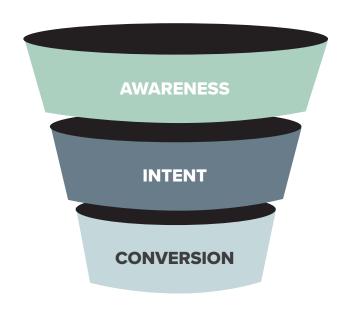


Aruba is blessed with a variety of gems to make any beach-lover happy; from the shady pulapus of Palm Beach, to the lush mangroves of Mangel Halto, to the milelong stretch of powdery perfection. Eagle Beach - recently named the No. 3 beach in the and laid-back boutique hotels where you can disconnect. Fun fact: All of Aruba's beaches are public, so visitors and locals can enjoy them all!

PLAN YOUR VACATION NOW

DIGITAL MARKETING STRATEGY

A Full Funnel Approach



The Visitor & Convention Bureau works closely to complement and build upon the existing brand and align it with the overall customer journey. Based on research, data and campaign results, we analyze and constantly evolve our marketing efforts to fit the needs of the consumer and how they digest information. The full-funnel marketing strategy supports each core stage of the customer journey by using specific channels, messaging and tactics to drive exposure, engagement and conversion for the brand.

As each phase is focused on a different goal and intent, measurements and benchmarks unique to awareness, intent and conversion are established to provide a holistic view of success.

Awareness

Upper funnel tactics drive initial awareness to prospects who are new to the brand and/ or new to the category with a specific focus on video advertising, targeted display and social content creation/syndication. These tactics can be complemented by earned media, out-of-home and other traditional tactics.

Intent

Mid-funnel strategy captures demand from audiences who are actively searching and are in-market for our product and are not necessarily looking for our brand across search, display and social advertising. Remarketing/retargeting based on previous online behavior plays a critical role in this phase of the funnel. Long-form owned content and paid distribution of this content is another complementary part of this phase.

Conversion

Bottom funnel strategy captures demand for our brand through targeted display and social remarketing and brand search across Google and Bing. The digital strategy is simple; regardless of the channel strategy, each campaign is continuously optimized to drive increased conversion for the brand. The strategy remains nimble and scalable, and all media purchased to drive exposure for the Hilton Head Island brand is 100% measurable.

Placement Strategies

Given its ability to offer cost-efficient messaging across geographic and lifestyle-focused segments, digital media will continue to be the primary channel for Hilton Head Island's 2020-2021 marketing strategy. With a key objective of growing partner referrals, preference will be given to Search Engine Marketing (SEM) and placements targeted for our primary audience: the decision makers and vacation planners of the household (who skew predominantly female, unless the target is a male-oriented specialty market such as golf). When planning 2020-2021 placements, the performance of previous partner sites will be considered to ensure optimal reach, relevancy and results.

Search Engine Marketing (SEM)

In order to capitalize on its ability to help expand and broaden organic keyword rankings, we will continue to build on the strategic SEM program in 2020-2021. This will include a targeted list of keywords that best align with Hilton Head Island's target visitor and experiences.

A custom digital marketing plan will be deployed to align consumers and influence them to visit the Hilton Head Island website, ultimately, directly increasing demand to visit partner pages.

This plan will be executed by aligning the below tactics with the desired goals we want to accomplish with our core consumers. Once a strategic structure is established, we will further refine the plan to clarify messaging, channels, key metrics and consumer mindset against each phase of the consumer journey as seen on the following page.

1

Define and capture consumers at each phase of the consumer journey.

2

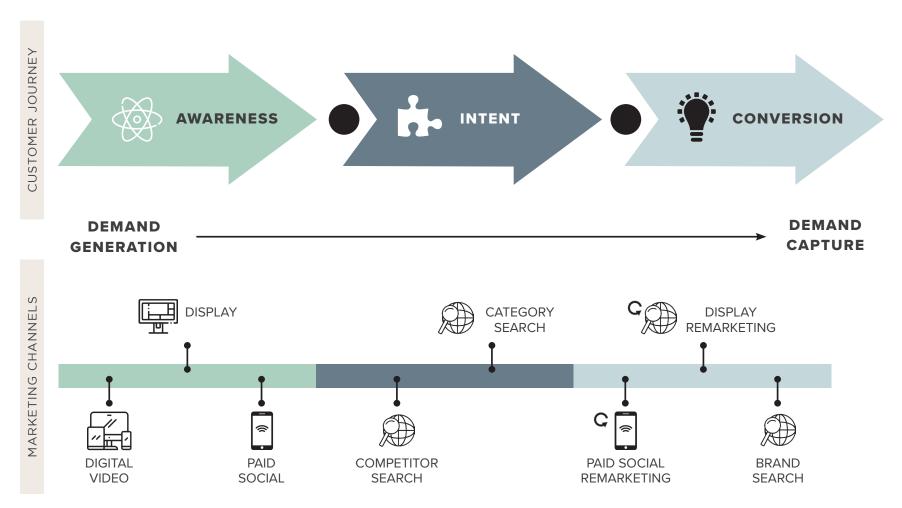
• • •

Develop relationships with potential visitors and key audiences through personalized messaging.

3

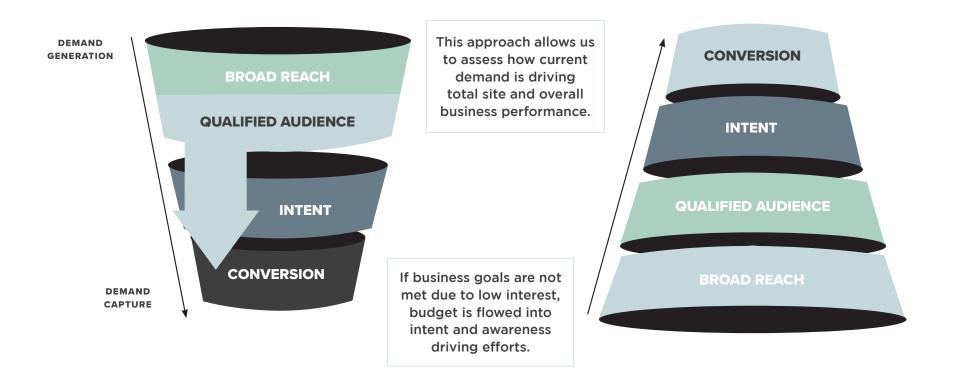
Track, measure and analyze all responses within the consumer journey.

AUDIENCE TARGETING WITH DIGITAL MEDIA



THE CONSUMER JOURNEY

MEDIA BUDGET



Leisure Digital Media Program

The ultimate goal of the 2020-2021 digital marketing plan is to directly increase the demand to community businesses. To achieve this, marketing efforts will work to influence consumers to visit the Hilton Head Island website and create the handshake between visitors and partners by converting link-outs to partner websites.

Core goals will be aligned with the below tactics, targeted towards our key audiences. This approach will reach new users who are not yet aware of Hilton Head Island and its unique offerings, as well as re-engage those who are already familiar with our marketing campaigns and website. With this strategic structure established, we will further refine the plan to clarify channels, key metrics, messaging and consumer mindset against each phase of the consumer journey as seen below:

Targeting

Leveraging a strategic mix of targeting methods will assist in identifying and reaching the most qualified users. Bids will also be adjusted within search to ensure we serve ads to the same qualified users. Both first and second party data will be used in creating sophisticated targeting for Hilton Head Island.

First Party Data:

To close the consumer journey, we leverage extensive and refined remarketing lists layered with other targeting factors including geography, affinity, demographics and more.

Second Party Data:

We utilize lookalike audiences, modeled from remarketing lists, CRM database matches, behavioral, interest segments, in-market behaviors, etc.

Awareness Phase

Digital video continues to be an integral tool in attracting and connecting with our audiences while showcasing the beauty and amenities on Hilton Head Island. To build awareness at the top of the funnel in 2020-2021, digital video will be implemented predominantly across YouTube—the second-largest search engine in the world, with a network that reaches more than 90% of total Internet users. To increase reach, video will also be utilized across Facebook Video, Instagram, and Instagram Stories. In addition, prospecting display ads will be used across the Google Display Network (GDN), to entice users to visit the website.



YouTube TrueView and TrueView for Action Videos

Utilized as video pre-roll

and cost-effective.

• Video is skippable after the first 5 seconds and you are only charged if the user watches the complete video (>30 seconds) or clicks through to site, whichever occurs first.



- Cost per view (CPV) to a targeted audience is typically between \$0.02 to \$0.04 making this channel wide-reaching
- With different video messages and varying lengths, the videos can be targeted at specific audiences to increase awareness and drive traffic to the site using a Trueview for Action Overlay.

Facebook Network (including Instagram)

15 seconds or less videos

- Auto plays as users scroll through their newsfeed.
- Can be purchased on a cost-per-click basis at an efficient price (around \$1), or on a cost-per-10-second view, most comparable to Trueview's Cost Per Completed View (CPCV).



Instagram Stories: 15 seconds or less videos

Utilize unique assets

• Plays within feed, along with images and videos shared by consumers' friends, family and other Instagram accounts they follow.



• Stories' ads provide a full-screen immersive experience with the goal to drive interest and traffic to HiltonHeadIsland.org.

Prospecting Display

Utilized via the Google Display Network (GDN)

- Appears within web content to qualified users.
- Purchased on a cost-per-click basis at an efficient price to drive interest and users to the website for future remarketing.



Awareness Key Metrics



When determining the success of the Awareness Phase, metrics indicating an increase in demand and interest are monitored. Over a longer period, we expect to see increases in volume and performance in lower funnel initiatives.

- Reach/frequency
- Website visitation and engagement
- Percent new users
- Search lift for brand-related terms

Intent Phase

The primary goal of the Intent Phase is to foster consumers who have previously expressed an interest in visiting Hilton Head Island via the website or through past engagement with the Awareness Phase advertising efforts.

Text Ads on websites

Prospecting and Native Display Banners Partners:







Along with Google display ads we will extend reach through paid social within Facebook and Instagram. Media will only be purchased based on a cost-per-click basis to help mitigate against fraud and limited viewability often seen in the industry.

Audience Targeting

- Affinity Audiences
- In-Market Audiences
- Custom Affinity
- Custom Intent
- Similar to/Lookalike Audiences
- Demographics
- Geography

WHAT IS THE Google Display Network?

Video Ads on websites

Ads on Mobile Websites

Image Ads on websites

62

Non-Branded Search

When cultivating consumer interest, non-branded search targeting category and competitor keywords allow us to raise our hand as a viable option. Similar to display, all search media is purchased on a cost-per-click basis which allows us to cost-effectively serve ads to drive future return on our search media spend.

Prospecting and Native Display Banners Partners:





	OVERVIEW	SAMPLE AD GROUPS		
CATEGORY SEARCH	Themed ad groups and keywords around categories that target a consumer researching related types of vacations.	Beach vacationGolf vacationsFamily vacationsCouples vacationSC weddings and events		
COMPETITOR SEARCH	To drive purely incremental traffic, we will create competitor targeted campaigns to help capture demand from those researching competition.	Myrtle BeachSavannahCharlestonFlorida		

Intent Key Metrics

Intent advertising is also measured against awareness and demand • to capture specific metrics that indicate success at both the top and bottom of the funnel.

- Website visitation and engagement
- Percent returning users
- Assisted conversions
- Link-outs to partners

Conversion Phase

To capture the demand generated and cultivated through awareness and engagement, digital efforts will rely on the proven tactics of Remarketing and Branded Search.

Remarketing

Remarketing is used to reinforce Hilton Head Island as the ideal vacation destination by serving ads to those who have visited HiltonHeadIsland.org. By implementing multiple windows, we can adjust bids and messages depending on where the consumer is in the funnel.

Remarketing (Potential) Partners:







For increased relevance, people who have visited the website from all sources will be sorted into lists so that secondary messaging can be shown to them based on their interest in the website. Those visiting the golf pages can be shown golf display ads to entice them to return for more information or to click on partner links. Users to the site will also be shown display ads for seasonal events.

Branded Search

Branded search is the most fundamental digital channel and provides a foundation for nearly all digital marketing initiatives.

Branded Search Partners: (Google Ads and Microsoft Advertising)





Key Benefit

Brand Search ensures consumers are exposed to the most current offer. It also helps capture all demand and limits erosion to competitors. With Branded Search ads, you can control the message and highlight attributes seasonally, geographically and by keywords.



Conversion Key Metrics

Search is typically one of the last actions consumers take prior to converting, and we hold it to a higher expectation and measure it based on our plan focusing on:

- eNewsletter sign-ups
- Form fills
- Link-outs to partners

Advanced Analytics

ADARA provides the travel and tourism industry with greater visibility into the needs and wants of in-market travel consumers. The platform helps attract high-value visitors and measures the marketing effectiveness of our website, digital, social campaigns and third party media buys. ADARA provides the data and insights we need to optimize our strategy in real-time and drive quality visitation and interest to the destination.





Drive Strong ROI



Increase Visitation



Prove Economic Impact



Increase Spend with Top Performing Campaigns

\$58,625,806

Total Revenue Generated by HiltonHeadIsland.org

in Calendar Year 2019

Search Engine Optimization (SEO) and Content Marketing

For years, Hilton Head Island has been a renowned family vacation destination. As Hilton Head Island's high-quality visitor offerings continue to grow, the region is increasingly recognized as a vibrant cultural center and culinary destination.

In 2020-2021 we will be focusing on our seven key personas (pages 16-31) to target with our SEO and content marketing efforts.

We have adapted our holistic content calendar (page 32-34) for 2020-2021 to coincide with the vacation planning cycle for each of these groups. Content has been planned to align with each persona's interests and goals at the time of year that is most relevant to their planning journey, while capitalizing on relevant festivals, events and activities that are happening on Hilton Head Island. By ensuring that our content themes are aligned across all channels (website, blog, social, display, email, etc.) we will deliver clear, consistent and relevant messages throughout the year for increased conversions and engagements.

Throughout 2019-2020, our focus was on developing and enhancing fresh, high-quality content across all platforms to boost search performance and user experience. We will continue to develop content in 2020-2021 to ensure it's optimized for performance and aligned with our consumer - making it easy for visitors to find the information they need, when they need it (and be entertained and engaged, too).

Moving into 2020-2021 we will ensure that the website is compatible with accessibility tools and platforms. Using social listening, we can determine what kinds of conversations are taking place online with regards to accessibility of properties and attractions and ensure that our content addresses those visitor questions.

Search Engine Optimization (SEO)

In 2019-2020, organic search traffic contributed 46% of total site traffic, making it the primary method of visitation. This is an increase from 38% obtained in 2018, and indicates that SEO efforts made during 2019 improved organic visibility substantially. Search engines continued to drive qualified visitors to the website as indicated by high engagement metrics including 32% more time spent on the website, and the highest goal conversion rate of all traffic channels at 41%.

Additionally, organic search continued to post the highest number of assisted conversions in 2019, meaning it was the most popular traffic channel visitors took before visiting and completing a goal on the website.

In 2020-2021, the SEO strategy is about optimizing existing content to ensure valuable content continues to be indexed by search engines and that content is formatted to provide answers for user search queries. SEO strategies will focus on continually improving the visibility of HiltonHeadIsland.org in search results of both search engines and social networks for branded key phrases and emerging search queries, with the intention of increasing awareness of Hilton Head Island as a vacation destination.

The SEO strategy can be broken down into five core areas:

- 1. **Technical SEO**: Ongoing technical audits and comprehensive reviews of the website to ensure content on the website remains crawlable and indexable by search engines.
- 2. Content Creation and Optimization: Identify target keywords for content and blog production and regularly highlighting optimization opportunities for existing content to ensure it remains fresh and relevant for search engines. SEO research and optimization will be expanded to social networks as they are also becoming popular search engines.
- **3. Building a Foundation of Authoritative Referrals**: Links to a website and citations continue to send strong signals to search engines that a website is authoritative on a particular topic and should rank well for searches. There will be campaigns to identify and attract high quality links from high authority websites, along with sharing of content through influencer outreach and a targeted social media strategy.
- **4. Local SEO**: Google My Business (GMB) continues to influence user behavior in organic search results with additional service categories, offers, products and more features that enable users to interact with business information outside the website. Optimizing and taking advantage of new GMB features where relevant will ensure users interest is captured both on and off the website.
- 5. Identifying New Opportunities: Research to find new opportunities for content that, once indexed by search engines, will drive qualified searchers to the website. This research will focus on finding popular search queries that people perform when considering a vacation, trip or activity, and where Hilton Head Island would meet the needs of those searchers. This research will be applied to new content creation and to existing content where optimizations can be implemented.



Social Media

In 2019-2020, our social media channels performed very strong and the quality of website traffic increased across the board. Our Instagram audience increased by 40.2%, Pinterest audience increased by 8.6%, Facebook audience increased by 7.9% and our Twitter audience increased by 6.1%. Our key website goals, driven by social media, also performed very well. Vacation Planner requests were up by 17.5%, and our lead generation efforts via our signup and contact form increased by 34.2%. Our brand social media program, influencer partnerships, and forward-thinking content campaigns all contributed to strong year-over-year growth on our social media channels.

Looking ahead to fiscal year 2020-2021, social media continues to be a "pay to play" landscape. Each newsfeed prioritizes paid advertisements and boosted content over organic content posted by brands. This means our approach to content creation and measurements must accommodate.

Strategically, this means:

- Placing a higher value on the quality of traffic we create for our website, in addition to the quantity.
- Posting less frequently on platforms that do not favor organic content (Facebook and Twitter especially), and focusing that effort on creating more content for platforms that are growing more quickly, like Instagram Stories.
- Integrating our paid and organic social efforts, ensuring content boosting on Facebook when budget permits.
- Making multipurpose content work across all channels quality over quantity. We will repurpose the highlights of blog content across social media to ensure efficiency and maximize exposure of our content.

These are the channels that best support Hilton Head Island's goals and will be our focus for 2020-2021:



Facebook is our primary traffic source and we do not see this changing any time soon. We will incorporate a range of content, focusing on blog articles, user-generated content, co-op partnerships, marquee events and campaigns.



Instagram's primary focus will continue to be curating usergenerated content and sharing those channels across Hilton Head Island's digital properties.



We will post more frequently on Instagram Stories and IGTV to drive referrals back to HiltonHeadIsland.org from our fastestgrowing channel.



Pinterest is a visual search engine, perfect for distributing our articles and infographics. We will build niche boards related to Hilton Head Island's offering, and create new infographics and custom pins to drive traffic back to HiltonHeadIsland.org.

New Tactics for 2020-2021

Social's primary role will continue to be the distribution of our editorial content on the Island Time blog and creating calls for engagement. To keep things fresh, to drive engagement and to try new things, we will implement:

- 1. **Social video:** Curating user-generated video, partnering with video creators and shooting our own video to make an emotional connection with potential guests.
- 2. Participatory Content: Creating content our audience can save, build on, and add to, like Instagram Story templates and placing a primary focus on creating posts.
- **3. Influencer/Local Celebrity Partnerships:** Partnering with organic brand ambassadors, local celebrities and relevant content creators to bring new, authentic stories to the "Visit Hilton Head" channels and reach new audiences.



Paid Social Media Strategy

To stay competitive and to win, Hilton Head Island should continue its "always-on", branded paid social program. Our recommendation prioritizes driving qualified traffic back to the Hilton Head Island website, while continuing to grow our social audiences.

Our annual budget is weighted more heavily in shoulder and offseason. We will aim to divide the spend between the following platforms and tactics, but allow for some movement of funds and tactics based on performance and optimizations:

- Facebook/Instagram Traffic Campaigns (40%)
- Facebook Boosted Posts (20%)
- Facebook Growth (20%)
- Instagram Promoted Posts (15%)
- Facebook and Instagram Stories (5%)

The paid tactics and targeting will vary depending on what part of the funnel the user is in.



Awareness Phase

Starting from the top of the funnel, the focus will be on capturing the attention of interested, yet new-to-brand audiences to showcase Hilton Head Island as an ideal location for their next vacation.

These audiences will be created utilizing Lookalike Audiences, modeled from remarketing lists and behavioral and interest segments layered with other targeting factors including geography, affinity and demographics.

Awareness and engagement advertising will be the focus of this stage of the customer journey and will include:

- Facebook Boosted Posts
- Facebook Growth
- Instagram Promoted Posts
- Facebook and Instagram Stories

Awareness Key Metrics

When determining success for awareness-based campaigns, we will look at metrics indicating demand and interest are increasing. Over a longer period, we expect to see increases in volume and performance in lower funnel initiatives.

- Reach/Frequency
- View-Influenced Visits
- Social Media Platform Growth
- Engagement Rates



Planning Phase

Within the planning phase of the consumer funnel, the primary goal is to cultivate consumers who have expressed an interest in visiting Hilton Head Island through their online behavior and get them to the visit the website and/or collect their information for future marketing efforts.

These planning-stage audiences will be created utilizing retargeting efforts based on consumers who have engaged with our Awareness Phase advertising and those who have visited the website.

Capturing leads and driving traffic to content-rich pages of the website will be the focus of this stage of the customer journey and tactics will include:

- Facebook Boosted Posts
- Facebook/Instagram Traffic Ads
- Lead Generation Ads

Planning Key Metrics

When determining success for awareness-based campaigns, we will look at metrics indicating that eNewsletter signups and website traffic are increasing.

- Website Visitation and Engagement
- Assisted Conversions
- eNewsletter Signups
- Link-Outs to Partners



Booking Phase

Within the booking phase of the consumer funnel the primary goal is to get consumers who have expressed an interest in visiting Hilton Head Island through their online behavior and get them to the visit the website and link-out to partners to book their trip to the destination.

These booking-stage audiences will be created utilizing retargeting efforts based on consumers who have engaged with our Planning Phase advertising and those who have visited the website within a recent time period.

Driving traffic to the booking and package-focused pages of the website will be the focus of this stage of the customer journey and will include:

- Facebook Boosted Posts
- Facebook/Instagram Traffic Ads

Booking Phase Key Metrics

When determining success for awareness-based campaigns, we will look at metrics indicating that booking and traffic to the island are increasing.

Purchase Key Metrics

- Phone Calls
- Form Fills
- Conversions and Assisted Conversions
- Link-Outs to Partners

Blog

In 2019-2020, our blog strategy was to make our content specific to individual customers and distribute those posts on social. We developed a strong bank of evergreen content for our audience and now we can focus on more topical content for specific audiences. Formats we will test and create in 2020-2021 include:

- Long-form, editorial pieces
- More interviews and guest posts
- Quizzes
- Persona-specific itineraries
- Top listicles which can be repurposed across social in bite-sized pieces
- Pop-culture related content that will perform well via search and directly ties back to the destination

We have informed our content calendar with Google search trend data and have assessed top-performing historical content to develop a comprehensive blog strategy that speaks to the interests and needs of our audience.

Island Time

Live the Lowcountry Life on Hilton

Beautiful beaches, award-winning dining experiences, world-class golf and tennis, unparalleled natural beauty, all served up with a side of Southern charm and hospitality - Hilton Head Island is a vacation destination that's truly one of a kind. Live the #LowcountryLife and get inspired for your next getaway on Hilton Head Island with travel tips, itineraries, news, events, planning tools and more.



Explore by Interest

Art Bluffton Eco & Wellness Family Foodie Golf Outdoor Trending

Trending

WHAT'S HAPPENING ON HILTON HEAD ISLAND THIS MARCH

March is right around the corner here on Hilton Head Island, and with it comes the promise of warm weather, spring flings, and plenty of things to do!



READ MORE



WHAT'S HAPPENING ON HILTON HEAD ISLAND

Ah, February. The month of love, romance, and on Hilton Head Island, delicious food and phenomenal cultural celebrations.

READ MORE

Special Content Projects

Denver Activation

Thanks to the continued success of activations like the Toronto Air Canada event, the next city we will be visiting is Denver, Colorado, another growing direct fly market. The exclusive event will include influencers, press and personalities who will get a taste of #LowcountryLife. One attendee will win a trip to experience the Island for themselves. During the event video will be captured and used afterwards via paid advertising to promote flight purchases for a seasonal visit.

Brand Partnership

Hilton Head Island will team up with a relevant, Southern brand to promote Hilton Head Island through a forward-thinking, mutually beneficial partnership. Details are dependent on the brand chosen.

Blogger Reunion

In 2015, in the early days of Influencer and blogger trips, Hilton Head Island and the Sonesta Resort partnered with 5 original bloggers from around the U.S. for a girls' weekend away. They have each grown their audiences exponentially and continue to embody our ideal millennial visitor and 'weekender' personas.

We propose hosting as many of the original influencers as possible to bring them back to Hilton Head Island for a "5 Years Later Reunion Trip".

- We would be one of the first destinations to combine nostalgia marketing with an influencer activation.
- A trip like this will make a great story on all channels, including Hilton Head Island assets. The influencers get to reflect together on their growth, experiences and memories to the destination.
- It will generate creative and unique assets and make a splash. Bloggers can recreate their old photos, show their transformation, and the destination will be featured across five wide reaching blogs, Instagram accounts and YouTube channels.
- It helps us establish the destination as a place for millennials to return to with their family, their besties and their loved ones.
- Potential to tie this back to a brand partnership.

Email Marketing

Creating and distributing personalized, informative and strategic email content is a great way to further engage visitors with the Hilton Head Island website. Effective email communication helps keep the destination top of mind for consumers. Keeping email strategy closely tied to content strategy and the overall vision of the website, will be very important to ensure that certain elements of each interaction with the destination are familiar, but always adding new information.

Our abilities to share amazing content, personalize based on subscriber interests or location (i.e. drive markets versus fly markets), testing and measuring will be key factors in bringing our email strategy to the next level.

Review and Clean Up Subscriber Lists

We will re-engage lapsed subscribers or eliminate these subscribers from our list. This will help with deliverability, optimization and our metrics. We will start by reviewing our current subscriber list and MailChimp data, asking questions such as:

- How many subscribers are classified as inactive (i.e. have not engaged in six months or more?)
- How and where are people currently subscribing?
- How are people viewing emails on a desktop, on a mobile device?
- What are our open rates and how much time are people spending reading our emails?

Run a Re-engagement Campaign

We will re-engage lapsed users and give subscribers a chance to choose what type of content they are most interested in receiving. Removing inactive subscribers means our bounce rates will decrease and engagement will increase and email service providers will be much less likely to mark Hilton Head Island emails as spam. In the long run, our email metrics will improve considerably. Tactics for this campaign include:

- Identify inactive subscribers (have note engaged with an email in six months or more).
- Develop a drip campaign (a series of three emails) to encourage subscribers to re-subscribe.

Measuring and Testing Email

We will see what resonates with our subscribers and find out how we can better engage with our captive audience.

With every email, we will employ testing to help us determine the best way to interact with subscribers. We will experiment with subject lines, pre-header text, copy length and format, CTAs, and incorporating video.

We will also use Return Path, an email optimization and deliverability platform, giving us insight into:

- Where our emails are landing (inbox/promo/social)
- Track blacklist issues and resolve them
- Track audience data down to zip code
- · Built-in litmus testing

Refresh Email Template

With the redesign and relaunch of the website in 2018 it allows us to now refresh the Hilton Head Island email template, making it even more dynamic and ensuring it aligns with the website creative.

Make Email Signup Easy and Rewarding

We will make it easy to sign up for the eNewsletter and reassure visitors that they will receive information tailored to their interests. We will implement:

- A signup window when a new user arrives on the website.
- A signup message to the footer of new blogs and throughout the website.
- Refreshed content on the email signup page to articulate subscription benefits.

Once a person submits their email address, they should receive a welcome email within 24 hours this email will be a hard-working, compelling piece that showcases Hilton Head Island's best content.

Develop Drip Campaigns

This series of automated emails is designed to move subscribers through a conversion funnel. This lead nurturing tactic will activate when someone subscribes and is a great way to introduce a new subscriber to the brand. It might look like this:

Email 1: Welcome

• End with simple yes/no Call to Action (e.g. Want to receive personalized content? Click here, choose content).

Email 2: Segmented Content

 Content is refined based upon the content selections made after receiving the welcome email.

Email 3: A Bolder Ask

 A singular ask/Call to Action prompts the recipient to take action: book an activity, request a visitor's guide, complete a survey, share content on social, etc.



Destination Website

The HiltonHeadIsland.org website is the single most important touchpoint next to the destination experience itself. A responsive web platform, content strategy and overall creative should virtually transport a visitor to Hilton Head Island. It is for this reason that the creative and content strategy needs to bring the destination to life through the interface of mobile, tablet and desktop devices.

In 2020-2021, Hilton Head Island's digital marketing strategy and website tactics will continue to build on the solid foundation established to further enhance the visitor experience. By broadening our audience personas, we are able to deliver targeted, strategic messaging to more niche groups of new and repeat visitors. Continuing to focus on and optimize high-quality content copy, photography, videos, and offers that are engaging, entertaining and conversion-driven will result in more partner referrals, higher engagement metrics and increased conversions overall.

Evolving our content and social strategy to include more "insider" content - Q&As with prominent Hilton Head Island business owners and personalities and implementing more user-generated content - offers visitors a more intimate glimpse at a Hilton Head Island getaway. Using paid media and social media to help drive our content strategy will amplify our message and ensure it is being seen by the right people at the right time, across the board, while SEO will ensure that visitors are able to find the information they need quickly and efficiently. Introducing special content projects is a great way to test new forms of storytelling and partnerships to see what resonates with our audiences and engage with them in a fresh, unexpected way, while employing tried-and-true tactics and focusing on legacy events.

Metrics: How Will Success Be Measured?

It is critical that all online marketing that is deployed to drive exposure for Hilton Head Island is based on driving business results for its partners and exposure for the destination. It is more than just online marketing – it is about results and understanding what is working and what is not. These content initiatives need to be viewed both on a standalone basis and holistically, as each strategy will ripple up into the overall Hilton Head Island digital marketing plan.

We will watch how one initiative helps to push the needle forward for the website as a whole. Similar to other initiatives, primary website objectives that will be tied to each campaign are focused on conversion metrics, which are reported on regularly following the model below:

- Continuously improving campaign performance over time with partner referrals taking top priority for success.
- Individual posts will be tracked based on channel engagement (Likes, Retweets, etc.), traffic driven to the website, and conversions from that traffic. We will look for correlations between these metrics to determine the best way to adjust content and increase conversions.
- Content units or categories will be similarly measured.
 Determining the aggregate success of a category will help us refine our focus.
- Each month, based on the previous month's data, we will revisit and refine the proposed content.
- We will measure levels of conversations over time, examine spikes and what caused them, and determine how conversation topics and volume relate to conversions on the website.





DESTINATION PUBLIC RELATIONS

In 2020-2021, the Hilton Head Island Visitor & Convention Bureau will employ a strategic public relations plan with a number of tactics designed to increase visibility and consideration among the next generation of travelers, while appealing to loyal, repeat guests who are important advocates for the destination.

This will include:

- Inspiring the next generation of travelers to create new traditions on Hilton Head Island.
- Enticing repeat visitors to keep coming back by highlighting what is new throughout the year.
- Maintaining our status as #1 while absorbing share of voice from our competitors.
- Showcasing hidden gems travelers crave by going off the beaten path.
- Leveraging new developments to cut through the clutter and stay top of mind.

Through public relations efforts, we have laid the foundation by telling stories that go off the beaten path accompanied by Island favorites delivering a steady drumbeat of media coverage and social chatter, allowing us to move the needle and maintain a competitive edge among like-minded destinations. We will continue to keep travelers crossing over the bridge year-round and experience why Hilton Head Island continues to rank as America's Favorite IslandTM.

Target Audiences:

Knowing our audience is key to our success. We will hyper focus our efforts on the audiences that matter to Hilton Head Island to tell the right stories, to the right people, at the right time appealing to a variety of prospective visitors.

- Family/Multi-Gen Traveler: Family travel will remain a primary target audience for Hilton Head Island, we will put PR efforts behind keeping the Island top of mind for family escapes.
- Millennial/Next Gen Traveler: Millennials are ripe for becoming Hilton Head Island's next generation of loyal visitors and we need to capture their attention as they look to create their own vacation traditions.
- Regional: While national top-tier coverage is always a priority, we will tap into key regional opportunities including both tried and true and emerging markets.







Priority Focus Areas:

As we look to place Hilton Head Island in top-tier publications across platforms, we have prioritized where we see the most growth opportunity, high consumer interest and strong mediability.

There is much more to Hilton Head Island than meets the eye and our hidden gems stories continue to be strong fodder for media opportunities. We will explore hidden gems across a number of verticals focusing on shoulder season need periods.



Culinary: We will tell culinary stories year-round with a focus on celebrating Foodie February in the fall. We will also uncover recipes, chef stories, signature dishes and more to bring Hilton Head Island culinary experiences to life for consumers.



Wellness: Wellness trends are here to stay - we will tout Hilton Head Island's active adventure offerings as well as on-island experts to showcase the variety of wellness experiences available.



History & Culture: Mitchelville's recent grant and untold Gullah Heritage stories will open the door for us to tap into the rich historical storylines on Hilton Head Island.



Shoulder Season/Marquee Events: We will drive visitation to the destination during the spring and fall by leveraging access to marquee events and on-Island offerings. We will focus on fan favorites in addition to more off the beaten path events to appeal to our target audiences and align with priority storytelling pillars.









2020 - 2021 Public Relations Tactics:

We will employ a number of public relations tactics to seamlessly spread destination news far and wide throughout the year. Public relations efforts will include:

- Visiting Journalist/Influencer Program: Firsthand on-island experiences spark meaningful feature stories for the destination. Through both individual visits and themed group trips that marry back to the Island's priority pillars, we will help to customize itineraries that drive in-depth feature coverage and real-time social content from the Island.
- Paid Influencer Program: Now more than ever, consumer habits are changing, especially when it comes to travel. People are turning to platforms like Instagram to make vacation choices based on picture perfect backdrops, food, activities and more. Capturing that "Insta-worthy" moment has become a crucial factor in deciding where to travel to next. With this evolving social culture, we will take influencer relations to the next level, leveraging them to share real-time experiences from Hilton Head Island with their followers. We will explore both trade and paid influencer partnership opportunities to infiltrate consumer feeds with Hilton Head Island visual posts and key messages to deliver experiences across priority focus areas.
- Exporting Hilton Head Island: We will keep Hilton Head Island top of mind among media and influencers by bringing a taste of the Lowcountry directly to them. It is harder than ever for the media to get away from their offices and to cut through the clutter of influencer partnership opportunities. In-person relationship building opportunities allows the team to plant important seeds for future trips and potential coverage.
- Always on Media Relations: In an effort to keep Hilton Head Island top of mind throughout the year, we will keep an always-on news bureau pipeline full through proactive and reactive media outreach. The team will leverage two-way media relationships to both proactively and reactively keep the destination in the news. Story angles will be identified to satisfy both long lead and short lead story opportunities, and the media will receive a steady flow of news to keep them apprised of new developments, new flight routes, marquee events, Lowcountry recipes, destination packages and more.
- Strategic Partnerships and Special Projects: We will align with like-minded brands to execute partnerships and campaigns that elevate Hilton Head Island among target audiences. These ongoing opportunities will be evaluated and explored.





MEETINGS & GROUPS MARKETING STRATEGY

Economic Outlook / Forecast

Optimism and Steady Growth

I'm pleased to present our ninth annual Global Meetings and Events Forecast. While this is the ninth annual Forecast, it is the first for me as the head of American Express Meetings & Events. I am so excited to be part of this dynamic and growing industry. From technology and data to experience creation and exciting event activations, the events industry brings people together to create connections and prosperity, and that's something I'm passionate about.

The outlook of this year's global respondent base is consistent with last year's Forecast and the performance of the industry that we saw in 2019, including moderate growth, a focus on the attendee experience and delivering experiential events, and an increase in strategic meetings management in Europe.

We found that overall, our survey respondents are "very optimistic" about the meetings and events industry when looking to 2020. While there is quite a bit of talk about economic uncertainty and the impact of political change and instability, including the upcoming US elections in 2020 and the impact of Brexit in the UK, our respondents are predicting the industry will remain steady going into 2020.

2020 Global Meetings & Events Forecast

That optimistic outlook seems to be evident in the proliferation of technology companies that are investing in the meetings industry, delivering technology solutions designed to serve all aspects of the meetings life cycle. The challenge for planners now lies in creating a seamless experience for meeting attendees by using technology for a purpose, not just tech for tech's sake. Striking this balance is necessary as attendees expect meeting and event experiences to mirror their own experiences with technology in the rest of their lives.

The attendee experience continues to grow in focus with meeting owners and planners, indicating that they spend more time focused on the experiential elements of their events and meetings than on the logistics. Make no mistake, logistics remain important—they are integral to the experience—but theming and content are beginning to take on more of the planner's mindshare, which is great news for attendees.

Globally, respondents indicate growth in all meeting types. While there are some shifts with internal meetings reducing in some regions and product launches growing in others, it is clear that events and meetings have cemented their place as a critical driver of communications, growth, and engagement for organizations globally.

From an activity perspective, spend is predicted to see very modest increases that in many cases are outpaced by the anticipated increase in costs. The ongoing challenge faced by the meetings industry is one of competing expectations. The creation of immersive experiential events means that other aspects of an event will need to be compromised to help fund the necessary elements. Some look to constrain the number of days, others the number of attendees. In any case, meeting owners must provide the clear "why" and desired outcomes for the event that will drive decisions throughout the planning process.

Hotel supply, demand, and commissions continue to be in focus. While there seems to be agreement that available meeting space will increase in 2020, it will likely not be enough to relieve the pressure, particularly in major-tier cities. This pressure is increased in countries where the economy is thriving, as business and leisure travelers compete for space.

Meeting owners continue to work to meet growing compliance and data privacy demands. In 2019, we saw the first large penalties associated with General Data Protection Regulation (GDPR) violations. Fines are stiff and awareness is high, but only one-quarter of our respondents in Asia Pacific and North America are familiar with GDPR requirements. There is room to tighten up processes in these regions, where it is not uncommon to have a European attendee in the meeting mix.

Globally, respondents indicate growth in all meeting types. While there are some shifts with internal meetings reducing in some regions and product launches growing in others, it is clear that events and meetings have cemented their place as a critical driver of communications, growth and engagement for organizations globally.

American Express Meetings & Events

Personalization continues to be a buzzword throughout the industry. But the demand for personalized experiences—spurred on by the technology in our daily lives—is a reality.

The results of our survey mirror my optimism for the meetings industry and reinforce that it is a vibrant and growing place to be. I wish you all much success as we close out 2019 and look to 2020.

Gerardo Tejado

General Manager, American Express Meetings & Events, a division of American Express Global Business Travel



Relationships and Service

The Hilton Head Island Visitor & Convention Bureau's position is to represent the entire destination, identify prospect possibilities in all meetings and groups market segments, predispose our contacts to strongly consider Hilton Head Island for their meeting or group event and prepare our lodging partners, first and foremost, to secure group business. Referrals to other local businesses that service groups are also a focus of the Visitor & Convention Bureau sales team.

One of the many strengths of the Hilton Head Island Visitor & Convention Bureau Meetings and Groups sales team is its strong and loyal business relationships with clients and partners. Those relationships have been built on trust over the years and they have kept the organization as a key and critical component in the business of business matchmaking. Those relationships are especially important in an era when it is predicted that planners and suppliers rely on existing relationships to work through challenges.

Our accolades include Successful Meetings and Meetings & Convention Magazine's Stella Award of Excellence for Service to the Meetings Industry by the Visitor & Convention Bureau staff, ConventionSouth Reader's Choice Award and Smart Meetings Platinum Choice Award Winner 2019.







Group Sales Strategy

Hilton Head Island continues to grow and position itself as a group destination. The variety and quality of experiences for group visitors has never been more diverse, offering a robust arts, historical and cultural scene, with growing culinary experiences.

The Visitor & Convention Bureau sales staff has developed and manages the application and award process for incentive programs in cooperation with local partners to help grow shoulder and off-season business. These programs include:

Flights for Sites (FFS)

"Flights for Sites" is an incentive for planners to travel to Hilton Head Island prior to selecting a location for their meeting or event. The program allows for up to \$500 in airfare for a meeting planner to visit during the fiscal year. In order to participate in the program, the following must apply:

- Planner must have a minimum of 100 room nights or more from their RFP and history.
- The site cannot be for a meeting or event that is held in peak season months.
- Hilton Head Island must be on the "short list" for consideration of this program.
- The meeting planner will be considered for this program regardless if they contacted the Visitor & Convention Bureau first or a property directly.

Group Closing Fund (GCF)

The purpose of the Group Closing Fund (GCF) program is to generate group room nights and revenue by promoting group business that is consumed during the shoulder and off-season. This fund will help offset some of the perceived disadvantages that meeting planners have when comparing the combined cost of airfare and ground transportation from the Savannah/Hilton Head International Airport or Hilton Head Island Airport. This is being achieved by providing funding to subsidize ground transportation expenses for qualified groups.

Applicants eligible for the GCF program are established organizations or businesses that are considering Hilton Head Island for their upcoming destination meeting, conference, tradeshow, reunion or similar group event.

Group Guidelines

Groups must adhere to the following basic guidelines to be eligible for funds through the GCF program:

- The proposed meeting must have a minimum of 100 total paid room nights to qualify as documented by the host property.
- The proposed meeting/event must take place on Hilton Head Island at a Hilton Head Island-Bluffton Chamber of Commerce member property.
- The GCF program will only be available to groups holding their event during shoulder and off-season dates.
- The GCF funding must be used for meetings not currently contracted with any Hilton Head Island property.
- GCF funds will only be considered for mid-week during the shoulder and mid-week or weekend during off-season dates
- The payment of the fund will be based on the actual group room night pick-up.
- Should more than one property on Hilton Head Island area be competing for the same meeting/event, all those properties will receive the same incentive to include in their proposals.

Funding Guidelines

The Group Closing Fund is on a first come, first serve basis and is subject to availability. The maximum amount of funding that can be awarded to one group is \$6,500.

All Island Special Meetings Offer

Building off the success of the "Five Great Resorts. One Unforgettable Event." campaign run in 2019-2020, we will once again implement this program. The goal is to drive RFPs for fall/winter season group business, and to generate awareness of the brand to national visitors and planners while highlighting partner resorts, venues, dining options, experiential offerings and all that is available to groups choosing to meet on Hilton Head Island.

The campaign will run throughout the year promoting the offer September 2020 - March 2021. The promotion includes:

- 20% off on golf green fees
- 15% off on in-house audio-visual services
- 10% off on banquet menu pricing
- 10% off on in-house spa services
- 10% off on local DMC services (Destination DMC & RMC DMC)
- 10% off on entertainment services
- 10% off at over 20 local restaurants
- Complimentary welcome beverage for your guests
- Up to \$6,500 credit to the groups master bill account based on total room night nights picked-up





Conference Sales Initiatives

The Hilton Head Island Visitor & Convention Bureau will partner with third party organizations specific to the meetings and groups industry to build awareness of the destination. These organizations including Cvent and HelmsBriscoe will give us a platform to help further tell our story of why Hilton Head Island is the perfect location for their next meeting.

Cvent

Cvent, Inc. is the leading cloud-based enterprise event management platform. With an active user database of over 74,000, Cvent offers software solutions to event planners for online venue selection, event management, mobile apps for events, email marketing and web surveys. Cvent provides DMO's with an integrated platform, enabling destinations to increase group business demand through targeted advertising and improve conversion through proprietary demand management and business intelligence solutions.

Strategy

- Banner ads appear at the top of the meeting planner's search results.
- Hilton Head Island Visitor & Convention Bureau listing that rotates among other 2 Diamonds.
- Current profile on Cvent website with images, attractions, special offers, etc. with option to upload new collateral throughout the year.
- Hilton Head Island Visitor & Convention Bureau banner ad to appear to meeting planners to consider Hilton Head Island when sourcing RFP's to these competitive destinations:
 - · Amelia Island, FL
 - Jacksonville Beaches, FL
 - Myrtle Beach, SC
 - Savannah, GA

Results from Cvent:	2019 Goal	2019 Actual	2020 Goal
# of RFP's received	975	1,375	1,450
# of room nights	365,633	416,539	420,000
# of booked groups	125	122	130
Definite room nights	24,363	17,946	20,000

HelmsBriscoe (HB)

As the global leader in meeting procurement, HelmsBriscoe leverages the experiences of more than 1,300 associates spanning more than 55 countries to deliver world-class solutions. The sheer volume of room nights booked and the collective insights shared among their seasoned associates is beyond comparison. HelmsBriscoe process gives valuable time back to the meeting planner.

Results from HelmsBriscoe:	2019 Goal	2019 Actual	2020 Goal
# of RFP's received	250	289	300
# of room nights	48,000	55,734	60,000
# of booked groups	35	33	39
\$ room revenue	\$1.5 Million	\$.58 Million	\$1.0 Million

Strategy

- Included in the "Local Destination Expert" pop-up at the end of the RFP process with the recommendation to HB Associates to include Hilton Head Island on their RFP.
- HB intranet custom partner profile and partnership recognition with hyperlinks.
- HB InSite custom partner profile and partnership recognition with hyperlinks and ability to attach PDF's.
- Link to custom HB dedicated website in Partner Destinations Library.
- List destination offers/promotions on HB
 Promotions site & HB InSite; list on HB Connect
 (Cvent) if offer is HB exclusive.
- Feature in Partner+Plus eNewsletter for exposure to HB Associates with destination exclusive edition.
- Give local hotel/resort partners visibility to help with distressed inventory or a last-minute cancellation.
- Destination featured in HB Partner Buzz eNewsletter after joining the HB Destination Partner Program.
- Rotating banner ad on HB intranet homepage with hyperlink.
- HB program team to proactively monitor content with suggestions to improve.

Trade Sponsorships

Judiciously utilize sponsorship and bid fees to secure business opportunities (recognizing budget limitations) to score special groups with high potential impact for the whole destination.

Targeting

Southeast focus on vertical markets within the overall corporate sector, including incentive, pharmaceutical, healthcare and technology. Association focus geo-targets include South Carolina, Georgia and North Carolina along with the regional and national association market.

Select Service Co-op

Hotels partner with the Visitor & Convention Bureau to work on various initiatives throughout the year in targeting religious, military, government and group tour markets.

FAM trip & In-Market Events

Throughout the year, the Visitor & Convention Bureau's sales team and partners will host a FAM trip to Hilton Head Island as well as execute events in key drive and fly markets.

SC Sports Alliance

The Visitor & Convention Bureau is a member of this organization whose primary goal is the growth and enhancement of the sports economy in South Carolina and its local communities. The alliance was created by the State of South Carolina Parks, Recreation & Tourism (SCPRT) Department and currently has 28 destination organizations as members. Other benefits of membership include:

- Attending sports tradeshows as a state alliance and sharing the cost of participation.
- Sharing prospects/leads with member organizations to attract and keep events in the state.
- Receive prospects/leads from SCSA conferences and events.

Hilton Head Island Recreation

The Visitor & Convention Bureau will commit to a close working partnership with the Island Rec Center to help promote and foster sports groups coming to the Island for events and tournaments.

We will also look to build a partnership with local/regional organizations (First Tee, USCB, NAIA, USTA, Boys and Girls Club, etc) to help explore and develop other possible events like Disc Golf, Beach Volleyball, Pickleball, Marathons and Triathlons.

Meeting Collateral

Printed and electronic collateral specific to meeting and group planners with information on partners' accommodations and available space for hosting a meeting or event.

Group Marketing

- Keep the meetings website current to increase business and leads generated via key search word optimization.
- Develop an editorial plan and allocate resources to train and manage a more robust strategy for LinkedIn with our sales staff toward relationship building.
- Advertise in select meeting publications when the editorial is showcasing our area, either South Carolina, Southeast or Resort Destinations.
- Procure Hilton Head Island logoed items for promotional giveaways during site inspections, FAMs, tradeshows and sales events.



Tradeshows

Select Service Hotel Markets

Group Tour remains an important market to maintain current and new relationships. Hilton Head Island and Bluffton continue to be an attractive destination for a hub and spoke opportunity. With Savannah 40 miles away, Beaufort 30 miles and Charleston just under 2 hours, the Hilton Head Island-Bluffton region is ideal for groups to stay in one location for up to a week and focus on day trips from one central area. We intend to draw group tour visitors by these key initiatives:

- Build relationships with tour operators through American Bus Association.
- Leverage group tour.
- Educate our partners on what it means to be a group friendly community.
- Offer tiered pricing/packaging attractions with accommodations.
- Expand promotion of group experiences on our website and special group ticket pricing.

The American Bus Association (ABA)

More than 3,500 tour operators, suppliers and exhibitors come together at the American Bus Association (ABA) Marketplace - the industry's premier business event. Marketplace is truly a marketplace - an active, vibrant forum of buyers and sellers where business gets done. With more than 140,000 pre-scheduled appointments and 900 pre-qualified operators, Marketplace offers a year's worth of sales meetings in one week. And with legendary networking and social events, attendees turn conversations from the conference floor into long-term business relationships. Couple this with leading education seminars and the industry's largest exhibit hall, and Marketplace is unmatched as the best industry event each year.

In January 2021, the Visitor & Convention Bureau staff will attend the ABA Marketplace and take advantage of up to 60 pre-scheduled appointments with pre-qualified operators to promote and sell the Hilton Head Island and Bluffton region.









Full Service Resort/Hotels

IMEX America

IMEX America hosts over 3,000 corporate, incentive, association and third-party planners.

The largest in the industry in North America, this Hosted Buyer Program qualifies and brings key buyers to the show, with IMEX America covering travel and accommodations. This program guarantees thousands of highly qualified buyers from the association, corporate and agency sectors.

South Carolina Society of Association Executives (SCSAE)

SCSAE's tradeshow is your one stop location for meeting and greeting with association CEOs/Executive Directors, Meeting Planners, Membership Directors, Communication Directors and Corporate Meeting Planners. Association professionals can meet with more than 70 exhibitors including hoteliers, convention centers, technology vendors and more.

SportsTravel Magazine's TEAMS

TEAMS: Travel, Events and Management in Sports, is the world's leading conference and expo for the sports-event industry. Presented by SportsTravel magazine, TEAMS '20 will be held in October, in Houston, Texas. Launched in 1998, TEAMS attracts more than one thousand attendees including CEOs, executive directors and event managers from sports organizations as well as representatives from sports commissions and convention bureaus, corporate sponsors, event suppliers and other hospitality industry opinion leaders. TEAMS has helped define the sports-event and appointment-based tradeshow industries.

Hilton Head Island Visitor & Convention Bureau's 2020-2021 Tradeshows

TRADESHOW	MARKET	DATES	LOCATION
IMEX AMERICA	Corporate	Sept. 2020	Las Vegas, NV
SPORTS TRAVEL'S TEAMS EXPO	Sports	Oct. 2020	Houston, TX
SCSAE	State Assn	Jan. 2021	Columbia, SC
AMERICAN BUS ASSN.	Group Tour	Jan. 2021	Baltimore, MD

INTERNATIONAL MARKETING

As the destination continues to receive third party recognition through accolades and public relations, it is important that we continue to grow our international presence. Our strategy is to partner with Brand USA, whose mission is to increase incremental international visitation, spend and market share to fuel the nation's economy and enhance the image of the USA worldwide.

According to studies by Oxford Economics, over the past five years Brand USA's marketing initiatives have helped welcome 6.6 million incremental visitors to the USA, benefiting the U.S. economy with \$21.8 billion in total economic impact, and supporting, on average, 52,000 incremental jobs a year.

Strategy

Brand USA offers an extraordinary minimum two-to-one value through their Official Multi-Channel Program, creating our own targeted, international campaign. This includes robust digital, print and social media, with a traffic generator and an activation partner (Expedia) that will reach international travelers in a call to action, taking consumers from inspiration level to activation, providing us with measurable results.

Our focus will be on the following target markets and programs:

Canada Multi-Channel

- Digital media and print insertions through *Macleans, Toronto* Star and Chatelaine in Discover America Magazine with a circulation of 900,000.
- Digital campaign with an estimated 2,300,000 impressions and 4,600 guaranteed clicks.

Germany Multi-Channel

- Digital media and print insertions through *Bunte, In-Style, Star, FOCUS magazine* and in *Discover America Magazine* with a circulation of 600.000.
- Digital campaign with an estimated 650,000 impressions and 2,500 guaranteed clicks.
- Storytelling and website traffic with Facebook.

United Kingdom Golfbreaks.com

Partner with Coastal South Carolina for inclusion in their campaign targeted towards golf prospects via these channels:

- Digital and email blasts
- Sky Television advertising
- · U.S. Golf Travel Guide
- Banner advertising
- Social campaigns

COLLATERAL & FULFILLMENT

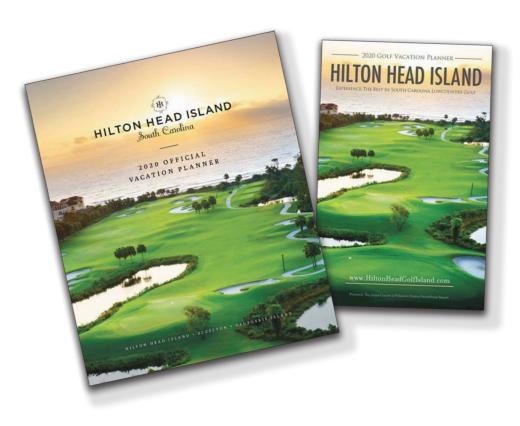
The Hilton Head Island Visitor & Convention Bureau develops and produces the Official Hilton Head Island Vacation Planner. This print and digital publication is our primary fulfillment piece and is a comprehensive guide to what to see and do on Hilton Head Island and in our region. We receive many online, as well as phone inquiries, and distribute the planner to elected officials, state Welcome Centers, airports, AAA offices nationwide along with tradeshows, events and media. In partnership with the Lowcountry Golf Club Owners Association (LGCOA), we also distribute their official Golf Vacation Planner with our planner when requested.

In today's more visual world, telling a story through stunning photography and compelling content is an imperative component to the travel journey process. This "coffee table" piece allows our

visitors to visualize their vacation and discover the destination, through this first touchpoint, the reason for our many accolades, ultimately imagining themselves here vacationing on America's Favorite Island $^{\text{TM}}$. In addition to working with a publisher, our inhouse marketing staff provides the business directory, event calendar, local photography editorial content management, editorial review and proofreading for this asset.

Promotions and Brochure Distribution at Airports

Included in our budget for fulfillment costs is a monthly fee to support brochure distribution at the Savannah/Hilton Head International Airport's Welcome Center. A monthly fee is also included in our budget for a fulfillment distribution in the lobby of the Hilton Head Island Airport.















Economic and Fiscal Impact Analysis

Estimated Total Impact of Tourism in Hilton Head Island, 2019 on Beaufort County, South Carolina

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Dipl.-Soz. Anton Abraham LRITI, University of South Carolina Beaufort

March 5, 2020

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Impact of HHI Tourism on Beaufort County, 2019-1

I. Introduction

This study of the economic and fiscal impact of tourism in the Town of Hilton Head Island in the year 2019 was performed by Regional Transactions Concepts, LLC, in association with Dr. John Salazar of the University of Georgia and Dipl.-Soz. Anton Abraham of the Lowcountry and Resort Islands Tourism Institute (LRITI) at the University of South Carolina Beaufort. These impacts result from spending by tourists during their visit to the island.

The study examines spending by tourists classified into five segments according to their lodging arrangement while visiting the island: villa rental, timeshare, hotel, second homeowners and their non-paying guests, and finally those who visit for the day and do not lodge overnight. The estimated impact from spending by each of these groups is summed in order to indicate the total impact that Hilton Head Island tourism had on Beaufort County, South Carolina in 2019.

II. Model and Assumptions

The models generated by Regional Transactions utilized the Regional Economic Models, Inc. (REMI) PI+ economic modeling engine. The REMI model is an input-output (IO) and computable general equilibrium (CGE) model; it is also a New Economic Geography model, taking into account transportation and labor and resource availability in order to more accurately model economic activity across geographic regions. The model forecasts a baseline level of activity assuming all things constant except for normal economic growth. Changes to employment, income, or demand for products or services by either the private or the public sector can be input to the model. Based on these inputs, the REMI model generates a county level estimate of the resultant variation from the projected baseline, as well as the effects on every industry.

Visitor spending for each visitor segment was determined by a survey conducted by LRITI. Respondents reported spending in 23 categories, including lodging, food, transportation, and entertainment. The total number of visitors in each

segment is listed in Table 1. A list of spending categories reported in the survey is presented in Table 2. For purposes of generating inputs to the model, the mean expenditures reported by each group for each category were weighted according to the proportion of survey respondents reporting spending in that category; this was then divided by the average number of persons per party reported by the respondents. Finally, this weighted average spend per person in each category was multiplied by the total number of visitors to the island for each group reported by the Convention and Visitors Bureau for 2019.

Output from the REMI model is then input to our own fiscal impact model in order to estimate the impact on local government revenue and expenditures.

Table 1. Number of HHI Visitors

By Segment (2019)		
Segment	Count	
Villa Rental	755,953	
Hotel	473,679	
Timeshare	454,093	
Second Homeowner	613,216	
Non-Paying Guests	159,137	
Day Trip	228,250	
Total Visitors	2,684,328	

The numbers reported in the following include direct, indirect, and induced impacts. Estimates are reported using the following metrics:

- Employment is the number of jobs or job equivalents created by economic activities resulting through direct, indirect, and induced effects from tourist expenditures.
- Total compensation is the aggregated impact on wages paid in Beaufort County, including fringes. This includes wages paid to workers holding jobs in the county who may reside elsewhere; likewise, it excludes wages earned by Beaufort County residents who work outside of the county.
- Output is the dollar value of all goods and services produced in the county per year.

Table 2. 2019 Estimated Direct Spend by Spending Category (Current Dollars)

Spending Category		нні
Transportation (around your trip destination)	\$	48,988,724
Lodging	\$	437,655,947
Food-dining out	\$	235,557,433
Food-groceries	\$	113,488,645
Beaches	\$	
Shopping	\$	152,415,891
Spas	\$	13,938,986
Golf	\$	41,301,449
Biking		17,225,261
Parks	\$	*
Performance/visual arts	\$	8,405,742
Festivals	\$	8,906,406
Museum/historical tours	\$	9,897,489
Boating/sailing	\$	26,957,486
Nature based activities	\$	8,958,388
Dolphin tours	\$	11,664,801
Tennis	\$	1,631,332
Fishing	\$	*
Sporting events	\$	-
Other cultural activities	\$	-
Other sport activities	\$	
Other outdoor activities	\$	-
Other expenses	\$	33,637,118
Total	\$1	,170,631,100

Impact of HHI Tourism on Beaufort County, 2019-3

 Net local government revenue is the revenue collected by local (county and municipal) governments from all sources, including taxes, licensing, and fees, less expenses. Detailed impact estimates for gross local government revenues and expenditures are presented in the Appendix.

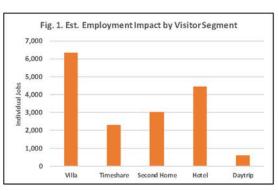
III. Results

Total visitation to the island in 2019 was slightly greater than 2018 by around 50,000 persons. The overall economic impact to the county from Hilton Head Island visitors was higher in 2019 relative to 2018, showing recovery from the impact of the major weather events in 2018.

Impact estimates for each visitor segment are presented in the Appendix and represented by visitor segment in Figure 1. The total output multiplier for tourist spending was estimated from the model estimates. The output multiplier is the ratio of total economic impact to direct spending for each segment. The estimated output multiplier for total Hilton Head Island tourist spending for Beaufort County by all five segments is 1.38; this means that every dollar spent by tourists in Hilton Head increases output in the Beaufort County economy by a total of \$1.38. This is higher than that observed in 2017 and 2018 due to changes in the mix of spending reported by visitors. In order to facilitate comparison to earlier years' analyses, the following results are stated in constant 2015 dollars.

Total economic impact (output) on Beaufort County from tourist spending was approximately \$1.5 billion in 2019. Tourist spending generated a positive impact on net revenues (i.e., net of the impact on expenditures) to local governments in Beaufort County of approximately \$12.9 million, not including revenues generated by state and local ATAX and local hospitality taxes.

Including the hospitality tax, ATAX, and beach renourishment fee, net local revenue is estimated to have been impacted by \$32.9 million. Using this impact to estimate the return on tax investment (ROTI), given the \$2.07 million spent on destination marketing in 2019, yields an estimated return of \$15.90 in



local government revenue for every dollar spent by the DMO.

IV. Conclusion

As visitors to the island bring their income with them to spend during their visit, they create a net inflow of funds to the region that generates income to local businesses and households. In this way, tourism is a true export industry. The 16,654 jobs that comprise the estimated total employment impact generated by Hilton Head Island tourists in 2019 represent 14.7 percent of all jobs in Beaufort County.

Regional Transactions Concepts, LLC

Impact of HHI Tourism on Beaufort County, 2019-4

Appendix

Table A1. Villa - Estimated Economic Impact (Beaufort County)

Category Units		2019
Total Employment	Individuals (Jobs)	6,342
Total Compensation	Thousands of Fixed (2015) Dollars	\$ 192,986
Output	Thousands of Fixed (2015) Dollars	\$ 634,473

Table A2. Timeshare - Estimated Economic Impact (Beaufort County)

Category	Units		2019	
Total Employment Individuals (Jobs)			2,300	
Total Compensation	Thousands of Fixed (2015) Dollars	\$	66,932	
Output	Thousands of Fixed (2015) Dollars	\$	206,440	

Table A3. Second Homeowner & Guests - Estimated Economic Impact (Beaufort County)

Category	Units	 2019	
Total Employment	Individuals (Jobs)	3,021	
Total Compensation	Thousands of Fixed (2015) Dollars	\$ 84,210	
Output	Thousands of Fixed (2015) Dollars	\$ 239,658	

Table A4. Hotel Visitors - Estimated Economic Impact (Beaufort County)

Category Units			2019	
Total Employment	Individuals (Jobs)		4,436	
Total Compensation	Thousands of Fixed (2015) Dollars	\$	124,706	
Output	Thousands of Fixed (2015) Dollars	\$	388,900	

Table A5. Daytrippers - Estimated Economic Impact (Beaufort County)

Category Units		2019
Total Employment	Individuals (Jobs)	580
Total Compensation	Thousands of Fixed (2015) Dollars	\$ 15,875
Output	Thousands of Fixed (2015) Dollars	\$ 44,579

¹ Total employment in Beaufort County, South Carolina was 113,001 according to the Bureau of Economic Analysis (BEA), Table CAINC4, in 2018, the most recent year for which data are available.

Table A6. Total, All Segments - Estimated Economic Impact (Beaufort County)

Category	Units	2019	
Total Employment	Individuals (Jobs)	16,654	
Total Compensation	Thousands of Fixed (2015) Dollars	\$ 487,197	
Output	Thousands of Fixed (2015) Dollars	\$ 1,511,241	
Net Local Government Revenue	Thousands of Fixed (2015) Dollars	\$ 12,925	
Net Local Gov Rev incl ATAX/HTAX*	Thousands of Fixed (2015) Dollars	\$ 32,917	

^{*}Local portion of ATAX includes beach renourishment fee plus portion of state ATAX returned to DMO

Table A7. Est. Local Gross Revenue Impact (\$1000s), Beaufort County

Category	Revenue Type		2019	
Charges	Air Transporation	\$	614.6	
Federal Intergovernmental	Air Transporation	\$	198.4	
Tax	Alcoholic Bev Sales	\$	38.1	
Charges	All Other	\$	246.4	
Federal Intergovernmental	All Other	\$	46.8	
State Intergovernmental	All Other	\$	162.7	
Tax	Amusements Lic	\$ \$ \$	0.4	
Intergovernmental to State	Correctional Institutions	\$	0.4	
Tax	Death and Gift	\$	0.1	
Tax	Documentary and Stock Transfer	\$	11.3	
Misc	Donations from Private Sources	\$	24.8	
Employee Retirement	Earnings on Investments (calculated)	\$ \$ \$ \$	5.8	
Federal Intergovernmental	Education	\$	2.7	
State Intergovernmental	Education	\$	3,672.0	
Revenue	Electric Utilities	\$	1,958.8	
Federal Intergovernmental	Electric Utilities	\$	2.0	
Intergovernmental to State	Electric Utilities	\$	1.5	
Intergovernmental to State	Elementary-Secondary Ed	\$	9.6	
Charges	Elementary-Secondary Ed - Other	\$	128.0	
Charges	Elementary-Secondary Sch Lunch	\$	74.9	
Charges	Elem-Sec Ed Tuition and Transporation	\$	9.3	
Misc	Fines and Forfeits	\$	90.7	
Employee Retirement	From Other Governments	\$	0.1	
Revenue	Gas Utilities	\$ \$ \$ \$ \$	773.1	
Intergovernmental to State	General - Other	\$	6.6	
Federal Intergovernmental	General Local Gov Support	\$	7.4	
State Intergovernmental	General Local Gov Support	\$	213.7	
Misc	General Rev, NEC	\$	409.3	
Tax	General Sales/Gross Rcpts	\$	1,059.0	
Intergovernmental to State	Health - Other	\$	5.6	

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Category	Revenue Type	2019		
Federal Intergovernmental	Health and Hospitals	\$	135.2	
State Intergovernmental	Health and Hospitals	\$	119.7	
Federal Intergovernmental	Highways	\$	8.9	
State Intergovernmental	Highways	\$	51.0	
Charges	Hospital Public	\$ \$ \$ \$ \$ \$ \$	9,858.0	
Charges	Housing and Community Dev	\$	24.2	
Federal Intergovernmental	Housing and Community Dev	\$	212.2	
State Intergovernmental	Housing and Community Dev	\$	16.9	
Misc	Interest Earnings	\$	464.4	
Intergovernmental to State	Judicial and Legal Serv	\$	5.1	
Intergovernmental to State	Libraries	\$	0.1	
Employee Retirement	Local Empl Contribution	\$	0.1	
Charges	Misc Commercial Activities	\$ \$ \$	6.3	
Tax	Motor Vehicle Lic	\$	293.2	
Federal Intergovernmental	Natural Resources	\$	23.3	
Charges	Natural Resources - Other	\$	2.9	
Tax	Occupation/Business Lic	\$	1,202.6	
Intergovernmental to State	Other Higher Ed	\$	0.0	
Tax	Other Licenses	\$	49.2	
Tax	Other Selective Sales	\$	583.6	
Charges	Parking Facilities	\$	27.6	
Charges	Parks and Rec	\$	35.9	
Tax	Property	\$	3,032.2	
Tax	Public Utilities Sales	\$	222.0	
Tax	Public Utility Lic	\$	228.5	
Federal Intergovernmental	Public Welfare	\$	7.8	
State Intergovernmental	Public Welfare	\$	11.8	
Intergovernmental to State	Public Welfare	* * * * * * * * * * * * * * * * * *	1.8	
Charges	Regular Highways	\$	35.0	
Intergovernmental to State	Regular Highways	\$	0.9	

Table A7. (cont'd) Est. Local Gross Revenue Impact (\$1000s), Beaufort County

Category	Revenue Type	2019
Misc	Rents	\$ 40.1
Misc	Sale of Property	\$ 194.7
Charges	Sea and Inland Port Facilities	\$ 5.8
Charges	Sewerage	\$ 2,083.7
Federal Intergovernmental	Sewerage	\$ 103.5
State Intergovernmental	Sewerage	\$ 32.9
Intergovernmental to State	Sewerage	\$ 0.1
Charges	Solid Waste Mgt	\$ 920.1
Misc	Special Assessments	\$ 19.9
Tax	Tax, NEC	\$ 534.0
Revenue	Transit Utilities	\$ 38.9
Federal Intergovernmental	Transit Utilities	\$ 67.4
State Intergovernmental	Transit Utilities	\$ 60.7
Revenue	Water Utilities	\$ 1,952.1
Federal Intergovernmental	Water Utilities	\$ 38.9
State Intergovernmental	Water Utilities	\$ 64.6
Intergovernmental to State	Water Utilities	\$ 0.2
Tax	ATAX (Local + Beach Renourishment)	\$ 11,220.2
Tax	ATAX (DMO share of State)	\$ 2,799.0
Tax	HTAX	\$ 4,217.6
Tax	Recreation Tax	\$ 1,755.9
Total	·	\$ 52,585.1

Regional Transactions Concepts, LLC

Table A8. Est. Local Ex	penditure Impact	(\$1000s), Beaufort Cou	ntv
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Category	Expenditure Type		2019	
Current Ops	Air Transporation	\$	60.3	
Construction	Air Transporation	\$	-	
Other Capital Outlay	Air Transporation	\$	2.3	
Employee Retirement	Benefit Pmts	\$	-	
Current Ops	Central Staff Serv	\$	219.9	
Construction	Central Staff Serv	\$	-	
Other Capital Outlay	Central Staff Serv	\$	3.6	
Current Ops	Correctional Institutions	\$	-	
Construction	Correctional Institutions	\$	14	
Other Capital Outlay	Correctional Institutions	\$	- 6	
Current Ops	Corrections - Other	\$		
Other Capital Outlay	Corrections - Other			
Current Ops	Electric Utilities	\$	411.5	
Construction	Electric Utilities	\$	17	
Other Capital Outlay	Electric Utilities	\$	2.3	
Interest on Debt	Electric Utilities	\$		
Current Ops	Elementary-Secondary Ed	\$	5,555.7	
Construction	Elementary-Secondary Ed	\$	-	
Other Capital Outlay	Elementary-Secondary Ed	\$	282.6	
Current Ops	Financial Admin	\$	200.5	
Construction	Financial Admin	\$	12	
Other Capital Outlay	Financial Admin	\$	2.3	
Current Ops	Gas Utilities	\$	178.1	
Construction	Gas Utilities	\$		
Other Capital Outlay	Gas Utilities	\$	3.1	
Interest on Debt	Gas Utilities	\$	-	
Interest on Debt	General	\$	-	
Current Ops	General - Other	\$	268.0	
Construction	General - Other	\$	58.4	
Other Capital Outlay	General - Other	\$	72.8	

Table A8. (cont'd) Est. Local Expenditure Impact (\$1000s), Beaufort County

Category	Expenditure Type		2019
Current Ops	General Public Bldgs	\$	81.1
Construction	General Public Bldgs	\$	-
Other Capital Outlay	General Public Bldgs	\$	23.0
Current Ops	Health - Other	\$	139.3
Construction	Health - Other	\$ \$ \$	14
Other Capital Outlay	Health - Other	\$	6.3
Current Ops	Hospitals	\$	2,846.7
Construction	Hospitals	\$	-
Other Capital Outlay	Hospitals	\$	120.5
Current Ops	Housing and Community Dev	\$	246.4
Construction	Housing and Community Dev	\$	32.4
Other Capital Outlay	Housing and Community Dev	\$	4.3
Current Ops	Judicial and Legal Serv	\$	*
Construction	Judicial and Legal Serv	\$	-
Other Capital Outlay	Judicial and Legal Serv	\$	14
Current Ops	Libraries	\$	96.2
Construction	Libraries	\$	-
Other Capital Outlay	Libraries	\$	2.0
Current Ops	Local Fire Protection	\$	340.1
Construction	Local Fire Protection	\$	-
Other Capital Outlay	Local Fire Protection	\$	19.2
Current Ops	Misc Commercial Activities, NEC	\$	4.1
Construction	Misc Commercial Activities, NEC	\$	
Other Capital Outlay	Misc Commercial Activities, NEC	\$	0.1
Current Ops	Natural Resources - Other	\$	10.9
Construction	Natural Resources - Other	\$	-
Other Capital Outlay	Natural Resources - Other	\$	5.9
Current Ops	Parking Facilities	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	11.9
Construction	Parking Facilities	\$	0.5
Other Capital Outlay	Parking Facilities	\$	0.8

Regional Transactions Concepts, LLC

Table A8	(cont'd)	Est Local	Expenditure	Impact	(\$1000s)	Reaufort	County

Category	Expenditure Type		2019
Current Ops	Parks and Rec	\$	205.6
Construction	Parks and Rec	\$	-
Other Capital Outlay	Parks and Rec	\$	42.9
Current Ops	Police Protection	\$	670.0
Construction	Police Protection	\$	3
Other Capital Outlay	Police Protection	\$	35.7
Current Ops	Protective Inspection and Reg NEC	\$	35.2
Construction	Protective Inspection and Reg NEC	\$	-
Other Capital Outlay	Protective Inspection and Reg NEC	\$	2.0
Assistance & Subsidies	Public Welfare - Fed Categorical Assistance Progs		0.3
Current Ops	Public Welfare - Other	\$	30.3
Construction	Public Welfare - Other	\$	0.2
Other Capital Outlay	Public Welfare - Other	\$ \$ \$ \$ \$ \$ \$ \$	0.1
Current Ops	Public Welfare - Vendor Pmts for Medical Care	\$	0.7
Current Ops	Public Welfare Institutions	\$	24.7
Construction	Public Welfare Institutions	\$	-
Other Capital Outlay	Public Welfare Institutions	\$	0.1
Current Ops	Regular Highways	\$	179.2
Construction	Regular Highways	\$	174.4
Other Capital Outlay	Regular Highways	\$	32.4
Current Ops	Sea and Inland Port Facilities		4.5
Construction	Sea and Inland Port Facilities	\$	
Other Capital Outlay	Sea and Inland Port Facilities	\$ \$ \$	0.0
Current Ops	Sewerage	\$	358.8
Construction	Sewerage	\$	136.3
Other Capital Outlay	Sewerage	\$	16.1
Current Ops	Solid Waste Mgt	\$	250.8
Construction	Solid Waste Mgt	\$	
Other Capital Outlay	Solid Waste Mgt	\$	23.9
Salaries and Wages	Total	\$	5,649.6

Table A8 (cont'd) Est	Local Evnanditura	Impact (\$1000c)	Regulfort County

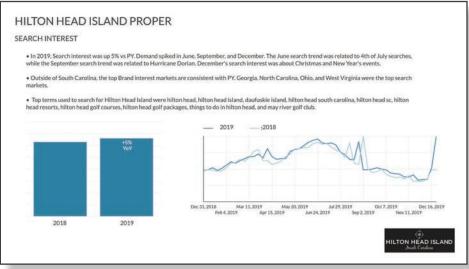
Category	Expenditure Type	2019	
Current Ops	Transit Utilities	\$	62.0
Construction	Transit Utilities	\$	12
Other Capital Outlay	Transit Utilities	\$	7.0
Interest on Debt	Transit Utilities	\$	14
Current Ops	Water Utilities	\$	383.7
Construction	Water Utilities	\$	2
Other Capital Outlay	Water Utilities	\$	27.9
Interest on Debt	Water Utilities	\$	-
Employee Retirement	Withdrawls	\$	0.0
Total		\$1	9,667.8

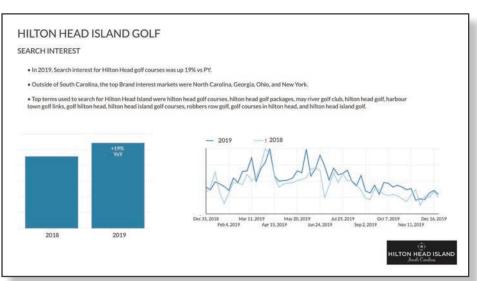
Regional Transactions Concepts, LLC

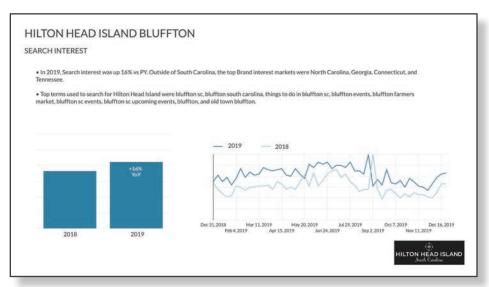




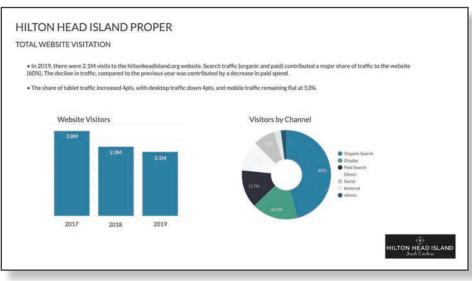


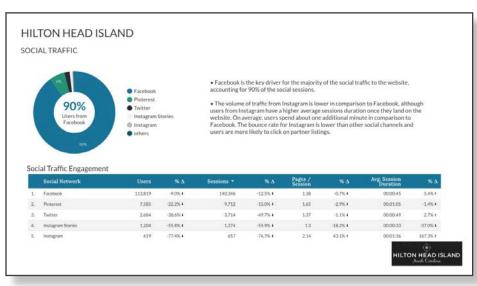












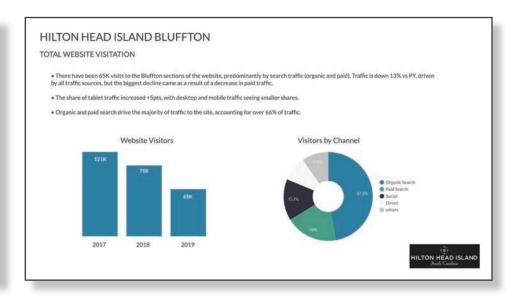
• The Golf page has an increase of 20% in pageviews YoY. Users are spending more time on the page in comparison to last year with a lower bounce rate indicating a higher level of quality traffic viewing the page. Top Pages -36.5% -7,1% 220,138 63.9% 00:03:53 74.17% -0.1% /see-do 189.952 18.0% 00:01:19 45.33% 3.1% 163.259 83.04% /2019-worlds-best-awards 00:03:26 150,300 00:01:31 39.3% 21.0% 70,013 51.25% -9.5% + 63,614 00:03:01 88.72% 61.204 -41.7% 00:00:38 -7.4% 32.37% -40.9% 58,960 7,3% -10.0% 00:04:26 -1.3% + 59.98% /food-drink/restaurants 54,599 47.1% -1.6% HILTON HEAD ISLAND

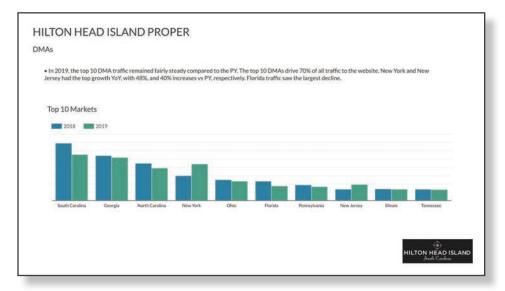
• The HHI Escapes page is the most popular page visited, aside from the expected homepage. The HHI Escapes page went live Mar 16, 2018. Looking at Mar 16-Dec 15 YoY, there is a 56% page view increase. Display, Organic Search and Social are all contributing to the large increase in page views.

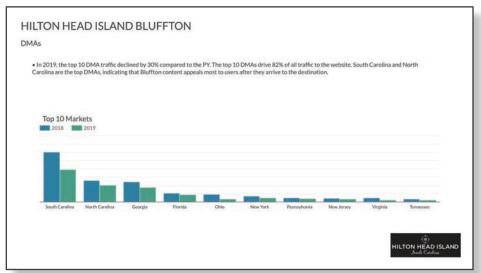
HILTON HEAD ISLAND PROPER

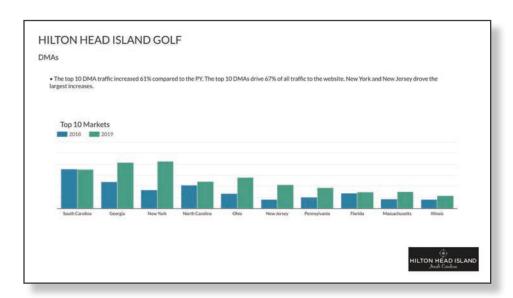
PAGE PERFORMANCE

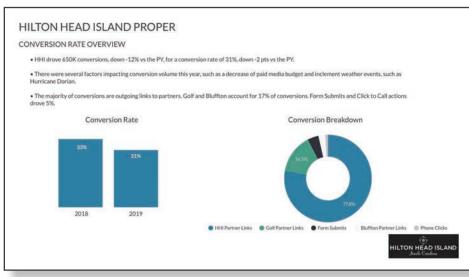
HILTON HEAD ISLAND GOLF TOTAL WEBSITE VISITATION • In 2019, there were 192K visits to the golf website, an increase of 56% vs the previous year. The growth in traffic was primarily driven by paid display campaigns, social referrals, and organic search interest. Paid display campaigns resulted in 300% increase in traffic over the PY. • The golf site saw an increase in tablet usage, with tablet usage growing in share of website traffic by +12pts vs PY. The share of mobile and desktop is down -10 points, and -2pts, respectively. • Similar to the main website, search remains one of the most important sources of traffic. A combination of paid and organic search traffic drove 56.5% of all traffic. Website Visitors Visitors by Channel 130K 124K 2017 2018 2019 HILTON HEAD ISLAND Maid Cauther

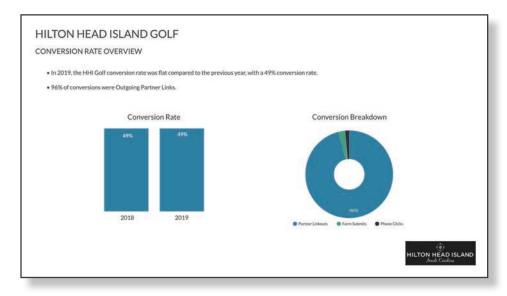


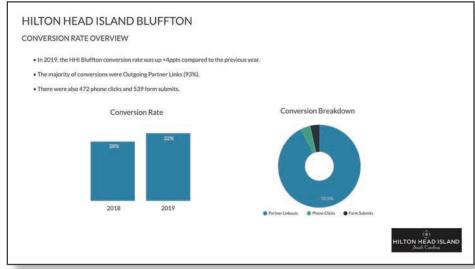




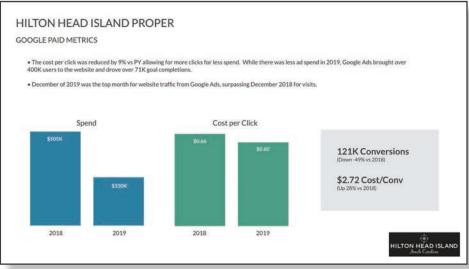


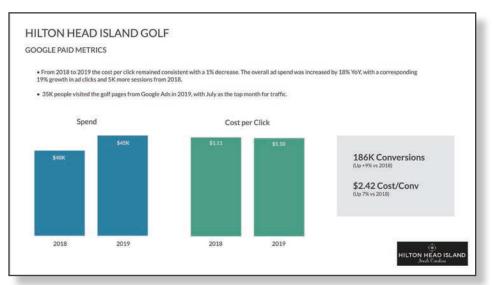


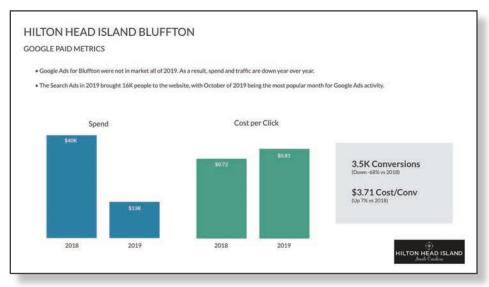






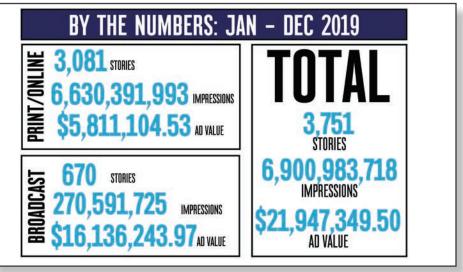
























MEDIA VISITS

The best way to bring the destination to life for media and influencers is to have them experience it firsthand. This year, we focused on driving shoulder season travel, showcasing culinary offerings and marquee events and more.

The team strategically selected media and influencers that fit into the travel, lifestyle and culinary spaces to reach our key markets and shed light on the Island's top offerings.



MEDIA VISITS

Throughout 2019, the team worked with top-tier lifestyle media to coordinate individual visits to the Island. The firsthand experiences paved the way for meaningful feature coverage for the destination honing in on priority pillars and key messaging.



Chowhound

Chowhound Senior Editor, Joey Skladany visited the Island in April 2019 to explore the destination's vast culinary offerings while on a road trip through Savannah, Hilton Head and Charleston.

As a result, Joey placed three stories following his visit, highlighting every stop on his customized itinerary, as well as shared his experiences on his own IG, and Chowhound's IG stories for a takeover. His firsthand experience allowed him to over deliver in his coverage, producing not one, but three stories that were cross-promoted on all Chowhound social channels. Joey later shared that his Hilton Head Island feature story digitally out-performed his Savannah and Charleston features. The trip resulted in over 30M impressions.



TRAVEL+

Amanda Ogle is a freelance writer, contributing to Travel + Leisure, Virtuoso, Ozy and more. She visited the Island on May 7-10 and experienced first-hand the environmental wonders the destination has to offer, including the relocation of a turtle nest (which she shared on her personal IG) among

Amanda is looking to produce a turtle conservation story with one of her outlets by April of 2020.





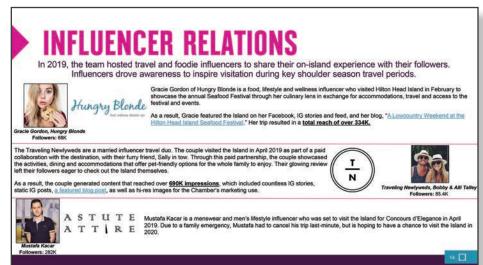
food took priority over the beach, out after a trip to the















In 2019, we kept Hilton Head Island top of mind among media and influencers by bringing a taste of the lowcountry directly to them in NYC.

It's harder than ever for media to get away from their offices and to cut through the clutter of influencer partnership opportunities. This relationship building opportunity allowed us to plant important seeds for future trips and potential coverage.

In 2019, we hosted two intimate events:

- Liquor Lab
- · Golf & Body NYC



On May 1, media and influencer guests experienced a stepby-step cocktail making class at Liquor Lab in SOHO led by expert mixologists. We worked with our partners at the Savannah Hilton Head International Airport as well as select local spirit companies, including Bulrish Gin, Aermoor Vodka, and Burnt Church Bourbon to quite literally bring a taste of the South to New York.

Media and influencer guests learned how to mix four cocktails featuring local spirits and inspired by #LowcountryLife accompanied by southern bites like shrimp and grits as they took in the latest news from the destination.

The team is exploring a number of leads following the event including individual visits with Elite Daily and Astute Attire and potential story inclusion with Romper and Good Housekeeping with much more to come.



Woman's Day

LEXICOUTOF STYLES O BRONX

ASTUTE ELITE

8 MEDIA & INFLUENCERS TOTAL POTENTIAL REACH: 44 MILLION IMPRESSIONS

18

Increased millennial interest in golf inspired a hole-in-one themed experience featuring a simulated drive challenge set against the backdrop of the famed Harbour Town Golf Links, a putting contest and expert one-on-one instruction - all while learning what's new on Hilton Head.

Guests spanned top regional and national media targets across print, online, broadcast and social channels.

A number of leads have transpired following the Golf & Body intimate media experience. The team is exploring IPTs with top-tier regional lifestyle outlet New York Family, segment opportunities with syndicate producers from CBS Newspath. and staying top of mind with weekend producers from the Today Show for on-air mentions and much more.



8 MEDIA & INFLUENCERS TOTAL POTENTIAL REACH: 62+ MILLION IMPRESSIONS

19 🔲

SPECIAL PROJECTS

To celebrate Hilton Head Island as HGTV's Dream Home 2020 location. the team began outreach to top-tier travel and lifestyle media to invite them to exclusive events in the home and around the Island. The team secured two media including People Magazine and Lonely Planet, with additional interest from Food & Wine, Robb Report and MyRecipes.







